

in busy session

FINANCIAL TIMES

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Gold mining

GMS scores
in Sardinia

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French capitalism

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displace defensive ones

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Israel

Does Netanyahu know
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German TV wars

Kirch and Bertelsmann
try again for a truce

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World Business Newspaper <http://www.FT.com>

THURSDAY JUNE 26 1997

Andersen turmoil as partners reject Shaheen again

Partners of Andersen Worldwide have plunged it into turmoil by rejecting their board's nomination of a new chief executive for the second time. The board, meeting by teleconference, was told the 2,700 partners had not given the required two-thirds majority to elect Mr George Shaheen, head of Andersen Consulting worldwide.

Germany pledges budget cuts: German finance minister Theo Waigel has signalled that Germany's 1998 federal budget, due on July 11, will involve real cuts in spending and that some ministers would see their budgets fall. Page 14

UK pledge on Ulster talks: British prime minister Tony Blair has said new arrangements for the government of Northern Ireland would be determined by the middle of next year, even if nationalist party Sinn Féin remained outside talks due to begin in September. "The settlement train is leaving, with or without Sinn Féin," Mr Blair told parliament. Page 9

Clinton backs clean air plan: US environmental campaigners have claimed a victory after President Bill Clinton broadly upheld Environmental Protection Agency's proposal for much tighter air quality standards. Campaigners said he had resisted the demands of industrial lobbies who claimed the new standards would be economically crippling.

Thailand gets tough: Thailand's central bank has announced that it will not subscribe to a rights issue for Finance One, formerly the country's largest finance company. The decision means the Thai authorities will no longer provide unlimited support to financial institutions, seeking instead to encourage consolidation in the troubled sector. Page 14

Jacques Cousteau dies at 87

French oceanographer Jacques-Yves Cousteau, left, has died at the age of 87. A pioneer of scuba diving, he toured the world's oceans in his converted mine-sweeper Calypso and became a familiar figure through his television series *The Undersea World of Jacques Cousteau*. In later years he became a keen campaigner against marine pollution and French nuclear testing. Page 2

EU will not back Hong Kong boycott: The UK has failed to persuade most of its EU partners to join a boycott of China's swearing-in ceremony for Hong Kong's provisional legislature next week. Page 14

South Africa details exchange controls: South Africa has announced details of the next stage in relaxing foreign exchange controls. From July 1 South Africans will be able to hold up to R200,000 (\$44,446) in foreign currency. The planned relaxation was foreshadowed in the March budget, but the concession was 20 per cent higher than expected.

Russia and China in \$20bn deal: Russia and China are set to sign agreements aimed at boosting their two-way trade to \$20bn a year by 2004 from last year's \$6.5bn. Page 7

Philippines privatisation collapses: The Philippines' largest privatisation this year has collapsed after failing to attract bidders. The government had been aiming to raise 8.5bn pesos (\$337m) through the sale of its stake in (FTI), a Manila agro-industrial complex. Page 15

Morgan Stanley earnings decline: Morgan Stanley Dean Witter Discover, Wall Street's newest investment banking giant, recorded an 8 per cent decline in quarterly earnings in the first period since the merger which created it last May. Page 15, Lex, Page 14

Newspapers to merge: Geneva's oldest newspaper, the French-language *Journal de Genève*, is to merge with rival Swiss daily *Le Nouveau Quotidien*.

Accident in space: Russia's orbiting MIR space station has been hit by an unmanned cargo ship during a practice docking, causing an oxygen leak and cutting the station's power supply. The two Russians and one American aboard are safe, and no evacuation is planned.

FT.com: the FT web site provides online news, comment and analysis at <http://www.FT.com>.

STOCK MARKET INDICES

New York Stock Exchange
Dow Jones Ind Av 7775.49 (+17.42)
NASDAQ Composite 1458.14 (+3.27)

London & Far East

CAC 40 2007.44 (+2.03)

DAX 3000.51 (+2.59)

FTSE 100 1640.0 (+4.37)

Nikkei 20,571.27 (+337.34)

US DOLLAR

New York baseball 1.48625

DM 1.72395

Fr 5.52000

SF 1.4300

Y 112.08

London 1.58640 (1.6868)

DM 1.7228 (1.7249)

Fr 5.50770 (5.5202)

SF 1.4375 (1.4394)

Y 113.940 (114.08)

Tokyo close Y 114.08

OTHER RATES

US 3-mo Interbank 8.65% (8.65%)

US 10 yr Govt 10.72% (10.72%)

France 10 yr OAT 9.82% (9.82%)

Germany 10 yr Bund 10.23% (10.23%)

Japan 10 yr JGB 10.35% (10.35%)

NORTH SEA OIL (Argus)

Brent Dated 317.63 (17.5)

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NEWS: EUROPE

Foreign ministers meet as debate heats up over French 'foot-dragging' on Maastricht criteria

Franco-German strains at EU talks

By Lionel Barber in Brussels

EU foreign ministers meet in Luxembourg today burdened by growing strains in the Franco-German alliance over economic and monetary union.

The tensions stem from the failure of the new leftwing French government to state clearly that it is ready to curb a worse than expected public deficit this year, to qualify for Emu. German officials say they suspect the Socialist-led coalition in Paris has abandoned all pretence of meeting the deficit target of 3 per cent of gross domestic product in 1997.

The German view, shared in the European Commission, is that the French are gambling on a relaxed interpretation of the Maastricht treaty based on a favourable

"trend" toward the deficit target. French inaction contrasts to the frantic efforts the Bonn government is making to resolve its own budget crisis and hit the 3 per cent deficit target.

"We understand that Jospin (the French Socialist premier) did not expect to win the election and that he has problems with his Rainbow coalition," said one German official. "But how France reacts in the next few weeks will determine the fate of Emu."

In the aftermath of last week's inconclusive EU summit in Amsterdam, where European leaders failed to agree minimal institutional reforms to prepare for enlargement, diplomats are reassessing the political landscape, especially in Germany.

Bonn's last-minute opposition to

an extension of majority voting in Amsterdam has underlined that a weakened Chancellor Kohl has no room for manoeuvre in the run-up to the October 1998 elections and that he is in no position to hand out favours to the French.

Not only is Mr Kohl trailing in the polls, he is under increasing pressure from his conservative CSU coalition allies in Bavaria, where Mr Edmund Stoiber, Bavarian prime minister, repeated yesterday that the letter of the Maastricht treaty must be respected or Emu delayed.

Some of Mr Kohl's colleagues, notably Mr Wolfgang Schäuble, have begun to distance themselves from a fixation on 3 per cent, but there is no hint that the Chancellor could sell, say, a French deficit of above 3.5 per cent to a sceptical

German public. Pressure is building on the new French government to take action.

Mr Jean-Claude Trichet, governor of the Banque de France, said this week it was essential to reduce deficits to restore growth. Mr Yves-Thibault de Silguy, French monetary affairs commissioner in Brussels, said there should not be a "brutal" interpretation of the criteria. But the room for manoeuvre was small. "No risks should be taken with the euro."

Other nations, notably the Dutch, Irish and Belgians, are also understood to have passed similar warnings to France, focusing on pro-European figures such as Mr Dominique Strauss-Kahn, finance minister, and Mrs Elisabeth Guigou, justice minister.

Mr Garrit Zalm, Dutch finance

minister, asked Mr Ruairí Quinn, his Irish colleague and a member of the Labour party, to deliver a private appeal to Mr Strauss-Kahn at the most recent meeting of EU finance ministers in Luxembourg.

Mr Quinn obliged with a passionate defence of fiscal responsibility, urging Mr Strauss-Kahn not to go back down the road of "Socialism in One Country" followed by the Mitterrand government in 1981-3.

Commission officials say the elected socialist politicians in France may not count as much as the French bureaucratic élite - the *enrages* - who are wedded to Emu on the grounds that it is the best way of containing German power.

They point to a network of former Brussels diplomats and officials surrounding Mr Jospin and Mr Strauss-Kahn.

EUROPEAN NEWS DIGEST

French invest more abroad

French direct investment abroad almost doubled last year, but domestic investment was subdued, according to the central bank's annual report.

While France's foreign trade is healthy and consumption generally better than expected, the relatively low levels of investment do much to explain why growth was only 1.5 per cent in 1996 and only 0.2 per cent in the first quarter of this year.

French direct investment in foreign countries doubled. The bank said five countries - the US, Germany, the Netherlands, Belgium and Italy - accounted for more than half of Brazil. In eighth place overall, topped the list of French investment in developing countries.

Over the same period, foreign direct investment in France edged down from FFr118.6bn to FFr112.8bn. But the bank said the level remained high and "confirmed the attractiveness of France".

David Owen, Paris

Peugeot chief lowers forecast

Mr Jacques Calvet, soon to retire as chairman of French carmaker Peugeot-Citroën, has again lowered his forecast of new car sales in domestic market this year. He told the group a annual meeting yesterday that he expected sales to be down 15.6 per cent from year-earlier levels at about 1.6m units.

In May, he was projecting a 13.3 per cent decline, suggesting then that France was likely to be only the fourth largest European new car market this year, behind Germany, Britain and Italy. While the French market was "crumpling", Mr Calvet said, new car sales in western Europe should rise by 2.1 per cent this year, with a particularly strong 26 per cent advance in Italy, where sales have been stimulated by a government rebate programme.

Mr Calvet said the expected decline in Peugeot-Citroën's French sales this year would be "almost entirely compensated" by higher sales elsewhere in Europe and the rest of the world.

David Owen, Paris

Geneva to lose oldest paper

Geneva is to lose its oldest independent newspaper, *Journal de Genève*, founded in 1828, is merging with *Lausanne's Nouveau Quotidien*, Switzerland's newest and most successful daily newspaper, to form the *Nouveau Journal*. The headquarters of the new paper, which will have a combined circulation of more than 70,000, will be in Geneva, but Mr Eric Hoesli, editor of *Le Temps*, a weekly magazine owned by the rival Ringier group, is being brought in as editor.

Journal de Genève lost SF12.9m (\$2m) last year, and *Nouveau Quotidien*, which has a slightly higher circulation, is also believed to be loss-making. The combination of the two groups will create the biggest newspaper in French-speaking Switzerland. *Nouveau Quotidien*, established in 1991, is 80 per cent owned by Edipresse, the biggest publishing group in French-speaking Switzerland, and 20 per cent by Ringier, the biggest publisher in Switzerland's German language press. *Journal de Genève* is 70 per cent owned by the Sanzio family foundation.

William Hall, Geneva

Cousteau dies at 87

Jacques-Yves Cousteau, the French researcher and documentary maker made internationally famous by the success of his films of the natural world, died yesterday aged 87.

Born in 1910 in the Gironde, he studied at naval college and was employed as a marine officer until 1956. He worked as a spy against the Italians during the war, and in the subsequent years he developed a career in oceanography, deep-sea diving and using his ship Calypso as his base.

Cousteau was not trained as a scientist, and his many books and films often triggered controversy with specialists. His real achievement was to popularise nature, and his film *The Silent World*, made with the director Louis Malle, won the 1956 Palme d'Or at the Cannes festival. Multiple television contracts gave him strong financial independence, but also created tensions with his family, and notably a falling-out with his son Jean-Michel, who launched various business activities in the US using his name.

An early campaigning ecologist, he criticised nuclear discharges into the sea as early as 1960, the relaunch of the controversial Superphénix nuclear fast reactor, and in 1985 the resumption of nuclear testing by France's newly-elected President Jacques Chirac. He received many honours, including membership of the Académie Française, awarded belatedly in 1987.

Andrew Jack, Paris

Germans clash over Emu

Germany's difficulties in meeting the criteria for a single European currency this year triggered a row yesterday between senior figures in the government coalition parties of Chancellor Helmut Kohl. Mr Edmund Stoiber, Christian Social Union premier of Bavaria, was accused of "anti-European populism" by Mr Wolfgang Gerhardt, leader of the Free Democratic party in Bonn. Mr Stoiber had insisted in a newspaper interview on strict adherence to the 3 per cent target for public sector deficits of countries joining monetary union.

Mr Stoiber described Mr Gerhardt as "a brother in spirit" of Mr Gerhard Schröder, the Social Democrat premier of Lower Saxony and possible challenger to Mr Kohl in next year's elections. Mr Schröder is one of Germany's more Eurosceptical politicians. Mr Gerhardt argues a slight overshooting of the deficit target need not jeopardise the euro's introduction.

Ralph Atkins, Bonn

ECONOMIC WATCH

Spanish GDP up 2.9%

Spain's gross domestic product rose in the first quarter of the year by 2.9 per cent compared with the same period a year earlier, the national statistics institute reported yesterday. Most sectors experienced positive and accelerated growth, except for the construction sector, the institute said. Output of capital goods increased by 7.8 per cent, while construction activity fell 2.3 per cent in the period.

Private consumption grew by 2.8 per cent, but public consumption declined by 1.5 per cent. Internal demand grew 1.6 per cent while exports of goods and services grew 11.2 per cent and imports of goods and services rose by 6.8 per cent from the same quarter a year earlier, the institute said.

AP, Madrid

Italian hopes over Emu rise

By Paul Betts in Milan

The prospect of Italian membership of the first wave of European monetary union was "no longer just a hope", Mr Carlo Azeglio Ciampi, Treasury minister, said yesterday.

Speaking at the annual meeting of the Italian Banking Association, he said a 3 per cent public deficit to gross domestic product ratio had become a credible target for the country to meet by the end of 1997.

Mr Mario Draghi, Treasury director-general, said the European Union's monetary committee had broadly welcomed Italy's economic convergence plan, which had been submitted in Brussels for approval.

The three-year plan, given final approval by the Italian Senate this week, includes an adjustment of L25,000bn (\$14.7bn) in the 1998 budget, involving spending cuts and new tax revenues to bring the public deficit down to 2.8 per cent of GDP.

Growing expectations that Italy would qualify for early Emu membership yesterday continued to boost Italian financial markets, with stocks and bonds pursuing last week's rally and the lira trading strongly at the DM97 level.

The Italian government has become increasingly optimistic it will meet the Maastricht criteria to take the country into the first round of Emu in 1999.

Mr Ciampi noted Italy had the strongest balance of payments current account surplus in Europe and the cost of servicing the country's debt would stabilise around 7.8 per cent of GDP compared with 12.1 per cent a few years ago.

Preliminary consumer price figures released in recent days showed an inflation rate in June of only 1.4 per cent.

Though Mr Ciampi warned a monthly rise in inflation statistics would occur in coming months, he said the government's target of 1.8 per cent inflation in 1998 was feasible.

However, Italy's Confederazione delle imprese confederation warned in its latest economic study that Italy would fail to meet the Maastricht targets unless it made L10,000bn structural cuts in welfare spending.

The government is now in the throes of difficult negotiations with the labour unions on reforming the country's costly welfare system.

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R

Yeltsin over first tax hurdle but still some way to go

By John Thornhill
in Moscow

Mr Boris Yeltsin, Russia's president, was quick to hail parliament's conditional approval of a desperately-needed tax code at its first reading last week, as an "enormous victory" for economic reform.

Simplification of the complex tax regime would help restore order to the country's shambolic public finances, Mr Yeltsin claimed, eliminating the government's "shameful" arrears to pensioners and stimulating investment in the real economy. The government could now plan its 1998 budget on sensible assumptions about its future revenue base. Arbitrary taxation, that great bugbear of corporate managers and foreign investors alike, would be eliminated.

Many economists also welcomed approval of the tax code but warn it is far from the panacea it seems.

Parliament can still amend the code before it is enacted later this year and its implementation will prove critical. Mr Yeltsin may have won an important victory, they say, but he could still lose the war.

If parliament had not passed the code it would have been a disaster for tax reform," says one economic adviser to the government. "It was an extremely important hurdle to cross but it is not the last hurdle.

"The real battle to make it work is still to come," he said.

Architects of the new tax code argue its chief purpose is to make payment transparent, predictable and fair.

To that end, the number of taxes will be cut from more than 200 to 30 while most of the 2,000 legal documents defining Russia's tax laws



does not pay," he declared. Government officials concede it will be an enormous challenge to entrench this principle in a country where 2,023 major legal entities do not pay any taxes at all, at present and where just 3 per cent of adult Russians, had filed their income tax returns this year by the official deadline. It also places a huge responsibility on Russia's 36,000 poorly-paid tax inspectors, whom MPs allege are corrupt and thrive on the arbitrary nature of the present tax regime.

Mr Yevgeny Yasin, an economics minister who has been closely involved in tax policy, expressed the government's quiet fears about the new tax code in a recent interview with the Novoye Vremya journal.

Although universal economic theory suggests the tax code should succeed, Russian particularities may yet pervade its effects.

Previous attempts to raise extra revenue by broadening the tax base and reducing VAT from 28 per cent to 20 per cent had only resulted in a fall in tax collection, Mr Yasin said.

"It turns out that when you reduce tax rates, those who used to pay taxes continue to pay them, while those who did not pay, continue not to pay," he added.

There was a danger, he warned, that the government could remain "suspended in mid-air" unable to collect its taxes and unable to pay its obligations.

The government believed its overall tax take will fall from 35.1 per cent to 32.4 per

cent as a result of these changes, liberating additional resources for private sector investment.

Provisions allowing companies to challenge tax rulings in the courts should further bolster the confidence of investors.

But sound as all these

principles appear in theory, they must work in practice in an environment in which government is widely distrusted and tax evasion has evolved into an art form.

At a recent meeting with foreign investors, Mr Alexander Pochinok, head of the state tax service, said the government had to establish the principle that everyone should pay their way. "Otherwise, those who pay will feel sure that the next man

will be shredded. More of the tax burden will be shifted from corporations to individuals with the five individual income tax brackets being reduced to two.

The tax base will be broadened by plugging loopholes. The much-hated turnover tax, which was even applied to loss-making companies, will be abolished.

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The tax base

French invest
more abroad

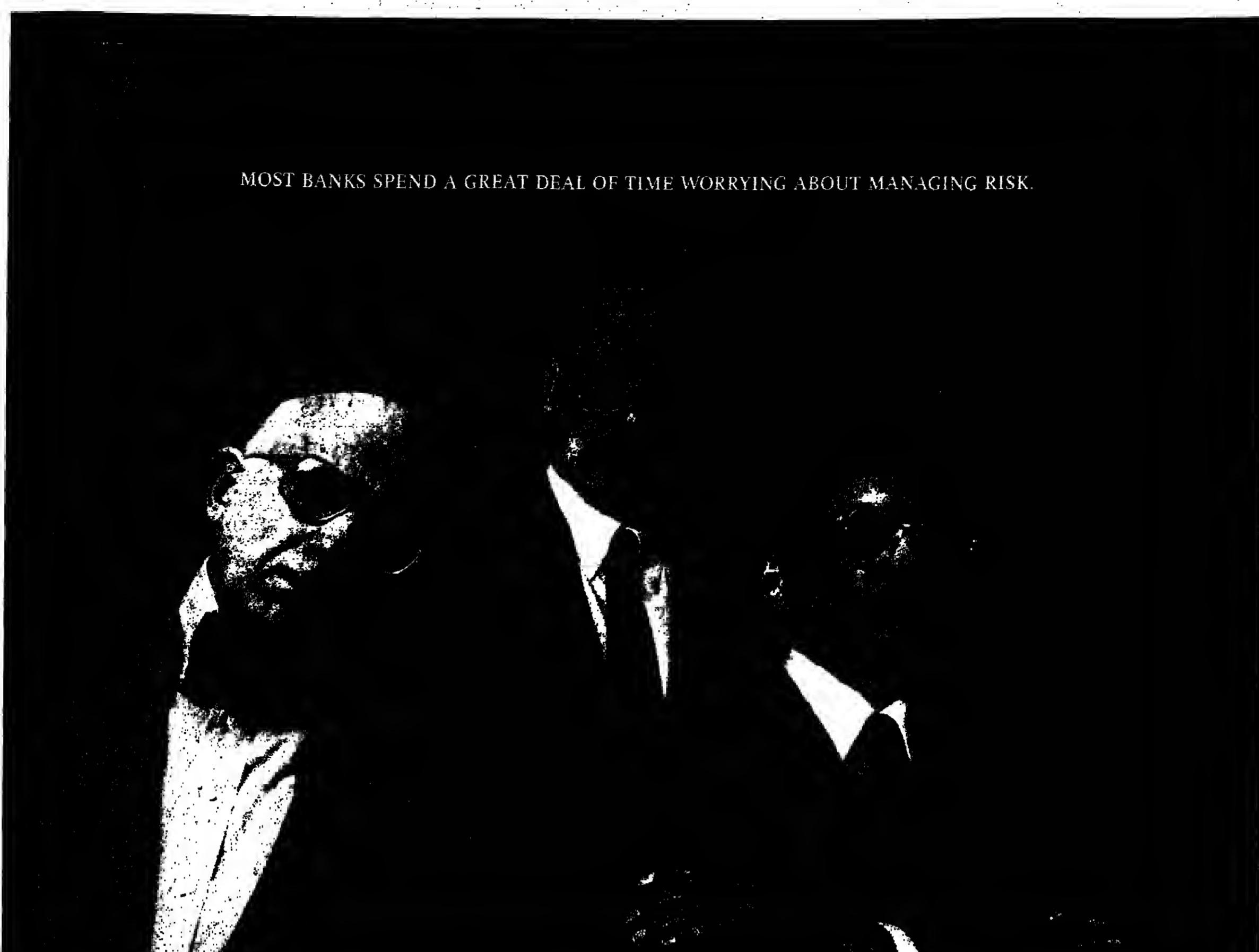
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Greece to lose oldest p-

Australia's new \$1

French chief over Em-

MOST BANKS SPEND A GREAT DEAL OF TIME WORRYING ABOUT MANAGING RISK.



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NEWS: ASIA-PACIFIC

Optimism picks up in Japan

By Gillian Tett in Tokyo

Japan's leading manufacturers are more optimistic than at any time since November 1991, the Bank of Japan's authoritative Tankan survey of business confidence showed yesterday.

The upbeat picture started the financial markets and fuelled hopes that the economy is expanding steadily - in spite of recent tax increases.

It also raised speculation that the survey could pave the way for a rise in interest rates. The 10-year September benchmark Japanese government bond dipped 136 basis points to close at 123.05.

December euroyen futures fell 16 basis points to 96.9 per cent. At this level, traders expect interest rates to be 1.1 per cent in December, compared to their current, historic low of 0.5 per cent.

Mr Marshall Gittler, head of economic research at SG Warburg in Tokyo, said: "This survey came as a bolt from the blue - it caused panic selling in the bond and futures markets."

However, the survey also showed that many non-manufacturing companies remain distinctly gloomy. Consequently, most economists take the view that the Bank of Japan is unlikely to raise rates until at least the autumn.

The quarterly Tankan survey is the most authoritative guide to short term economic trends in Japan and is used by the bank in making its interest rate decisions.

The June survey is particularly significant because it provides one of the first signals about how the economy has reacted to the controversial rise in consumption tax from 3 per cent to 5 per cent in April.

Economists had expected the Tankan to show manufacturers became gloomier between March and June, since it was feared that the tax increase had damped domestic demand. Some also thought the recent rebound in the yen would dampen

exporters' optimism, since it makes their goods more expensive in world markets.

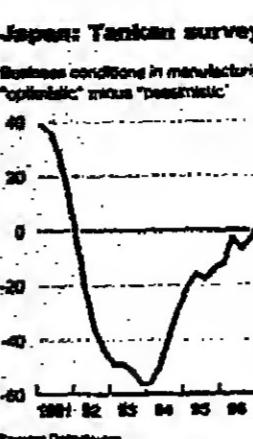
But the balance of manufacturers expressing optimism, compared with those expressing pessimism, was plus 7 in June. This is the highest figure since November 1991 and well above market forecasts of 0. Ms Jane Berryman, an economist at Technical Data, a research group in Tokyo, said: "To call this an eye-popper is an understatement."

Some economists hope this upturn indicates that the Japanese economy is heading for the type of low inflation growth seen in the US. Mr Kenneth Courtis, chief economist for Deutsche

Bank in Tokyo said: "This could be the start of Japan's own 'Goldilocks' recovery."

But the data showed that the current picture remains distinctly patchy. Smaller manufacturers were much less upbeat than their large counterparts: sentiment in that sector was minus 7 in June, compared with minus 6 in March. And non-manufacturers in fact became gloomier: sentiment among large companies fell from minus 6 to minus 7 in this period, and from minus 9 to minus 11 among small groups.

This partly reflects the problems in the financial sector. However, Japan's broader programme of



Mining groups oppose curbs in Indonesia

By Manuela Saragosa
in Jakarta

Mining companies operating in Indonesia are set to fight demands by the Indonesian government giving the state unprecedented control over equity and profits in new mining projects. The more, they say, threatens to drive away foreign investment in the sector.

The Indonesian Mining Association, which represents both local and foreign interests, has urged the ministry of mines and energy to rethink its moves to revise a batch of contracts involving some 240 new mining projects which had already been agreed by all parties earlier this year. These contracts "have already been initiated, money has been spent [to meet the terms]. We cannot accept changes now," said Mr Benny Wahyu, the association's secretary general.

Executives at foreign mining companies have warned that the new terms will scare off foreign investment in Indonesian mining, severely damaging an industry which accounts for about 7 per cent of gross domestic product and is driven by foreign capital and expertise. The government's demands

come amid nationalistic streaks; the proposed terms are likely to kill off the industry," said a foreign Jakarta-based mining executive who described the revisions as "contradictory and vaguely worded".

The government's moves come amid nationalistic efforts to increase control over the mining sector following the scandal surrounding the Busang field in east Kalimantan, subject of a tawdry tussle for control between presidential children.

Taiwan tries to come to terms with HK handover



Taiwan authorities will put on public display for the first time tomorrow the original 1842 Treaty of Nanjing that forced China to surrender Hong Kong to British control, HONG KONG July 1 1997

On Saturday, tens of thousands of Taiwanese will march in a mass demonstration in Taipei called "Say No to China, Say Yes to Taiwan" to show Taiwan is already an independent country and to oppose unification with China along the lines of the "one country, two systems" model devised for Hong Kong.

On the eve of Hong Kong's reversion to Chinese sovereignty, the people in China and Hong Kong believe Taiwan will be next," said Ms Chou Hui-chun, a graduate student. "But in Taiwan, the percentage of people who want to reunify is actually quite small, especially after last year's missile tests."

Ms Chou says she favours "conditional reunification" some day. "If Taiwan people can maintain their own political system and living standards then it should be fine. But if reunification means sacrificing democracy and freedom then I am against it," she said.

Mr Richard Hsiao, who works at a bank, does not see Hong Kong as a model for Taiwan. "My family

has always strongly believed Taiwan should be independent," he said. "My parents want nothing to do with China. They even forbade me to marry a mainlander." In Taiwan the term "mainlander" refers to those who fled the Chinese mainland following China's civil war which ended in 1949.

Officially, Taiwan's ruling Nationalist party advocates eventual reunification with China, but only after China becomes democratic and prosperous as Taiwan.

The views of ordinary Taiwanese toward Hong Kong's impending transition and its significance for Taiwan vary, but most evince a wariness wherever they stand on the political spectrum.

After Hong Kong returns to Chinese sovereignty, the people in China and Hong Kong believe Taiwan will be next," said Ms Chou Hui-chun, a graduate student. "But in Taiwan, the percentage of people who want to reunify is actually quite small, especially after last year's missile tests."

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Taiwan may prefer to be an independent country, but this may be impossible, Mr Chen said. "We have to be realistic - unfortunately China likes to use force and



Protesting supporters of Taiwan independence burn a Chinese flag

nobody wants a war. Look - China won't even let us join the World Health Organisation, which has nothing to do with politics, much less the United Nations. Ultimately we don't have a choice - we'll probably have to reunify someday.

But it will take years and years - first we have to see what happens in Hong Kong and wait until China's living standard is equal to Taiwan's.

Laura Tyson

CONTRACTS & TENDERS

SALE AND LEASE BACK OF TWELVE BOEING 737-200 AIRCRAFT

Indian Airlines Ltd. invite offers for sale and lease back of 12 Boeing 737-200 Aircraft powered with JT8D-17A engines. Interested parties are requested to submit their offer in the prescribed tender form to reach the following latest by 1530 Hrs. (IST) on Tuesday, the 12th August 1997:

Director, Stores & Purchases

Indian Airlines Ltd.

Safdarjung Airport

New Delhi - 110 003 (India)

Attn. : T. S. CHANDRASEKAR

Tel : 0091-11-4611293 Fax No : 0091-11-4621776

Sita : DELJIC E-Mail : tsc.iat@gems.vsnl.net.in

Prescribed Tender (Tender No. HSP/SALE & LEASE-IN B737/026) Forms can be obtained from the above office, preferably through E-Mail.



Pilot for secondary reference for the purpose of the secondary bidding process of the Sale and Lease Back of 12 Boeing 737-200 Aircraft	
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NEWS: WORLD TRADE

US aircraft maker seeks to persuade European Commission to drop takeover objections

Boeing may alter exclusive supply deals

By Michael Skapinker,
Aerospace Correspondent

Boeing is considering altering long-term exclusive aircraft supply agreements with three airlines as a way of persuading the European Commission to approve its planned takeover of McDonnell Douglas.

Mr Karel Van Miert, the European Union competition commissioner, has described the agreements with American, Delta and

Continental Airlines as unacceptable. Under the agreements, the airlines have appointed Boeing as their sole aircraft supplier for 20 years, in return for price concessions.

Mr Van Miert has told Boeing that he objects to the planned takeover of McDonnell Douglas announced to December, on three grounds.

The first is that the enlarged Boeing will control two-thirds of the worldwide civil aircraft market, making it believed to be ready to

offer the Commission concerns on the issue. One possibility being considered is shortening the length of the agreements.

Even if the agreements are changed, the three US airlines are unlikely to buy Airbus aircraft as they have decided to purchase Boeing aircraft only as a way of reducing maintenance and training costs.

Although Boeing has said the deals are unrelated to the merger, and are an internal US matter, the company

against the takeover, it has recently shown greater anxiety over what the EU might do.

The Commission has the right to impose a fine equivalent to 10 per cent of the enlarged Boeing's \$48bn turnover if it goes ahead with the takeover without the EU's approval.

Boeing officials have warned Mr Van Miert that he risks provoking a transatlantic trade war if he backs up, was to replace some of the company's ageing Boeing 727 and 737-200.

However, at the Paris air show last week, Mr Ron Woodard, Boeing's head of commercial aircraft, said he hoped a trade war would prove unnecessary.

• The Tunisian flag carrier, Tunis Air, yesterday said it planned to buy 19 aircraft between 1997 and 2003, including nine over the next three years. The fleet plan, which took three years to be set up, was to replace some of the company's ageing Boeing 727 and 737-200.

Concern is growing in the music industry about the lack of progress in implementing last year's agreement by the World Intellectual Property Organisation (WIPO) to extend copyright law to digital distribution systems.

Digital copyright is top of the agenda at a meeting of senior record executives organised by the International Federation of the Phonographic Industry (IFPI), which represents the world's record companies, in Lisbon this week.

The prospect of distributing sound recordings over the internet and other digital systems, such as high-speed cable television and advanced telecommunications networks, is regarded as an exciting opportunity for the industry.

Other groups in the running include Siemens of Germany and GE Canada; the Anglo-French group GEC Alsthom; ABB, a Japanese group; Impea of Argentina and Westinghouse of Canada. The Three Gorges hydropower and water conservancy project is scheduled for completion in 2003.

Concern grows over digital copyright delay

By Alice Rawsthorn

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Russia and China to sign \$20bn trade deal

By Tony Walker in Beijing

Russia and China are set to conclude agreements this week aimed at boosting two-way trade to \$20bn a year by 2000, from last year's \$6.5bn.

The agreements, including a multi-billion-dollar deal to exploit Siberian natural gas, are due to be signed tomorrow by Mr Victor Chernomyrdin, Russia's prime minister, and Mr Li Peng, his Chinese counterpart.

Mr Boris Nemtsov, Russia's first deputy prime minister in charge of fuel and energy, arrived in China this week to hammer out the agreements covering oil and gas extraction and railway transport, along with the framework trade deal.

The official Xinhua news agency said, in talks with Mr Li, Mr Nemtsov had urged expansion of bilateral trade, saying present trade volume did not correspond with the size of the two countries.

The Russian embassy said a "framework" trade agreement would be targeted at "increasing the Sino-Russian trade volume to \$20bn in the near future".

An embassy official said the two sides were engaged in difficult last-moment negotiations on the various trade deals. "The final figures are not yet agreed, or who will pay and how much," he said. "One wants more, the other wants less."

Russia and China are believed to be wrangling over details of the agreement to exploit Siberian natural gas and oil and the ownership of pipelines to China by pipeline.

China, which is less and less able to meet demand for oil from its own resources, has embarked on a drive to secure supplies abroad. Siberian oil and gas would help overcome the deficit.

China and Russia are negotiating the supply of a Russian-built nuclear power station in southern Jiangxi Province. Mr Chernomyrdin is also certain to push the case of Russian contractors who have put up bids to supply components for the first stage of the Three Gorges hydro-power dam on the Yangtze river.

A Russian consortium is bidding for a contract to supply 14 generators with a total installed capacity of 9,800MW for the Three Gorges power station. The China Yangtze Three Gorges Development Corporation is reviewing tenders for the generating units and has said it planned to select the winning bid by late June or early July.

Other groups in the running include Siemens of Germany and GE Canada; the Anglo-French group GEC Alsthom; ABB, a Japanese group; Impea of Argentina and Westinghouse of Canada. The Three Gorges hydropower and water conservancy project is scheduled for completion in 2003.

WORLD TRADE NEWS DIGEST

US loses milk hormone vote

The European Union has fought off a US attempt to allow the use of a genetically engineered growth hormone that encourages cows to give more milk.

A United Nations food standards body, Codex Alimentarius Commission, meeting in Geneva, voted to defer a decision on the contentious issue for two years to allow in-depth scientific research. The commission - a joint World Health Organisation and Food and Agricultural Organisation body - sets international food safety standards and meets every two years. Under international trade rules, higher standards must be justified scientifically or risk challenge as protectionism.

The debate pitted the 15-member EU against the US, also backed by Canada, which supported a commission proposal allowing the use of genetically engineered growth hormone to boost milk production in cows. This was also opposed by international consumer groups as unnecessary and possibly unsafe. The dispute could potentially strain transatlantic trade relations if it became more heated, diplomats said. *— Reuters, Geneva Observer, Page 13*

US joins Timor car dispute

Indonesia yesterday refused a US request for a World Trade Organisation panel to rule on whether Jakarta's national car programme violates international trade rules. The US request, which follows establishment of a panel earlier this month to examine similar complaints by Japan and the European Union, is likely to be repeated at the next meeting of the WTO's dispute settlement body on July 30. Under WTO rules, Indonesia must agree the second time of asking.

All three complaints relate to generous tax breaks given only to Timor cars produced by a joint venture between a company controlled by President Suharto's youngest son and Kia Motors of South Korea. The US, EU and Japan say the programme is discriminatory and has hurt their industries in the growing Indonesian market. Jakarta's aim appears to be to delay the WTO procedure as long as possible so that its domestic car industry is well-established by the time it is forced to implement any adverse WTO ruling, probably in 1999.

In another dispute, the EU refused a first request by Brazil for a panel on EU quotas for poultry meat, which Brazil says fail to comply with a 1993 bilateral agreement on compensation for reduced exports of chicken to the EU. *— Frances Williams, Geneva Observer*

Brussels plans patents law

The European Commission yesterday approved a green paper on simplifying the European patent system. The Commission wants to hear opinions from industry and governments on the need to replace the 1975 Community Patent Convention with full-scale Community legislation to enable businesses to file only one patent application for the whole European Union. "The present system of patents in the member states is complex and expensive, and does not provide a unified patent for all the member states," said Mr Mario Monti (left), the commissioner who initiated the consultation paper. Most companies still file patents with separate member states as the current European application has to be filed in the language of each member country and the validity of a European patent is doubtful for lack of legal test cases and ratification in all member states.

The Chartered Institute of Patent Agents puts the cost of obtaining a typical 20-page patent in eight countries through the European Patent Office at about \$24,000. Out of a third of this is patent office fees, a third legal fees and a third translators' fees. The European Chemical Industry Council said that filing and maintaining a patent in eight EU member states actually costed out \$120,000, or almost 10 times as much as the \$13,000 it is in the US. *— Sander Thoenes, Brussels*

Mexico imposes syrup tariff

Mexico yesterday imposed anti-dumping tariffs on imports of US corn syrup to protect the local sugar cane industry. The tariffs, from \$63 to \$76 a tonne, were imposed following complaints from sugar cane producers, who argued they could not compete with imports of high fructose corn syrup made from subsidised US corn. In 1996, Mexico imported 350,000 tonnes of corn syrup despite the existence of a 300,000 tonne stockpile of locally produced sugar. Producers claimed subsidised US imports 200,000 farm jobs at risk. *— Leslie Crawford, Mexico City*



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WHY THE NEW 737 FLIES
HIGHER, FASTER AND FARTHER
AS EXPLAINED IN SIMPLE HUMAN TERMS.



To airlines, the Next-Generation 737's improvements mean better efficiency, reduced operating costs and quieter engines.

Which explains why twenty-six airlines in fifteen countries have

ordered nearly 600 new 737s. To passengers, flying on the new

737 simply means less stops between them and whomever

they're going to see. A very important improvement indeed.

JULY 1997

NEWS: UK

Blair firm on deadline for N Ireland

By Robert Peston,
Political Editor

Mr Tony Blair, the prime minister, yesterday pledged that new arrangements for governing Northern Ireland would be agreed by the middle of next year even if Sinn Féin remained outside negotiations due to begin in September.

"The settlement train is leaving, with or without Sinn Féin," Mr Blair insisted in the House of Commons, spelling out the timetable and conditions for participation by Sinn Féin in formal all-party talks. Sinn Féin is the political wing of the Irish Republican Army.

Sinn Féin no longer had any justification for its fears that the government would continually erect barriers to its involvement, Mr Blair said. He had "dealt straight with them [Sinn Féin]" and he expected "straight dealing in return".

His attempt to pile pressure on the IRA to declare a renewed ceasefire was aided when Mr John Hume, the leader of the moderate nationalist Social Democratic and Labour party in Northern Ireland, made clear that he now supported the idea that a settlement could be reached without involving Sinn Féin.

If a Northern Ireland agreement were reached in conditions of peace "all the better", Mr Hume said, but "if it is not, let the rest of us get together and work quickly and strongly with both governments (British and Irish) to reach that agreement".

There was also clear relief in the British government when Mr David Trimble, leader of the Ulster Unionist party, gave a cautious welcome to the initiative, while making clear his deep doubt that any new IRA declaration of a ceasefire would be genuine.

"We agree that any invitation to Sinn Féin/IRA to enter the talks must be based on clear evidence of an unequivocal ceasefire," Mr Trimble said. His party is the biggest pro-British party in Northern Ireland.

Meanwhile Mr William Hague, the new leader of the opposition Conservative party in Britain, confirmed that he intends to stick to the policy of his predecessor, Mr John Major, that Northern Ireland should be a non-partisan issue.

Mr Major had a meeting with Mr Blair last week to discuss moves towards a settlement. The government

United Technology Automotive, a US-owned car components company, is to close its factory in Londonderry, the second largest city in Northern Ireland, with the loss of 600 jobs, Jimmy Burns writes.

The company said one of the main reasons was the "ever-increasing pressure on prices" which had brought heavy losses in recent years. Between January and August this year, the company was forecasting a loss of \$3m following a trend over the last three years.

Local politicians and trade union officials condemned the decision and said they would lobby members of the House of Commons and European parliament to try to minimize effects on the local population.

Mr Adam Ingram, minister for the Northern Ireland economy in the British government, said he would try to convince UTA to reverse its decision. He added that there was no evidence to support local trade union claims that work was being transferred to the company's plants in Spain and Portugal.

UTA's move is a setback for what, in recent months, had been continuing business confidence in Northern Ireland.

views the former prime minister as an important potential ally in efforts to prevent unionist sympathisers in the Conservative party attempting to derail the peace process.

There was no response yesterday from Sinn Féin to the new government initiative. Although there are no formal talks taking place between the government and Sinn Féin, contacts were said to be continuing through intermediaries.

Police in Belfast, the capital of Northern Ireland, yesterday seized two fully-loaded high-powered rifles in a house on the outskirts of the city. One man was arrested in a follow-up security operation.

The AK-47 rifles were seized during a security operation following the taking over of a house by armed men. The police said a "major terrorist attack" had been foiled. Assistant Chief Constable Bill Stewart said: "It is clear this was a determined attempt by terrorists to kill or maim. It is clear lives have been saved today."

Earnings draft is move towards harmonisation

By Jim Kelly,
Accountancy Correspondent

International harmonisation of accounts took a significant step forward when the Accounting Standards Board yesterday published draft plans to bring the UK into line with the rest of the world in the calculation of earnings per share (eps).

The minor technical changes which are unlikely to affect greatly the way UK companies calculate the indicator reflect the fact that standard-setters in the US and at the International Accounting Standards Committee have moved towards the UK method over recent years.

While the new standard encourages companies to look at other performance measures besides earnings per share - rather than relying on just one - the achievement of global harmonisation would reflect the continued importance of the eps measure to shareholders and analysts.

Mr Alan Cook, technical director of the ASEA, said that if the draft was adopted as a standard it represented a "small but useful step" towards harmonisation. A binding standard could be in place by the end of 1998.

The US and IASC standards on eps are based on the work of a joint project between the standard-setters - an increasingly common way in which the leading regulators are securing global harmonisation by pooling resources.

Eps is the profit in pence attributable to each ordinary share in a company based on the consolidated profit for the period after tax and other deductions. The technical changes proposed affect the calculation of the number of shares, not the profit figure.

"The US and IASC have moved towards the UK on this over time. The UK is now moving a small distance to meet them," said Mr Ron Paterson, technical partner at Ernst & Young in the UK.

"The eps is a very important figure - and I think the ASB underestimates that importance. They are quick to scoff but as a rule of thumb it is useful to illustrate trends," he said. The ASB has warned that users of accounts can rely too much on so-called "magic numbers" such as eps.

The draft standard concentrates on how to calculate the number of shares used in the computation of basic earnings per share and diluted earnings per share. In the case of the basic number, it sets out how the number of shares should be adjusted to reflect changes in the number of ordinary shares, such as a bonus issue.

In the case of the diluted figure, it sets out the sequence in which dilutive shares - such as preference shares - should be considered in arriving at the weighted average number of shares used in the calculation.



Margaret Gibney, the girl from Northern Ireland whose letter to Tony Blair about her hopes for peace was revealed on TV when the prime minister visited the US, arrived in London yesterday. She spent more than an hour in the premier's official residence at 10 Downing Street

Arms team faces maze

IRA has hidden missiles and Kalashnikov rifles

The latest joint Anglo-Irish proposal on "decommissioning" the weapons of paramilitary groups in Northern Ireland draws heavily on the report on the arms issue produced last year by a three-man international body led by Mr George Mitchell, the former US Senate majority leader. It is specific on the structures that need to be put in place to initiate decommissioning, but holds back on the detail of implementation.

If there are any lessons to be drawn from other recent conflict areas, ranging from South Africa to Guatemala, it is that arms are not handed over until, and only if, there is a political settlement.

"Both governments share the view... that voluntary and mutual decommissioning can be achieved only in the context of progress in comprehensive and inclusive political negotiations," the proposal states. In an implicit reference to the role that might be played by Sinn Féin, political wing of the Irish Republican Army.

Within Northern Ireland, the IRA is the organisation that remains the highest potential impediment to the peace process and will therefore be the focus of the decommissioning.

As an organisation, it holds a secret armoury which, in volume and potential, far outweigh anything held by any rival paramilitary organisation. The IRA's arsenal includes large quantities of Semtex and other explosives, Kalashnikov AK-47 rifles, grenades, state-of-the-art high velocity "sniper" rifles, bandanas, machine-guns, and hand-held missile systems, all with ammunition.

The security forces have no foolproof estimate of the extent of this weaponry hidden in secret caches on the UK mainland and on both sides of the Irish border.

Security sources concede that the success of any arms handover will depend on the IRA's willingness to provide information on the remaining secret caches.

The IRA's weapons distribution system has been devised to ensure maximum internal security and secrecy. Once purchased, the weapons are held in underground bunkers, then moved to intermediate "hides" before being hidden at a final destination.

The system is supposed to be tightly controlled by the IRA's quartermasters but with no single "volunteer" holding the weapons, or even knowing their precise whereabouts.

'Minimal risk' in BSE cow burning

By Maggie Urry in London

The risks of spreading BSE or "mad cow disease" to humans through burning the remains of cattle in power stations would be "astonishingly small", the semi-state Environment Agency said yesterday.

Its report is a step towards disposal of 220,000 tonnes of meat and bone meal and 122,000 tonnes of tallow from 1.5m cattle slaughtered in the scheme to remove animals over 30 months old from the human food chain, after last year's BSE crisis.

Mr David Slater, the agency's environmental protection director, said a quantitative assessment of risks carried out by the agency had used the most conservative assumptions. It concluded that the risk was insignificant for all the disposal options the agency examined. These included burning the remains, which are currently being stored, in power stations or in specially built incinerators, or disposing them in landfills.

Jimmy Burns

A progress report to global financial institutions

It's just a beginning.



Kenneth L. Bureaga
President of Dow Jones
bureaga@cor.dowjones.com

Four months ago, I told you that the people of Dow Jones Markets were starting to plan the future of financial services with a "clean sheet of paper and no limits."

Well, progress is more than promising. So I'd like to give you an update to show just what we've put on that "sheet of paper." Our new cross-functional development teams have moved incredibly fast in a few short months, rolling up their sleeves to start turning vision into reality. We're right on schedule.

We began by meeting with many of you in brainstorming sessions to explore how your markets are changing... and how those changes will affect your operations into the next century. We're developing a deeper understanding of how you manage capital, manage risk and manage information. How you deal with technology, regulation and competition. And the threat of disintermediation.

Not just today... but in that rapidly approaching future where Europe has made decisions on monetary union, Hong Kong has adapted to Chinese rule, and Glass-Steagall is history. Where the Internet is faster and more secure. Where intelligent software agents find the data... and visualization programs give it meaning.

This focus on understanding your business is feeding our major new development programs. The screens on this page begin to suggest some of the early capabilities we've developed. Major customers will be working with us in coming weeks to refine these capabilities into comprehensive solutions.

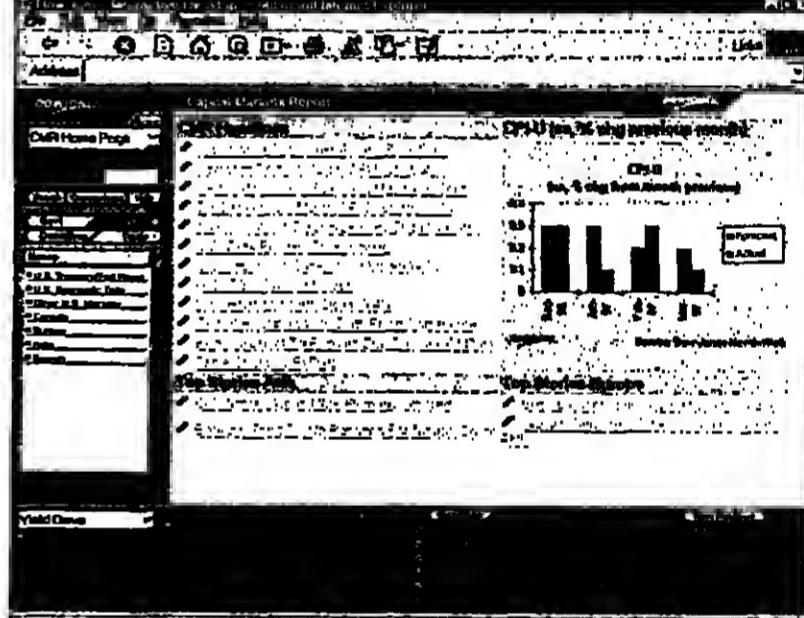
We (and our competitors) are still a long way from the ultimate goal of delivering fully open, integrated solutions so that - as I said in my first report - "you can integrate every process, link to every business party, see all the information." But less than four months after I told you our long-term vision, we've made a strong start.

Another Dow Jones initiative is to create alliances with strategic partners whose

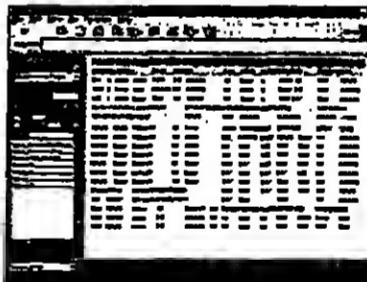
special capabilities complement our own core competencies. In just a few months, we've forged key agreements with leaders in technology, trading, databases, news and analysis - helping us become the full-service provider you need.

Even as we plan for the long term, we aren't forgetting your needs today. The new Dow Jones Feed, for example, makes it easier to access information from a single source. Dow Jones PassBook is a new foreign exchange order management and routing service that lets you create, track and execute limit orders globally in real time. It's the first in a new series of transactional services.

The Dow Jones Platform, the industry's fastest-growing digital trading room system, can handle the performance demands of the largest global enterprises. (Ask Sakura Bank how they've linked more than 800 traders on three continents - with the capability for major future expansion.)



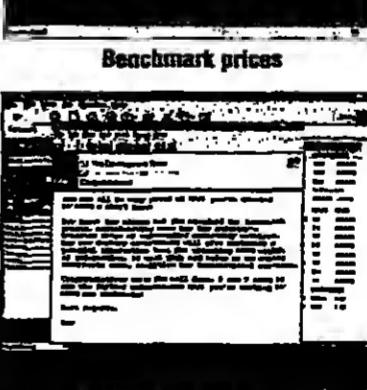
Easier access... enhanced information... more flexibility



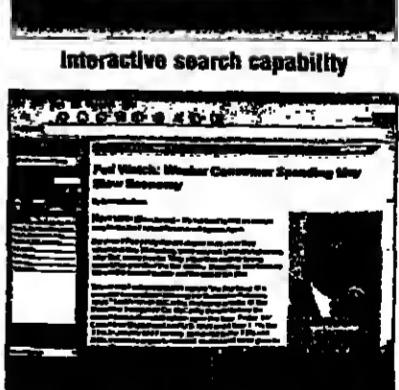
Benchmark prices



Interactive search capability



Integrated electronic mail



Enhanced news

Our longer-term strategic goal is complete integration of everything you need to run your business. With speed, power, ease of use and unsurpassed reliability. We're moving beyond our former role of being simply a provider of information and raw data. In the future, we'll bring it all together and put it into context... while providing automatic links to a series of transactional and communications capabilities... together with the valuable proprietary content generated every day by the broad global resources of Dow Jones.

I said in February that this won't happen overnight. But we're pleased with the speed and effectiveness of our new development process, which we've built around multi-disciplinary teams. I couldn't be more proud of their work... and they couldn't be more determined to make Dow Jones your first choice.

Ken Bureaga

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Some Recent Dow Jones Alliances

Microsoft. Our joint teams are hard at work defining the open, integrated financial services capabilities of the future. Meanwhile, later this year, we'll be using Microsoft ActiveX™ technology to give you powerful new trading tools.

As Bill Gates said, "Dow Jones... is leading the way as the financial services industry reinvents itself."

Miller/Quicken. Our combined resources

create an Asian equities powerhouse that

matches our previous alliance with Prudential in Europe.

ICAP. InterCapital Brokers diversifies our real-time prices with interest-rate swaps, options and more.

Omega Research. We've extended our

exclusive alliance to 2002 so you'll continue

to have the edge of Dow Jones WebSolutions' sophisticated real-time statistical analysis.

IBEA. Independent economic research in

Europe.

Prudential. Thousands of new real-time and historical research reports on equities

in their original formats.

Prudential Berneppen. More than a dozen major financial institutions

have signed on to work with us in refining our new desktop capabilities to meet their business needs.

More to come.

NEWS: UK

Top executives hear case for government's \$5bn 'welfare to work' scheme

Chancellor woos business chiefs

By Robert Taylor,
Employment Editor

The business community will be vital to the success of the government's flagship "welfare to work" programme for the long-term unemployed, Mr Gordon Brown, the chancellor of the exchequer, told a summit meeting of 38 chairmen and chief executives yesterday.

The £3bn (\$4.95bn) five-year scheme, to be launched nationwide next April, will be funded by the windfall tax on the profits of privatised utilities. It is seen by Mr Brown as the centrepiece

of the government's employment strategy.

Among those attending the meeting were Mr Peter Birch, Abbey National chief executive; Sir Ian Prosser, chairman and chief executive of the Bass brewing group; Mr Brian Mortat, British Steel chairman and chief executive; Mr Ian McAllister, chairman of the UK offshoot of Ford; Sir Richard Greenbury, Marks and Spencer chairman; Dr Walter Haselius, Rover group chief executive; Mr George Bull, chairman of Grand Metropolitan and Mr David Sainsbury, J Sainsbury chairman.

None of the employers, brought together by Mr Geoffrey Robinson, the paymaster general, criticised the proposed scheme, although some welcomed the six-month consultation period before demonstration projects start in January 1998 in 15 areas.

Members of the task group, headed by Sir Peter Davis, Prudential group chief executive, will be announced shortly and financial details of the plan will come in Mr Brown's Budget next Wednesday.

Mr McAllister said Ford would take on an extra 100

young people as part of its employment expansion. Sir Richard Greenbury said he wanted to talk separately with Mr Brown on what Marks and Spencer could do.

The government's "new deal" plan for employers will pay them a subsidy of £20 a week for six months for each unemployed young person they hire for quality training and work experience. Ministers hope a substantial number of the 250,000 people aged less than 25 who have been out of work for more than six months will be placed with private sector companies.

But if they choose not to go on the scheme, the unemployed can choose to work in the voluntary sector or on an environmental task force or do further education and training. Mr Brown said there would be "no fifth option of staying at home".

"Past schemes failed because they did not properly engage the business community," said the chancellor.

Mr David Blunkett, the education and employment secretary, added: "This is not a government programme. It is a partnership with business."

British Airways cabin crew vote strongly for strike

By Michael Skapinker
and Robert Taylor

British Airways faces the prospect of severe disruption to summer flights after its largest cabin crew trade union voted overwhelmingly to hold a strike over pay.

The Transport and General Workers' Union, which represents 9,000 of BA's 12,000 cabin staff, said that 75 per cent had voted and that 73 per cent of those had voted for a strike.

Mr Robert Ayling, BA's chief executive, said he did not believe his staff wanted to strike and said the company was being "held back" by 1970s trade unionism. BA shares fell 13 pence to 687½ pence on Tuesday.

Mr Ayling said cabin crew yesterday received letters warning them that they would lose their staff travel discounts for three years and be denied promotion if they took action. He said BA had staff ready to take the place of strikers.

The union is confident that it will also win overwhelming support from its 9,000 members among BA's ground staff including baggage handlers, clerical and check-in employees. They are being balloted separately on strike action. The ballot is

in protest at the company's decision to sell its catering services at London's Heathrow airport. The result is expected on Monday.

The union will have to decide then whether to co-ordinate industrial action between the cabin crew and the ground staff.

That could have a damaging effect on BA's ability to defy any strike call by bringing in new recruits and managers to do the jobs of existing employees.

The union indicated yesterday that it still hoped to negotiate on behalf of cabin crew. The union says the dispute is not about the content of BA's proposed offer to the cabin crew, but about the way in which it has been imposed.

The deal involves restructuring cabin crew members' pay so that they receive more as basic and less as variable pay. BA says the effect would be to increase employees' pensionable pay by between 14.2 per cent and 24 per cent.

Mr Ayling said he would talk to the union again if it "put conflict behind it". He said a rival union, Cabin Crew 89, representing 3,000 staff, had voted overwhelmingly to accept the deal and that the TGWU had walked out of negotiations without explanation.



Waiting to talk Robert Ayling wants the union to put conflict behind it

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ARTS

Dear Batman,
I am writing because I have come into a large inheritance from a maiden aunt, bequeathed with the condition that half the sum must be given away to a "neglected charitable cause."

I have decided, after taking soundings from friends and fellow film critics, that no cause in the modern world is more deserving than the immediate and comfortable early retirement of yourself and Robin.

I am therefore offering to use the sum partly to pay off the mortgage on Wayne Manor, partly to buy out the licenses to your screen legend, Warner Brothers, in your new film Robin, who is called "Dick" for reasons I find confusing, and the newly recruited Batgirl (Alicia "Clueless" Silverstone) battle with an over-acting Uma Thurman, as Poison Ivy, and an under-visible Arnold Schwarzenegger.

In the role of Mr Freeze, the erstwhile hero of *Conan The Barbarian* and *Commando* must wear a silver-painted face and a costume somewhere between RoboCop and Father Christmas. When not moving about or trying to, in an ensemble of blinding metal, twinkling lights and chrome-alloy pipe hood, he must go "Ho ho ho" in Stakhanovite enthusiasm at his own dialogue, which plays puns on all things gold: "I'll chill out", "Cool" etc. Then he must zap everything in sight, at which points you try to zap him back in return.

The film is two hours of witless noise, senseless action and merciless over-production. Where previous director Tim Burton lent Gotham City a very noirishness, Joel Schumacher operates on the principle that drove the original Goths and Vizigoths: brainless, omnivorous persistence. If something is standing, destroy it; if something does not work, replace it instantly with something else (which does not work). Never "build" – a scene, a mood or a storyline. And accompany everything with large gestures, florid stunts and bloodcurdling din.

The 10-year-olds sitting in my row seemed as fidgety as some of the adults. This is just as well since my small neighbour's sudden stirrings woke me up on the two occasions I fell asleep. One was when you and Robin were chasing the villains all over the screen to loud music. The other was when you and Robin were chasing the villains yet again to more loud music.

Sometimes, during the two hours' traffic chaos, you stopped and spoke dialogue. There was an almost audible sigh in the theatre of "Thank God". Your impersonation of George Clooney, the charismatic actor from *ER*, is neat and engaging. Also, these quieter scenes allowed the lovable Alfred (Michael Gough) to cough respectively in the background, although the new film posits the alarming possibility that the cough may be a health



Uma Thurman as Poison Ivy in 'Batman and Robin': two hours of merciless over-production.

Cinema/Nigel Andrews

Put the freeze on Batman

concern. (Subplot: Can ex-chemist Mr Freeze be forced to yield a cure?)

Broadly, though, we look with dread on the prospect of another film in this increasingly raucous and graceless series; a prospect which can only be prevented if you take up my generous, limited-period retirement offer.

Thank you for your attention,
Best wishes, Nigel Andrews

love Jones is a bat-free zone and in that context sheer bliss. The plot about two upscale young black Chicagoans (Nia Long, Larenz Tate) loving, leaving each other and then re-uniting, is repeated three times, which is one too many. But writer-director Theodore Witcher has an eye and ear for the higher absurdities of chit-chat among the artistic set: he is a struggling writer, she a likewise photographer. And the film dwells tenderly on the accident-prone mechanics of human mating rituals, from phone calls that go wrong to rival romances that go problematically right. Droll, thoughtful, endearing.

Any film that asks you to come in on Monday morning to con-

BATMAN AND ROBIN
Joel Schumacher

LOVE JONES
Theodore Witcher

FRANTZ FANON: BLACK SKIN, WHITE MASK
Isaac Julien

THE BATTLE OF ALGIERS
Gillo Pontecorvo

MADAME BUTTERFLY
Frédéric Mitterrand

template "the absence of the Oedipus complex in the Antilles" deserves at least a prize for chutzpah. The British director Isaac Julien, who made *Young Soul Rebels*, is black and gay and naturally gravitates towards heroic minorities. He gives us a one-man heroic minority in *Frantz Fanon: Black Skin, White Mask*, a 70-minute homage to the

Martinique-born, France-educated psychologist-philosopher who, you may recall, wrote books on racism, espoused the FLN in Algeria and was exiled to die of leukemia in 1961.

The film, alas, is like a lantern slide lecture overruled by everyone on campus. A bevy of "cultural critics", from distinguished Franchewomen to media motor-mouth Stuart Hall, talk earnestly of "ethnocentric gazing" and "crushing objecthoods".

Meanwhile ex-relatives rally to the memory of the real Fanon, while a fictional version (Colin Salmon) revolves his head elegantly for the camera as its lens probes the stiff, twilight world of video tabloids *vis à vis*.

The British Film Institute, ethnocentrically gazing, also revives *The Battle Of Algiers*. This movie document is the real thing, or almost persuades you that it is. It makes frequent use of newsreels, and is shot like one even when it doesn't. The camera quakes through the streets, the black-and-white film all but scorching your retina.

Gillo Pontecorvo's 1965 film is a classic of political cinema. It treats historical events not like Julien, as a group of carefully lit artifacts to be picked over in a museum but as booby-traps exploding under the audience's feet. History, like creation, the movie seems to suggest, is virtual chaos. Humanity's harrowing self-chosen task is to present it all as if it made sense.

Once, perhaps, it did. Before

the Nagasaki of 1945 there was

Puccini's Nagasaki, a pretty port

where beautiful ex-Gesuines pined

for lost American naval bands.

Frédéric Mitterrand's

Madame Butterfly is almost criminally unadventurous: the camera dances obsequious attendance on two handsome,

well-voiced leads (Ying Huang,

Richard Troxell) and occasionally gazes past them at sparkling

views of the sea and sky.

Yet since Puccini's score is idio-

typical and since Mitterrand

(Francois's cousin) is no idiot,

just a little stuffy, the movie

meets our hearts anyway. It

remains one of life's mysteries

that an opera with such shame-

less instant-access tunes and

such dollops of virtual schmaltz

should also cut so deep, express

such real, defined, unforgettable

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of their women, eventually he

has to flee for his life.

All this transpires in just 45

minutes. Emma Jenkins staged it

strikingly in Conor Murphy's

designs, with blind tribesfolk

clambering feisty up and down a

sheer wall studied with giant

pins. Much of Turnage's chilly

score is devoted to creating a

cramped, stifling atmosphere.

The hapless hero and his

sweetheart (here Thomas Randle

and Regina Nathan, both excell-

ently cast) had their moments of heart-

felt expression, but the net effect

was of an abstract morality-play

– something which invites raw

thinking, not sympathy; something like an art-

house film for specialised audi-

ences. Ambitious students at an

opera-school might well try it.

The Heavies are at their best

Maggio Musicale

Torpid Turandot sets the scene

Florence's renowned "Maggio Musicale" – a musical "May" that always runs well into June – began this year with *Porphyry* and chilly rain. By the time I flew in for *Turandot* and Strauss's *Ariadne auf Naxos*, however, it was prostratingly hot and muggy. The American and Japanese throngs wilted as they trudged from monument to monument I sympathised deeply.

Sitting through a torpid *Turandot* in the searing heat is a doubly uncomfortable experience. Still, the Maggio Florentino had spared no effort. They had the film-maker Zhang Yimou (*Red Lanterns, Ju Dou*) to direct the opera, on the flimsy ground that Puccini's story is a "Chinese" fable, and four Chinese designers to create a costly riot of oriental colour and pomp – giant shields and tapestries, calligraphic scenes, sumptuous costumes for whole regiments.

In the midst of it was the massive Sharon Sweet as a virtually immobile Princess Turandot, raising a haughty right hand from time to time to indicate resolve, surprise or dismay. Her soprano was loud enough to get through even the monstrous noise Zubin Mehta coaxed from his orchestra, but her declamation was curiously insipid: rhythmically loose and languid, drained of expressive colour. She won an ovation nevertheless.

Lando Bartolini made an upstanding Prince Calaf. Though it is almost 30 years since he won the Mario Lauro prize, his forceful tenor still boasts a fine, hazy ring; and he seized his phrases firmly by the throat, where Sweet let them drift. His poor little *Lif*, who is only there for the pathos, was sung with excessive passion – and no proper legato – by Linda Mazzaria. The lesser principals were creditable, but all in all the overwearing spectacle earned "nul points" for drama.

For Jonathan Miller's staging of *Ariadne*, the company moved from the big Teatro Communale to the friendly little Teatro della Pergola. Even then, with elaborate Italian subtitles to help, the farcical prologue-act drew not one laugh: there was nothing funny about Wolfgang Brunel's

D.M.

Pop/Ian Shuttleworth

Funk with hard edges

What most contemporary racy soul heads down the road of syrupy harmonies and inserting as many twiddly vocal bits as possible, a few bands have chosen the path of big, loose, brassy funk first trod by Sly and the Family Stone some three decades ago. "Retro" it may be, but when it succeeds it produces quite as many good-time vibes as you could want.

This is the option chosen by The Brand-New Heavies, who opened their Capital FM-sponsored concert at the Royal Albert Hall last Friday with the tried and trusted call-and-response tactic of "I Like It". More relaxed than frenzied, they give off the air of an old-fashioned soul revue, with the archetypal three-piece horn section on a podium at the back, and their most recent recruit, vocalist Siedah Garrett, shimmying around the stage with the exuberant elegance of Tina Turner.

The Heavies are at their best

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INTERNATIONAL ARTS GUIDE

■ BOSTON

EXHIBITION
Museum of Fine Arts
Tel: 617-267 9300

● Tales From the Land of Dragons: 1000 Years of Chinese Painting – display of 153 rare and ancient paintings from the Tang, Song and Yuan dynasties, including early Buddhist and Daoist religious pieces; to Jul 27

■ BRUSSELS

EXHIBITION
Palais des Beaux-Arts
Tel: 32-2-507 8200

● Alberto Burri: retrospective exhibition of work by the Italian artist who began painting while a prisoner of war in Texas. Burri uses found objects such as rusted metal and burnt wood in his work; to Aug 17

■ COLOGNE

CONCERT

Kölner Philharmonie

Tel: 49-221-2040820

■ HAMBURG

EXHIBITION

Museum für Kunst und

COMMENT & ANALYSIS



Peter Martin

Stamped into action

The market's herd mentality demands that companies test their strategy against signals from the real world and be prepared to shift direction.

All markets have a herd mentality. But some herds are more unthinking and destructive than others. Is the UK equity market such a herd, one that unjustifiably tramples any company that shows a momentary sign of weakness?

The question is provoked by the speed with which National Westminster Bank has lost favour in recent weeks. One senior manager has gone; the future of others is called into question; potential bidders for the bank are touted. Yet the underlying business, with all its strengths and weaknesses, is no different today than it was a few months ago, before this fire-storm of criticism ignited.

The spark – the revelation of a £77m (\$127.05m) loss on mis-priced options – is the sort of risk inherent in moving into investment banking. A year or so ago, the market broadly approved of NatWest's attempts to build an investment banking business. Many thought progress in this difficult area better than that of Barclays. Now, Barclays is held up as a model and potential bidder, NatWest's investment banking hopes are derided. The direction of the shift in judgment may be justified; the speed and degree are almost certainly not.

Is the problem worse in Britain than elsewhere? It certainly feels so, and there are some good reasons why the UK market is particularly vulnerable to the herd mentality. It is highly concentrated, in several ways. Almost all significant players work in London. Institutional money is unusually dominant. A small number of fund management firms control the bulk of that money. The glaring exception to this concentration – the role of Edinburgh as an alternative source of fund management expertise – in fact underlines it. Edinburgh fund managers are undoubtedly less prone to

unthinking acceptance of the London consensus. But there are not enough of them to create a genuine two-way market in opinion.

Another feature of UK money management – as compared with the US, at least – is the dominance of large balanced funds. This produces a form of closet indexing, in which most fund managers hold stakes in companies in roughly the same proportion as their rivals do. Swings in sentiment are thus self-reinforcing. In the US, fund management mandates are typically more narrowly defined. Fund managers have to sell themselves on their "styles". This allows for institutionalised contrarian thinking, creating the two-way market in opinion that London lacks.

There is also the role of the press. Including the FT, the UK has five daily newspapers that attempt to provide wide-ranging business coverage. Intensely competitive, they seek to outdo each other in pursuing a story once it is hot. The conventions of British journalism allow for outspoken opinions and anonymous quotes. Combined with the incestuous nature of the City, the



press acts as a giant amplifier, turning an emerging consensus into an overnight cause célèbre.

All this would not matter if it merely led to temporary over- or under-valuation of individual shares. That would, after all, create opportunities for investors with different time horizons and an independent cast of mind. The damaging consequence, however, is the way the herd mentality pushes company bosses into taking action – any action – rather than continuing to face the flood of criticism.

Once a herd is on the move, only dramatic action will divert its attention. One experienced fund manager, musing on the NatWest case, was struck by the way some people at least leapt to the instant conclusion that the solution was a takeover bid, rather than the more mundane alternatives of a change of strategy or management.

So much for the case against the UK equity market. Now let's hear the case for the defence. It starts with a very simple point: that companies often need to be prodded into taking difficult decisions. Sometimes, any action is better

than none. The timetable of business is speeding up, and British companies have, if anything, tended to react too sluggishly. A bias for action is healthy. In the NatWest case, the company's strategy clearly needs correcting, as it acknowledges itself. If there is a problem, it lies not so much in the way companies are kicked when they are down, but rather in the way they are allowed to get away with glittering strategic generalities.

There is also a more sophisticated point. Business is changing, on this argument, in a way that makes sudden reversals of sentiment towards a company inevitable. Competitive forces mean that fewer corporate assets – factories, patents, brands, technology – are unique. A higher proportion of corporate value lies in the way the management exploits those assets, rather than in the assets themselves.

Not only is this an underlying trend, but it is reinforced by cyclical factors. "When markets are high, more of the value of the company lies in the future," points out the fund manager quoted earlier. The management's ability to extract future value from the assets in its hands becomes a steadily larger proportion of the company's total worth.

Judging managerial competence is thus increasingly important. But it is also by far the most difficult thing a fund manager has to do, since usually the only information available is the words of the managers themselves. Individual episodes may cast a profoundly revealing light on the way those words translate into deeds. They may therefore change the consensus valuation of the enterprise overnight, to a way that dwarfs their inherent importance. An apparently disproportionate reaction by the mar-

ket may in fact be entirely justified.

In practice, the issue for fund managers and companies is not whether the herd mentality is worse in the UK, or whether it can be defended. It is how to cope with the consequences. This is important for owners and managers of institutional money, since equity markets are reasonably efficient – for most shares most of the time. This makes big swings of sentiment in the handful of favoured or mismanaged stocks a powerful influence on a portfolio's overall performance.

For owners of institutional money – such as pension funds – one lesson might be to abandon closet indexing. Instead, the best solution might be to index explicitly the bulk of the fund and parcel the rest up among a group of individual fund managers each with a specific, aggressive task.

The core fund would do no worse, in terms of under- or over-valued shares, than the market as a whole; the smaller chunks of money, focused on relatively new stocks, would stand a better chance of anticipating (or resisting) shifts of sentiment.

For corporate managers, the lesson is probably the one preached by Mr Andy Grove, Intel's chief executive: the need for corporate paranoia. Continuous internal self-criticism, even when the market thinks you are hot, is probably the best protection against waking up and discovering you have suddenly gone cold. That means continuously testing the company's strategy against the signals from the real world. It means endlessly asking whether capital could be put to better use elsewhere, then acting on the conclusions. The best protection against the herd, after all, is to make sure you are not in its path.

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COMMENT & ANALYSIS

New tricks for old dog

France's unique style of capitalism is slowly becoming more open and driven by shareholders' concerns, says Andrew Jack

Mr Jean-Louis Béziau, chairman of Saint-Gobain, the powerful French glass and building materials group, is bracing himself to deliver a damaging and potentially lethal blow to the country's unique style of capitalism.

He has just resigned from the board of Suez, the utilities giant, and is soon to follow up by selling most of his group's shares in the company. Mr Gérard Mestrallet, chairman of Suez, has in turn said he will reduce his company's reciprocal stake in Saint-Gobain.

The mutual pullout will bring to an end one of the most potent symbols of the complex system of cross-shareholdings and reciprocal board memberships that has been at the heart of French capitalism over the past 30 years. Its demise reflects growing calls for shareholder value at a time when a wave of corporate restructuring and mergers are leaving companies more exposed to stock market pressure.

Mr Béziau has been one of the linchpins of a system seen by critics as designed to preserve incumbent management rather than to produce value for shareholders or respect modern rules of corporate governance. Even its supporters have begun to argue that the approach was a necessary but temporary evil whose justification is fast running out.

French-style capitalism has had its time," says Mr Pierre Richard, chairman of Dexia, the bank formed by the merger of Crédit Local de France and Crédit Communal de Belgique.

"It was the reign of cross-shareholdings and of the mutual protection of chief executives. Corporate governance is about economic democracy, with the restoration of the role of shareholders."

Suez had become a holding company with a diverse range of participations in other businesses, many of which had reciprocal stakes and seats on its board. As a result, it was pulled in many different directions by its directors, each with their own conflicting interests. Few bold decisions were taken and the group was stagnating. The penalty was suspicion from investors, a lower stock market capitalisation than the value of its assets, and a credit rating under pressure. The net result was to force the pace of change.

The time of the big financial holding companies is over," says Mr Mestrallet, the chairman appointed two years ago. "From now on they have to find their own activities and a real vocation." His response was to sell off a range of businesses, notably in the financial sector, and transform Suez into a utilities group. This paved the way for the merger with the utilities group Lyonnaise des Eaux ratified by shareholders last week.

But the group's new, tighter focus rendered other investments – including those in ENI, UAP and Saint-Gobain – all but irrelevant. Saint-Gobain was left marginalised and increasingly in a position of conflict, given its stake in the rival utilities group Générale des Eaux. It had little choice but to begin unwinding its position.

Mr Béziau himself, who vows to apply a "purely financial vision" to running Saint-Gobain, says of



the cross-shareholdings which linked his group to several friendly investors including Suez: "We needed a stable shareholding while bringing about change. But now we are profitable and appreciated by the market, it is no longer necessary."

Some of Mr Béziau's associates say he still dreams of preserving the French-style system of alliances. But, driven by the increasing difficulties of maintaining his conflicting investments, he has simply taken the pragmatic decision to sell his stakes at a time when rising stock market values have made his exit less painful.

Suez's position was far from unique. Mr François Morin, an economics professor at the University of Toulouse I, says the old-style French system dates back to the 1960s. One characteristic of the era was "auto-control". Many quoted companies held a considerable proportion of their own shares, which protected them from hostile take-over bids and shielded their management from potential challenges by outside investors.

A second element was the role played by two huge financial holding companies Suez and Paribas – which built up rival "families" of interlocking business investments. During the late 1980s, for example, Suez acquired significant stakes in both Saint-Gobain and Lyonnaise des Eaux. In the 1980s, two rival state-owned enterprises – the bank Crédit Lyonnais and the insurer UAP – began to build their own competing corporate "empires" by buying large stakes in other companies. Their role became particularly important during the privatisations launched by the Gaullist governments of the late 1980s and the early 1990s. Given the absence of private pension

funds or other domestic institutional investors, the state encouraged these groups to support a system of "capitalism without capital". They became part of the *meilleur des*, or "shareholders of reference", acquiring significant stakes in the companies being sold off to prevent control falling too quickly into foreign hands.

"It was always supposed to be a temporary system for two or three years designed to give the companies time to build alliances during a period of transition after the total protection of the state," says one executive. "But some companies, such as Saint-Gobain, Rhône Poulenc and Schneider, saw it as a much more long-term, defensive strategy."

During the 1990s, the economic recession and an unprecedented property slump created too much pressure on France's four capitalist families for the system to endure. "Suez and Paribas, the two big godfathers of 30 years ago, have financial problems and can no longer play that role," says Mr Eli Cohen, director of CNRS, the Paris-based centre for the study of political life. "Crédit Lyonnais and UAP tried to replace them – and failed."

Crédit Lyonnais was the first casualty. Still owned by the state, it is protected from shareholder pressure. But huge losses forced the government to impose a restructuring plan in 1985 which stripped away more than FFr200bn in assets from the bank's balance sheet and put up for sale most of its corporate investments.

The insurer UAP faced a similar fate. Weighed down by property losses and the often unprofitable stakes that it had been forced to acquire in other French companies, it was privatised in 1991. It became a prime target for takeovers and last November, its rival Axe pounced.

Axe has sold off more than FFr500m in equity stakes in the combined group since the acquisition. Mr Claude Béziau, the chairman, argues that his responsibility is to provide his own shareholders and policy-bearers with a high return on investment, and not to create or sustain corporate empires. "I do not want to be the godfather of French capitalism," he says.

Ironically, the price of Axe's

takeover was the severe weakening of its own network of friendly investors that had protected it from takeover threats. By using its own shares to acquire UAP, it substantially diluted the control of mutual insurance companies and its long-standing ally Paribas.

Mr Béziau hints that Axe's

reciprocal stake in Paribas, as well as the residual investment it inherited from UAP in the bank BNP, are likely to be cut. "There are no no-go areas," he says.

Profound changes are under way. But the degree to which France's old system of protective cross-ownership has broken down is still open to question. A number of analysts argue that the move towards genuine corporate governance is progressing more rapidly in other countries, such as Germany and Italy.

Although some foreign financial institutions are beginning to agitate for change, many are more passive. Rather than fighting for shareholder value, they often prefer to sell their stakes or remain silent investors.

Mr Morin dismisses many of the changes in corporate ownership over the past two years as

merely a recomposition of the existing system, with new alliances taking the place of old ones. "You have to distinguish the rhetoric of the companies designed to give a certain image to the reality," he says.

"You should be sceptical when people talk about radical change," agrees Mr Coben. "There has been a redistribution of ownership and we are leaving behind a form of capitalism dominated by the state. But I do not believe it will lead to a convergence with Anglo-Saxon style financial capitalism."

Certainly, a number of significant cross-shareholdings remain, such as that between Saint-Gobain and the utilities group Générale des Eaux. New agreements have also been forged or renewed in recent months, including the pact this spring between the bank Société Générale and Havas, the media group.

But these alliances appear to be strategic, driven more by an industrial logic than by politics or self-defence by incumbent managements. And the new generation of corporate power brokers, such as Mr Béziau and Mr Jean-Marie Messier, the youthful chairman of Générale des Eaux, has considerably less autonomy than its predecessors. They are more accountable and vulnerable to critical stockmarket investors than ever before.

French executives like Mr Béziau may still privately dream of an alternative to Anglo-Saxon capitalism. One of his competitors bluntly points out, however, that Mr Béziau does not seek capital from the more closed markets of Germany or Japan, but rather from the US and the UK. "It is the capital markets that dictate the law now."

Financial Times

100 years ago

The Jamaica Loan
Jamaica is somewhat fortunate in its selection of a date for the issue of its new loan, for the announcement comes at a time when the British Colonies are enjoying the flood tide of public favour.

For the first time in its history, the island has come forward with a three per cent loan. The 1870 issue, which was guaranteed by the Home Government, bore interest at the rate of 4 per cent; that of 1875 at the rate of 4½ per cent; and those of later date at the rate of 4 per cent.

50 years ago

One Hundred Millions
The announcement in the House of Commons yesterday of a new corporation for Colonial development is parallel and complementary to the West African Ground Nuts scheme, and equally welcome. The corporation, empowered to borrow up to £100 millions, will assist and increase the productive capacity of the colonies either by helping existing enterprises, encouraging new ones or creating subsidiaries of its own. The corporation is to be run on commercial principles.

OBSERVER

Real world leadership

British ambassador to Washington?

Wolf whistle

■ Say what you like about the French, but they know how to do things in style. Spectacular fashion guru Yves Saint-Laurent has agreed to dress the 2,000 officials who'll preside over the soccer World Cup final in France next summer.

Disappointingly, though, the agreement covers only off-field attire. On the field, officials will still sport the traditional little black numbers.

Fine line

■ Former Aegon insurance chairman Jap Peters says he'll console himself with an extra evening drink if Dutch companies don't comply with his new corporate governance guidelines.

But the final report of the commission he's chaired for the past year – the equivalent of Britain's Cadbury and Greenbury committees – hardly binds the corporate sector hand and foot with regulations. The only thing Peters wants from government is action to make share buy-backs more attractive.

Of course not everyone is thrilled that yesterday's measures go only fractionally

further than interim proposals outlined by Peters last October.

The only real change since has been to ask companies to spell out directors' stock options in their annual reports; the total for each board, that is, not each director's cut.

Peter Paul de Vries, chairman of the VEB shareholder association, says he'll be knocking on doors in The Hague if companies don't play ball.

Family fortunes

■ The redoubtable Michèle Bleustein-Blanchet is causing something of an earthquake at the house of Publicis, the advertising group founded by her late father Marcel. Following the death last year of the man credited in France with turning advertising into an art form, Michèle has decided to liquidate her stake. She's even threatened to use the courts to destroy Somarel, a holding company through which most of her shares are held and which is blocking her attempts to sell.

Much of her frustration is directed towards her elder sister, Elisabeth, who has taken charge of Somarel and the Publicis supervisory board, and is married to the former Socialist justice minister Robert Badinter. Neither side will discuss whether family tensions contributed to the crisis; but

there doesn't seem to be much sisterly love between Michèle and the woman she refers to as "Madame Badinter".

Bit of a stink

■ It's no secret that the Americans managed to rub French PM Lionel Jospin up the wrong way in Denver, and they risk making more enemies with their latest policy initiative.

Calais cheese-makers are up in arms about US demands for pasteurisation of dairy products; if carried through that would be bad news for camembert, roquefort and other national delicacies.

While the French themselves would be able to go on eating smelly cheese, if the US gets its way other countries would be entitled to ban unpasteurised imports on health grounds.

And who cares that France exports only a tiny sliver of its camembert production? There's a principle at stake. Apparently, zapping cheese to kill off all the nasty bugs also gets rid of the ripe raw taste and smell of old socks so treasured by connoisseurs.

"Allowing only pasteurised cheeses would lead to an impoverishment of France's cheese heritage," fumes François Michel, president of the Normandy federation of camembert makers.

FINANCIAL TIMES

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Thursday June 26 1997

New Japan, old Japan

There have been two important question marks hanging over the Japanese economy since the government decided to go ahead with its April consumption tax rise. These were whether the tightening would thwart the recovery and, more important, whether this recovery would be any different from previous ones. Yesterday's Bank of Japan Tankan survey of business confidence for June provided some important hints on both fronts.

The good news is that at least one major part of the economy – manufacturing – seems to have been sublimely indifferent to the tax rise. At plus seven, the positive balance of self-described optimists in this sector was the highest since 1991. The Bank's finding will quell fears that the government had inflicted too much fiscal rigour on the economy, too soon. Yet the sharp initial fall in the domestic bond market in response to the survey was probably overdone.

For all the large manufacturers' optimism, the evidence on how the rest of the economy is faring since April has been very mixed. The Bank of Japan does not want to raise the discount rate only to cut it again a few months later. That suggests waiting to get a more complete and positive picture of the economy as a whole, which it is unlikely

The vital state

The only thing as harmful as a bad government is no government at all. These two apparent opposites are in fact closely connected. Tyranny can easily finish in anarchy. No tasks are more important, but also more difficult, than discouraging the emergence of dreadful government and rescuing countries with no government.

These are the stark lessons to be drawn from this year's World Development Report, the focus of which is the state. Without it civilisation is impossible and development inconceivable. But the state's monopoly of coercive power is also dangerous. It can be an effective servant or a rapacious master.

The state, argues the report, has five core functions: establishing law; maintaining a non-distortionary policy environment; providing basic social services and infrastructure; protecting the vulnerable; and protecting the environment. To these, in the right circumstances, others may be added. But they should be added with care. A state that tries to do more than it can will end up achieving less than it should.

This may sound like a call for minimalism. But it is merely a modesty. The modest state will also see the need for improvement. If it is to improve, the state must impose restraints on itself and its servants. A sense of public service must be

The IRA's call

Mr Tony Blair's latest elucidation of the terms for the entry of Sinn Féin/IRA into multi-party talks on the future of Northern Ireland represents the unfinished business of Mr John Major's administration.

The new Anglo-Irish paper designed to break the deadlock on the decommissioning of paramilitary weapons was in large part drafted before the British general election. The proposed six-week gap between a credible Sinn Féin/IRA ceasefire and its entry into the talks was also considered by the last government. Both initiatives were lost in the paralysis which accompanied the loss of Mr Major's parliamentary majority and his reliance on the Ulster unionists.

Against that background, the charge laid by some unionists that Mr Blair is making fresh concessions to the terrorists even as Sinn Féin/IRA steps up its campaign of murder and bombing is misconceived.

The proposal that weapons be set aside in parallel with substantive political negotiations is designed to remove the roadblock which has stalled progress in the talks for the past year. It matches the recommendation of Mr George Mitchell, the former US senator who is acting as independent chairman in the multi-party talks. As to the timescale, this acknowledges it is more important to assess the quality of any ceasefire than to impose a lengthy "decontamination period".



FINANCIAL TIMES

Thursday June 26 1997

brother
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Second setback in board's search for new chief

Andersen in turmoil as partners snub Shaheen

By Jim Kelly in London

Partners of Andersen Worldwide have plunged the world's largest accounting and consulting organisation into turmoil by rejecting for the second time their board's nomination of a new chief executive.

The board, meeting by teleconference, was told the 2,700 partners had not provided the required two-thirds majority to elect Mr George Shaheen, the head of Andersen Consulting worldwide.

Earlier this month Mr Jim Wadia, head of accountants Arthur Andersen in the UK, won a majority of votes cast in 80 countries but also failed to secure the required two-thirds "super-majority".

The rejection of Mr Shaheen's candidacy produces constitutional gridlock at Andersen Worldwide and reopens a

debate about its structure as two businesses – Arthur Andersen and Andersen Consulting – under one organisational umbrella.

The failure of Mr Shaheen's candidacy – like that of Mr Wadia's – appears to indicate that the partners cannot overcome tribal considerations and vote for a chief executive from outside their own firm.

The board is due to return to New York for a meeting tomorrow it may resign over the issue.

Other options include revoking the post of chief executive between the two firms, constitutional reform, and getting Mr Larry Weinbach, the incumbent chief executive, to stay.

"Our election process is a difficult and demanding one. It is at the end of the day a democratic election designed to lead to a consensus – that's

one of our great strengths," said a spokesman.

"Ultimately we are a democracy and we are operating quite openly – we make an announcement each time there is an outcome. If we weren't confident, we wouldn't be quite so open. Meanwhile business is great."

While partners do not believe the failure to elect a chief executive is a crisis for the organisation – which is outperforming its competitors – there are concerns it could damage Andersen's image.

The board's failure to win the backing of partners exposes the tensions between the organisation's two business units – Arthur Andersen, the consultancy firm founded in 1913, and Andersen Consulting, which became a separate firm in 1988.

Problems exposed, Page 22

Thais take tough line on Finance One's rights issue

By Ted Hardwick in Bangkok

Thailand's central bank said yesterday it would not subscribe to a rights issue for Finance One, formerly the country's largest finance company.

The decision signals that the Thai authorities are no longer prepared to provide unlimited support for cash-strapped financial institutions. Instead, they want to encourage consolidation in the troubled finance sector.

Finance One failed to execute a merger last month that was designed to save it from collapse. The central bank then ordered a Bt6.2bn (\$240m) capital increase and said it would be the buyer of last resort for the new shares in a rights issue due to end today. The bank had already said it would lend the company enough money to stay to business.

The policy was understood

to apply to other finance companies as well, and was widely criticised for overburdening government finances and rewarding poorly managed companies. But yesterday's decision – combined with measures to facilitate mergers, announced on Tuesday – signals a much tougher line by the central bank.

"With the new merger incentives we want to give [the finance companies] another opportunity to explore options," said Mr Duangmanee Wongpradiphan, the central bank's chief.

"If they decide not to merge they will have to fend for themselves."

The central bank was expected to have to buy almost all the Finance One shares. Salomon Brothers estimates the scheme would have cost the government as much as \$6.7bn, or 3.5 per cent of GDP.

Many believed it would be impossible to maintain such an expensive policy and still defend the currency. It is estimated that at least half of Thailand's 91 finance companies are technically insolvent.

Finance One will have to find a merger partner to avoid collapse. Thailand's three biggest finance companies – Phatra Thanakit, Dhana Siam, and National Finance – said yesterday they were studying merger plans.

Money market traders said liquidity for finance companies from the central bank had dried up over the past two days. Yields have grown of a run on deposits at institutions where financial difficulties are suspected.

In a joint statement the central bank and the finance ministry warned the public not to panic as depositors "can expect repayment of both principal and interest".

Taiwan tries to come to terms with handover, Page 6

THE LEX COLUMN

Banking on balance

The new Morgan Stanley/Dean Witter vehicle at least looks the part. True to the merger rhetoric, a sporty investment bank and dependable retail brokerage have been combined to create a diversified financial services group. But given that these are the best of all possible times on Wall Street, it is hardly surprising their first set of joint figures looks respectable. The real issue is whether the merger can provide significant synergy benefits over and above the easy pickings of a rampant bull market.

It is still too early to tell. True, the results do confirm that the riskier securities business is now well balanced by safer credit card and asset management businesses, albeit at the cost of slightly lower margins and return on equity. But

the potential to boost securities revenues significantly, by leveraging the investment banking and brokerage activities of each other, remains unproven. The opportunities are certainly considerable; better rate distribution should make the firm a more formidable competitor for underwriting and advisory work. And the merged entity ought to be able to boost broker productivity through delivering them more and better product.

The risk, of course, is that leaner times on Wall Street could get in the way. But given that the logic of the merger is not simply dependent on buoyant markets, shareholders should at least enjoy some protection from the full brunt of a bear market.

Japan

Japan in the early throes of a Goldilocks recovery? It is an appealing thought. Yesterday's *Bankan* survey of business confidence painted a surprisingly optimistic picture: Japan's big manufacturers appear to be weathering both domestic tax increases and a rebound in the yen with little difficulty. Economic growth in 1997 should reach 2½ per cent down on last year, but this time fuelled by private demand rather than public spending. Almost unbelievably, Japan created jobs at a faster rate than the US in the past 12 months.

Yet enough of the economy remains in the doldrums, including the finance and construction sectors, that inflation is not a threat.

The Bank of Japan is therefore unlikely to raise interest rates before the autumn. Add it all up and Japan may indeed be entering a

period of steady, low-inflation growth just as inflationary dangers in the US, home of the original Goldilocks recovery, are neither too hot nor too cold – look to be rising.

Some risks remain, of course. If

the current export boom continues

over Japan's trade surplus. To be

sustainable, the economic recovery

needs to broaden to encompass non-

manufacturers and small compa-

nies. And deregulation, while ben-

eficial long-term, is bound to cause

some turbulence in the short run.

In Japan's current economic

course is certainly positive for equi-

ties and the yen, while the threat of

interest rate increases, however dis-

tinct, should signal the end of the

long bull market in bonds.

UK pharmaceuticals

Drug stocks have always been safe haven in uncertain times and are proving so again this year. The pharmaceuticals sector has risen 27 per cent to date in 1997, outperforming the UK stock market by 17 per cent.

The main drivers have been premium earnings growth and strong cash generation at a time of profit downgrades elsewhere. Ignoring currency effects, SmithKline Beecham and Zeneca should increase earnings per share by 15 per cent a year into the next century, while Glaxo Wellcome is forecast to return to double digit

growth from 1998, having overcome Zantac's US patent expiry.

The snag, of course, is that this is

the battle the union is almost bound

to lose. For one thing, the TGWU

lacks a really compelling *causus beli*;

its specific complaints look a bit

flimsy to sustain a long, broad-

based dispute. Mr Tony Blair hardly

seems a promising source of politi-

cal support. And fundamentally,

baggage handlers and air hostesses

do not have pilots' scarce skills;

they can be replaced pretty easily.

In short, this is the kind of battle

both BA and its unions have little

choice but to fight. And it is one the

airline has a good chance of winning.

But do not be surprised if BA turns out to have a sticky summer ahead.

Rising health costs. As a result, US volumes are growing at a healthy 7 per cent and much faster for companies with innovative products. The three big UK companies have a total of 30 compounds filed for approval or in late-stage clinical trials. On top of that, the pharmaceuticals industry is in the middle of a technological revolution. Techniques like genomics and rapid screening of chemicals could provide a huge boost to research and development productivity and thus profitability.

This has pushed up valuations. Even so, the UK stocks on multiples of 21-23 times forecast 1998 earnings are trading at a 20 per cent discount to the best of their US peers. They continue to look attractive.

British Airways

While the rest of the British economy gave up sixties years ago, the nation's former favourite sport somehow manages to cling on at British Airways. Even at BA, of course, the rhetorical battles now tend to amount to little more than harmless gamesmanship. But not quite this time. For a start, BA faces not one threat but two: cabin crew, members having voted to strike, ground staff are also being balloted. This looks worryingly like a concerted trial of strength – the irresistible force of BA's film-cost-cutting programme colliding with the seemingly immovable object of the Transport and General Workers' Union. And the TGWU has a powerful rallying cry at its disposal. After all, if members do not stand up and fight now, where will the seemingly inexorable cost-cutting and contracting-out end?

The snag, of course, is that this is the battle the union is almost bound to lose. For one thing, the TGWU lacks a really compelling *causus beli*; its specific complaints look a bit flimsy to sustain a long, broad-based dispute. Mr Tony Blair hardly seems a promising source of political support. And fundamentally,

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airline has a good chance of winning.

But do not be surprised if BA turns out to have a sticky summer ahead.

Additional Lex' comment on

Page 24, UK buses

France Telecom

Continued from Page 1

partial privatisation might be further eased by indications that some trade unions now favour such a step.

Mr Jospin said during the campaign that the Socialists would ask the group's staff whether they supported the move.

One snag with trying to proceed with the float in the autumn is that it could come uncomfortably close to the expected sale of shares in Stet, the Italian telecoms group.

Swiss banks

Continued from Page 1

funds. When this proved inadequate, they agreed with leading Jewish organisations to set up the Volcker commission to review their own searches for dormant bank accounts. Swiss banks have found just under SF40m (\$26m) to date.

However, the latest initiative is unlikely to end the Swiss banks' legal problems in the US. Mr Michael Hausfeld, the US lawyer leading the main class action, said yesterday the Volcker commission only covered a small portion of the Swiss banks' dealings with holocaust victims.

He estimated that 85 per cent of the \$12bn liquid wealth of European Jews at the start of the second world war had been laundered through Swiss banks, which had been guilty of violating human rights.

Additional reporting by Ari Mochlis in Jerusalem, Norm Cohen in London and Heather Bourdeau in Washington

Little support for Britain over HK handover boycott

By Our Foreign Staff
in Brussels, Hong Kong
and London

The UK has failed to persuade most of its European Union partners to join in a political boycott of the Chinese swearing-in ceremony for Hong Kong's provisional legislature next week.

Mr Robin Cook, the foreign secretary, will not make a formal appeal to the rest of the Union's foreign ministers at today's council meeting in Luxembourg for fear of precipitating a public split on the question.

It now looks as though only Britain and the US, China's main trading partners, will observe the boycott of the non-elected body, although there was some hope in London last night that Germany might be persuaded to join.

The failure to agree on a common position was criticised in Hong Kong yesterday by Mr Chris Patten, the outgoing governor, who said it would further encourage China to disregard pressure on human rights.

The government is seeking to play down the division, stressing instead the importance of maintaining pressure on China to hold proper elections for a new legislative council within 12 months.

"It is not so important what happens on the stroke of midnight [on June 30], but what happens in the months ahead," Mr Cook said in London yes-

terday.

I can't imagine anything less helpful to the people of Hong Kong if we approach the handover ceremony on the basis of a European split," a senior diplomat said.

Taiwan tries to come to terms with handover, Page 6

FT WEATHER GUIDE

Europe today

High pressure will bring mainly sunny and warm conditions to most of southern Europe.

Low pressure will cause thunder showers in the eastern Balkans and near the Black Sea. Another depression will stalk over the Low Countries.

The associated cold front will bring rain and thunder from the Alps across Germany towards Denmark. There is a risk of local flooding in the southern Alps.

There will be more showers and some local thunder in the cool air behind the front.

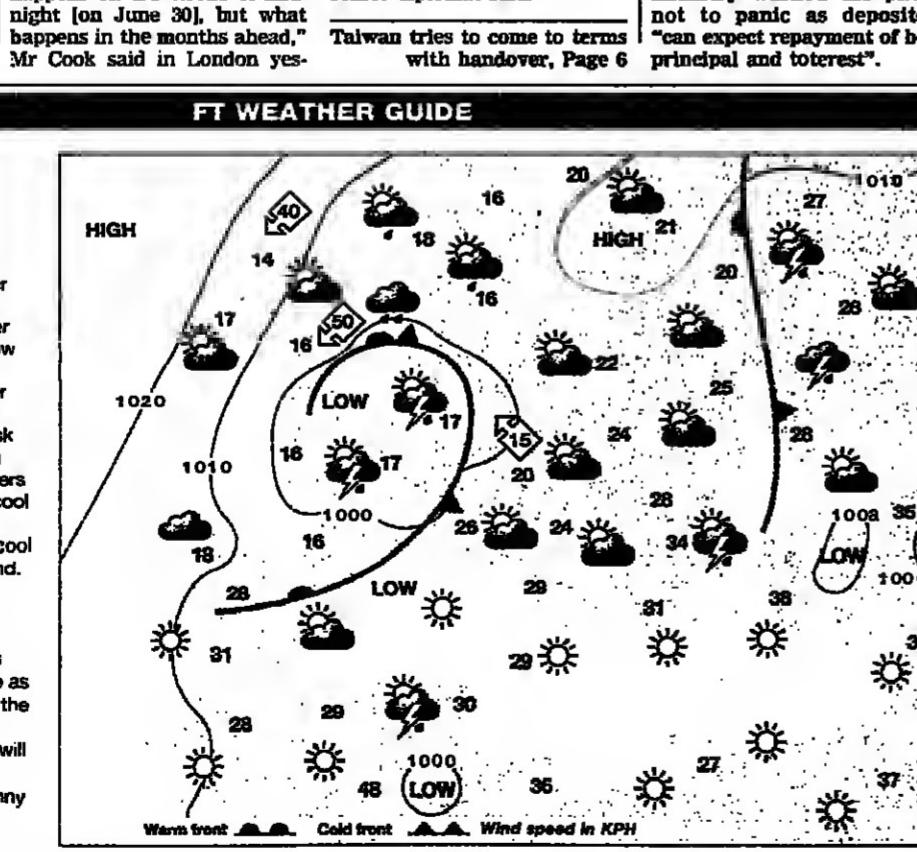
A north-easterly flow will draw cool and rather dry air towards Ireland.

Five-day forecast

Unsettled conditions with unseasonably low temperatures will persist over western Europe as a depression shifts slowly from the Low Countries towards Scandinavia. Thunder showers will develop in the western half of southern Europe. It will stay sunny and warm in the south-east.

TODAY'S TEMPERATURES

Station at 12 GMT. Temperatures minimum for day. Forecasts by Meteo Consult of the Netherlands



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Thursday June 26 1997

Week 26

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IN BRIEF

Anglo supports Lonrho merger

Anglo American, the South African mining giant, expressed support for a merger between mining house JCI and Lonrho, the UK conglomerate. Anglo denied talk that it had devised the plan as a means of acquiring Lonrho's 33 per cent stake in Ashanti Goldfields of Ghana. Page 18

Compagnie Bancaire buys subsidiaries
Compagnie Bancaire, the financial services group controlled by Paribas, launched a FFr3bn (\$61m) bid to buy out the minorities in two of its subsidiaries. The takeover covers Cardif, a life assurance and investment group, and UFB Locsbail, a lender to small business. Page 18

Danes to sell more of Tele Danmark
The Danish government intends to sell "all or part" of its remaining 52 per cent of the shares in Tele Danmark, the former monopoly telephone services provider. Page 18

Spec bid to thwart quota cheating
Iran and Saudi Arabia continued to put pressure on their colleagues in the Organisation of Petroleum Exporting Countries to come up with ways to improve production discipline and curb the problem of quota cheating. Page 28

Boston Chicken loses its sizzle
Fast-food business Boston Chicken, one of Wall Street's most successful new arrivals of the decade, has reined in its expansion plans after admitting mistakes that have seen its growth fizzle. Its shares had risen from \$10 in 1993 to more than \$40 at the end of last year. Page 22

Danisco profits up 12% at \$271m
Annual pre-tax profits at Danisco, the Danish food and beverages and packaging group, rose 12 per cent to Dkr1.78bn (\$271m) in the year ending March 31. Page 18

Hainan Airlines to list in Shanghai
Hainan Airlines is to list on the Shanghai foreign currency stock exchange, the first Chinese company with a foreign shareholding to float on China's domestic stock markets. Page 16

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
AG Int'l & Vans	+ 2.50	Air Liquide	+ 15
Deutsche Bk	+ 10.20 + 1.80	744	+ 12
Ernst & Young	+ 10.50 + 1.50	318.10	+ 35-50
Frost	+ 52	Oreal	+ 112
SAP	+ 55.80 + 9.00	Summer-Alst	+ 14
Falls		Falls	
Altair	- 10	Proprietary St	+ 35
NEC		Proprietary (Yen)	
Suzu Foods	+ 3%	Achme Bank	+ 35
Templeton Res	+ 3%	Acme Corp	+ 31
Waterlink	+ 13%	Chad Tel	+ 38
Falls		French Mount	+ 100
Arrow Electronics	+ 3%	EU	+ 100
Int'l. Cable	+ 2%	Falls	
Zigler Coal	+ 2%	Italia	+ 40
LONDON (Pence)		HONG KONG (HK\$)	
Nilsons		Hilco	
Cater Aller	+ 2%	Air Liquide	+ 20
Hammon Cyclo	+ 2%	Asaco Pacific	+ 0.75
Perf Micro	+ 5%	First Pacific	+ 2.50
Falls		Korean Mt	+ 140
Bryant Grp	+ 12%	Shaw Bros	+ 0.35
Gymnas	+ 11%	Falls	
Royal Bk Scd	+ 37%	TMG Electric	+ 30
Falls		THAILAND (Baht)	
IT Corp	+ 1.75	Advanced Info	+ 10.00
Dome Ind A	+ 0.25 + 0.65	Schindelin Cmp	+ 12.00
Reitman's	+ 1.20	Thai Factory	+ 4.50
Falls		Thiery	+ 3.00
Other Goods	+ 1.15 - 0.88	Forsman	+ 0.00
Crucis Life Ins	+ 8.00 - 7.00	Hend Tripp	+ 27.50
SE-Fe Corp	+ 21.00 - 35.00	Thiery	+ 0.90 - 0.80

New York & Toronto prices at 12.30

CCA seeks to cash in on Wall Street's appetite for property stocks

Prisons group in real estate move

By John Labate in New York

Corrections Corporation of America (CCA), the largest US private prison operator, is to launch the first real estate investment trust based on prison properties in one of the most unusual public offerings this year.

In an effort to cash in on Wall Street's growing appetite for real estate stocks, CCA is to form CCA Prison Realty Trust, which is expected to yield some 8.5 per cent, based on a projected annual dividend of \$1.70 and an offer price of \$20 per share.

Proceeds from the offering, set for \$200m, will go towards the purchase of nine prison facilities from CCA, which will then be leased back to CCA. CCA stands to raise a huge amount of cash for its future

trusts, or Reits, enjoy special tax treatment in the US, but are also required to distribute 95 per cent of their taxable income to investors through dividends.

To lure investors, CCA Prison Realty Trust is expected to yield some 8.5 per cent, based on a projected annual dividend of \$1.70 and an offer price of \$20 per share.

The company is also expanding abroad. Through a joint venture with France's Sodexo, CCA manages a prison in the UK and two in Australia. Sodexo holds 16 per cent of CCA's common stock. CCA plans to continue its overseas expansions, with South Africa

and Canada said to be the markets it is most interested in.

Nashville-based CCA holds over half of the growing US private prison market, with earnings last year rising by 115 per cent to \$30.9m on a 41 per cent increase in revenues to \$229m.

The company is also expanding abroad. Through a joint venture with France's Sodexo, CCA manages a prison in the UK and two in Australia. Sodexo holds 16 per cent of CCA's common stock. CCA plans to continue its overseas expansions, with South Africa

new property trust since both companies will effectively be run by CCA's chief executive, Mr Doctor Crants.

"It's in CCA's interest to have both companies do well," said Mr Ryan Jacobs of IPO Value Monitor, in New York.

The IPO also provides further evidence of the popularity of US real estate investments this year. New issues have included Boston Properties, the real estate investment trust chaired by Mr Mort Zuckerman, the media baron, which launched its IPO last week. Other real estate IPOs are in the pipeline.

Daimler disposal set to boost IT business

By Andrew Fisher in Frankfurt

Daimler-Benz, the German motor and industrial company, is selling its 24.4 per cent stake in Cap Gemini, the big French software consultancy, to raise up to DM1.5bn (\$870m) to strengthen its information technology business.

The decision reflects the US legal difficulties that would have been involved in Daimler raising its shareholding to take full control.

The US Bank Holding Company Act limits banks' activities in the IT business and would have affected Daimler because Deutsche Bank owns a 23 per cent stake. The steep rise in Cap Gemini's share price was also a deterrent to Daimler raising its holding.

The withdrawal of Daimler - now back in profit after a costly restructuring programme - from its six-year involvement with the French company also marks a further step away from the strategy of Mr Edward Reuter, former chairman of Daimler, who wanted to make the group a diversified technology concern.

The Cap Gemini stake will be sold to institutions outside the US - mainly in France, the UK, Germany and Switzerland - through an issue of exchangeable notes arranged by Goldman Sachs, the US investment bank. The stake is owned by Daimler-Benz Inter-Services (Debis), the group's financial services and mobile telecommunications division.

The notes will be priced on Monday at a premium of between 14 and 18 per cent over the French company's share price, which closed yesterday at FF7345 (\$89.27) against FF7251 at the start of the year. There will be a French franc tranche for French investors and one in dollars for other institutions.

By placing its Cap Gemini stake in the form of exchangeable notes, Daimler aims to avoid depressing the market. Investors will be able to exchange the notes at any time for shares in the French company.

Debis will also buy Cap Gemini's 19.6 per cent stake in Debis Systemhaus, part of Debis. Mr Jürgen Schrempp, Daimler's chairman, said the IT sector "has excellent profit potential."

Eurotunnel's restructuring plan boosted

By Andrew Jack in Paris

The president of one of Eurotunnel's largest shareholder groups said yesterday that he was likely to support the company's restructuring plan if its operating concession is extended on July 10.

His support could prove decisive in the company's battle to gain approval for its £8.5bn (Ffr15.6bn) financial restructuring plan. The plan negotiated between Eurotunnel and its 174 creditor banks must be approved by shareholders at an extraordinary general meeting on July 10.

Indications over the last few days suggest that three groups of investors who are gathering proxies may already have amassed sufficient votes to obtain a blocking minority at the meeting. That would jeopardise the restructuring plan and could lead to Eurotunnel being declared insolvent.

However, Mr Christian Cambier, head of the Association of Eurotunnel Shareholders, which could wield proxy votes from investors holding more than 10m shares and which has been expressing doubts about its support for the plan, indicated he would support the restructuring plan if the concession was extended.

His comments follow fresh signs that the British government may be prepared to extend Eurotunnel's exclusive

concession to operate the tunnel beyond the current expiry date of 2052. Eurotunnel says an extension to the concession is crucial to persuade its 730,000 investors to back the restructuring plan. The change would boost the company's future income, provide extra money for creditor banks and enhance the value of Eurotunnel shares.

Mr Patrick Ponsolle, the chairman

JULY 1997

Chinese group
raises \$813m

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May 21, 1997

US\$100,000,000

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US\$100,000,000 **US\$250,000,000**
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LEAD MANAGER

GREECE

February 6, 1997

US\$120,000,000

Fage Dairy Industry S.A.
 9% Senior Notes due 2007

SOLE MANAGER

MEXICO

April 25, 1997

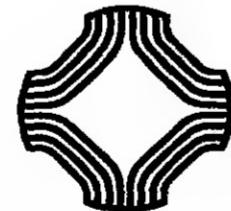
US\$200,000,000

Copanex Industrias, S.A. de C.V.
 11.375% Senior Notes due 2004

LEAD MANAGER

PHILIPPINES

February 25, 1997

US\$500,000,000

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 US\$200,000,000 8.35% Notes due 2007
 7.85% Notes due 2007 US\$300,000,000 8.35% Notes due 2017

JOINT LEAD MANAGER

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COMPANIES AND FINANCE: INTERNATIONAL

Bancaire in FF3bn consolidation bid

By Andrew Jack in Paris

Compagnie Bancaire, the specialist French financial services group controlled by Paribas, yesterday launched a FF3bn (S515m) bid to buy out the minority investors in two of its partly-owned subsidiaries.

The friendly takeover - which covers Cardif, a life assurance and investment group, and UFB Locabail, a lender to the small business

sector - represents an important consolidation in France's financial services sector.

Compagnie Bancaire has offered FF900 for each of the 2.3m outstanding shares, representing 39.4 per cent of the capital, in Cardif, and FF600 each for the 1.6m outstanding shares in UFB Locabail, representing 27.5 per cent.

Mr Philippe Wahl, deputy managing director of Com-

pagnie Bancaire, said: "This is a win-win situation. It gives us more flexibility in our financial management, and greater freedom to distribute our capital and increase profits, while offering a good price for the minority shareholders."

He stressed that the group had sought a fairness opinion from the specialist advisers Association en Finance, which placed a valuation of FF825-FF871 a share on

Cardif and FF750-FF762 on UFB Locabail. These values represent a premium to the average quoted price over the past three months of 26 per cent and 13 per cent, respectively.

If successful, the bid will allow the group to consolidate fully the results from the two subsidiaries, which are highly profitable, in part to compensate for the heavy losses seen from provisions in its property activities.

Mr Wahl said the acquisitions would help accelerate Compagnie Bancaire's objective of achieving a 15 per cent return on equity "as soon as possible". He said further acquisitions could follow, but the group considered it was best to launch takeovers on "two companies which are solid and in which we have confidence".

To finance the operation, the group plans a preferential rights issue of up to FF2bn, in which its parent Paribas will fully take up its subscription rights. It made a commitment to maintaining its BIS Tier One solvency ratio at equal to or greater than 10 per cent.

Mr Wahl declined to comment on whether discussions were under way with Paribas, which recently increased its stake to just over 50 per cent, to buy further shares in Compagnie Bancaire.

EUROPEAN NEWS DIGEST

Cariplio in L500bn Ambroveneto buy

The charitable foundation which controls Cariplio, Italy's largest savings bank, yesterday agreed to acquire a 12.7 per cent stake in Banca Ambroveneto (Ambroveneto), worth about L500bn (\$270m), from Cariverona, the Verona savings bank.

The deal is a first step towards the planned merger of Cariplio and Ambroveneto, which will create one of the largest banking groups in Italy. It is also expected to accelerate negotiations between Cariplio and Ambroveneto on the framework of their strategic partnership. These are now likely to be completed by the end of July, when the two banks are expected to sign a formal agreement to establish a new holding company. This will control the banking activities of both Cariplio and Ambroveneto. The two groups also plan to float 30 per cent of the new holding on the stock market.

Paul Bettis, Milan

Crédit Lyonnais shares soar

Shares in Crédit Lyonnais, the state-owned banking group, reached a peak for the year during trading yesterday at FF1317 on the back of reports of improved profit for 1997.

Crédit Lyonnais is expected to increase operating profits significantly in 1997 over the FF14.5bn (\$773m) achieved in 1996 in the wake of cost-cutting and improved business prospects. However, the French newspaper La Tribune suggested that the bank would report net profits of more than FF2bn ahead of a special dividend to the French government negotiated in its rescue package, which would reduce the final profits to FF1.5bn.

Andrew Jack, Paris

Hungarian oil stake sold

MB Petroleum Services, an Omani-registered company, has submitted the winning bid for a 50 per cent stake in the Hungarian oil company Szolnok Kozlukutato Rt (Szolnok Oil Research), APV, the Hungarian privatisation agency, announced yesterday. MB Petroleum offered \$4.55bn, or 97 per cent of nominal value, for the stake and has 30 days to finalize the deal. APV officials gave no information on the Omani company.

This is the third attempt at privatising Szolnok Oil, and follows an aborted bid by Arhangai Golegiia, the Russian company, last year. Szolnok Oil has 800 employees and had profits of Ft200m (\$1.07m) last year on turnover of Ft8.4bn.

Kester Eddy, Budapest

Saint-Gobain sees record

Saint-Gobain, the French glass and building materials group, expects to report the best results in its history this year, according to Mr Jean-Louis Beffa, chairman.

Beffa told shareholders at the company's annual meeting that the group should record 1997 net profits "significantly higher" than the FF4.3bn (\$735m) achieved the previous year. "I can assure you that your group will produce in 1997 very clearly the best result in its history," he said. Mr Beffa said that while January and February had been bad, the company had seen a clear improvement in March which had since been confirmed. Europe in particular was showing signs of recovery.

David Owen, Paris

Pechiney to absorb subsidiary

Pechiney, the French aluminium and packaging group, intends to absorb its 97.3 per cent-owned Pechiney International packaging unit by the end of this year.

The company also predicted first-half operating profits of 1996. It said this result would be helped by a gain on April's sale of a 37.1 per cent stake in Le Carbonne-Lorraine, a carbon products business. Pechiney said at the time that it expected this sale to yield a net gain of about FF500m. It said second-half operating results should show "clear progress" from year-earlier levels.

David Owen

Argentine stake for Peugeot

Peugeot, the French carmaker, has agreed to take a minority stake in Sevel Argentina as part of its push into Latin America. The company, a division of Peugeot-Citroen, will initially take 15 per cent of Sevel, controlled by Argentina's Macri group, as part of a capital increase. It plans eventually to raise this stake to 23 per cent. The move has been widely expected since April, when Mr Jacques Calvet, Peugeot-Citroen chairman, said the group might take a small Sevel shareholding.

David Owen

Philips plans £500 CD recorder

Philips, the Dutch consumer electronics group, plans to launch an audio compact disc recorder with a retail price of about £500 (\$838m) by early next year. CD recorders have been available for some time, but until recently the prices were so high that they tended to be bought for professional use within the music industry or for computing. Prices have fallen dramatically in recent months, and it is now possible to buy basic recorders for as little as \$500 in the US, and about £500 in the UK.

Alice Rawsthorn

Anglo backs JCI-Lonrho merger

By Mark Ashurst
in Johannesburg

Anglo American, the South African mining giant, yesterday expressed support for a merger between mining house JCI and Lonrho, the UK-based conglomerate, but denied it was the architect of the deal.

Mr Julian Ogilvie Thompson, Anglo chairman, said the proposed merger "seemed to us to make sense. JCI lacked critical mass, and Lonrho needs more technical people, who are here in Johannesburg". But he denied that the plan had been devised by Anglo as a means of acquiring Lonrho's 33 per cent stake in Ashanti Goldfields of Ghana, the lowest cost gold producer in Africa, in exchange for its stake in Lonrho.

Anglo is the largest shareholder in Lonrho, with 27 per cent, and retains an effective 18 per cent stake in JCI.

Last month, it was ordered by the European Commission to reduce its holding in Lonrho to below 10 per cent within two years to avoid concentration in the platinum industry.

Lonrho and JCI confirmed on May 18 they were in "exploratory" merger talks. The deal would create an international mining group valued at about \$3bn. Anglo is prepared to cancel its stake in Lonrho in exchange for the UK group's holding in Ashanti.

Mr Ogilvie Thompson said the merger was the brainchild of Mr Mzi Khumalo, JCI chairman, who led a consortium of black investors

which bought a controlling stake in JCI from Anglo last year.

"I want to dispel any idea that we are running this thing," Mr Ogilvie Thompson said. "The idea of swapping our Lonrho shares for Ashanti came from the Lonrho side, not from us."

It is understood that Anglo had earlier offered to buy the Ashanti stake. Lonrho said last night: "We are not sellers of the Ashanti stake, but if somebody offered us a price that was in the interests of our shareholders, we would have to consider it."

The proposal is fiercely opposed by Mr Tiny Rowland, Lonrho's founder and a significant shareholder.

In a circular to shareholders he insisted: "JCI needs Lonrho, but Lonrho certainly does not need JCI."



Julian Ogilvie Thompson: plan seemed to make sense

All of these securities having been sold, this advertisement appears as a matter of record only.

\$1,140,000,000

Santa Fe International Corporation

40,000,000 Ordinary Shares

(per value \$0.01 per share)

8,000,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International

Credit Suisse First Boston

Merrill Lynch International

Morgan Stanley Dean Witter

ABN AMRO Rothschild

Banque Nationale de Paris

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Fearnley Fonds A/S

Gulf Investment Corporation

The National Bank of Kuwait S.A.K.

NatWest Securities Limited

Securities Group Co. - Kuwait

32,000,000 Shares

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Morgan Stanley Dean Witter

Donaldson, Lufkin & Jenrette
Securities Corporation

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Oppenheimer & Co., Inc.

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Salomon Brothers Inc.

Wasserstein Perella Securities, Inc.

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July 1997

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Ambroveneto

Financial Times Annual Report Panel Service

	65		66		67		68
<p>CAISSE CENTRALE DES BANQUES POPULAIRES Caisse Centrale des Banques Populaires, the central banking, financial and technical support arm of France's Banques Populaires Group, has diversified expertise in the areas of banking and finance. It is also a full-service corporate financial holding company, controlling a network of specialized subsidiaries and other players in their markets. The Caisse Centrale operates primarily in four areas: financing and corporate services, capital markets, asset management, and securities and financial institutions. A driving force in the modernization of the French banking industry, the Caisse Centrale puts its expertise to work for the individual Banques Populaires and for its clientele of corporations, financial institutions, and institutional investors.</p>		<p>CAISSE DES DÉPÔTS ET CONSIGNATIONS Solid performance in market-driven activities; CDC Marchés turns in strong results in capital markets; CDP reinforces its leadership in life insurance; CSD confirms its profitability. Renewed support to France's general interest programs: savings funds management and public housing financing, urban and rural development support, administration of public retirement programs, equity financing in medium-sized companies.</p>		<p>CARBONE LORRAINE Carbone Lorraine, an industrial group specialized in electrical components, brushes for electric motors, precision materials and electrical protection. It has benefited from its versatility by offering unique products that serve automation and 2,250 local needs. In the spinning sector, the company has 47,000 employees and 2,250 production units, 100 enterprises. Outside France, the Group is supporting its development both in the US via its subsidiary Smart & Frost which operates 153 auto-and-everywhere outlets five of which are located in Mexico and in Poland where the first store in permanent was opened in November 1996. International expansion is a priority for the Carbone Group with the scheduled opening of seven hypermarkets over 1997/98, four in Poland, two in Taiwan and one in Germany.</p>		<p>CASINO GROUP With 55,000 employees and FF 78 billion in sales, 90% of which is generated by retailing, the Casino Group is a leading French player in the food industry. In France, where Casino generates 90% of its sales volumes, the Group has benefited from its versatility by offering unique products that serve automation and 2,250 local needs. In the spinning sector, the company has 47,000 employees and 2,250 production units, 100 enterprises. Outside France, the Group is supporting its development both in the US via its subsidiary Smart & Frost which operates 153 auto-and-everywhere outlets five of which are located in Mexico and in Poland where the first store in permanent was opened in November 1996. International expansion is a priority for the Carbone Group with the scheduled opening of seven hypermarkets over 1997/98, four in Poland, two in Taiwan and one in Germany.</p>	
	69		70		71		72
<p>CASTORAMA With its recent acquisitions in Italy and in Canada, where it has bought Rénov'Dépot, Castorama expects to achieve group turnover of FF 21.8 billion including VAT in 1997. The company continues to pursue its growth targets, and plans to open new stores in France and abroad, particularly in Poland and Canada. Castorama expects to invest some FF 1.6 billion during 1997.</p>		<p>CLUB MÉDITERRANÉE Club Méditerranée, the world's leading operator of vacation villages, enjoys a unique position in the tourism industry. It has, furthermore, instituted a vast modernization program on several levels, whose objective is to improve its commercial performance, continue adapting its product to current market conditions and make its internal operations more efficient.</p>		<p>COFINOGA GROUP COFINOGA, which specializes in consumer credit and is the French market leader in private label cards, increased production by 25% to each of its main areas of business: cards, personal loans and instalment credit.</p>		<p>COGEMA The COGEMA Group specializes in the nuclear fuel cycle; it is active throughout the world in all its aspects, from ore prospecting to fuel reprocessing and recycling, including all operations associated with nuclear fuel fabrication, as well as design and construction engineering for the corresponding installations. With its subsidiaries and other holdings, it has a large share of the market for products and services connected with nuclear energy, outside the nuclear field provides engineering and services to other industries. The consolidated turnover of the year, which amounted to FF 10.6 billion in 1996, reached FF 14.4 billion, up 12.8%. The net result of Group share amounted to FF 777 million, a stable figure comparable to the previous financial year.</p>	
	73		74		75		76
<p>COLAS The world's leading road construction and maintenance company. In 1996, the company recorded a 10% French market share, was awarded by external growth and international business. With sales and revenues amounting to 19.4 billion French francs, the group's share of net profits is up 3%, totalling 400 million francs for a cash flow of 1053 million francs.</p>		<p>CRÉDIT NATIONAL-BCFE GROUP (Natexis) In 1996, a new banking group was created that resulted from the integration of Crédit National and BCFE and focuses on corporate clients. Under the name Natexis, this group now offers all the products and services required by a corporate, operating in France or internationally.</p>		<p>DEXIA Dexia, created by the merger between Crédit local de France and Crédit Communal de Belgique, is the leading European banking group specializing in the financing of public infrastructure. The group is focusing its development on the following core businesses: public infrastructure and financial services to local authorities, commercial banking and asset management. Dexia ranks among Europe's leading banking institutions.</p>		<p>EIFFAGE Eiffage ranks as the 5th European construction group and operates in three core sectors: Building, Infrastructure, Food, Construction and Electricity through autonomous companies, each acting in their core development. At the head of a network of more than 700 subsidiaries, particularly dense in France, present also in Europe and especially Belgium. Eiffage confirms its position internationally with a number of major projects mainly in South-East Asia (Indonesia, China, Myanmar) in the Near and Middle East (Turkey and Egypt) and in Africa (Nigeria and Senegal).</p>	
	77		78		79		80
<p>EMC GROUP EMC is an agro-chemicals group, operates on international markets in 3 activities: • Animal health, with organic, inorganic and fine chemical speciality products • Animal food and health products • Pesticide and fertilizing speciality products Industry of environment and hazardous industrial wastes treatment completes the Group's activities. Consolidated 1996 Sales: 18 billion French Francs Chairman of the Executive Board: Bernard Pache Main subsidiaries: Tessenderlo Chemie, Sanders, TREDI, SPCA, Potenca, MDPA.</p>		<p>ERAMET GROUP Ermet, a French mining and metallurgical group, operates on international markets in 3 activities: • Nickel with its large deposits in New Caledonia, Ermet is the western world's 3rd largest producer and is the world's leading producer of ferronickel. • High steel quality: these high value-added special steels are used in the manufacture of cutting tools. Ermet is the world leader in this activity. • Management: through its 49% shareholding in Comilog (61% in July 1997). Ermet is one of the world's major producers of manganese.</p>		<p>ERIDANIA BÉGHIN-SAY Thanks to the systematic research of new industrial outlets for agricultural products and to the permanent development of quality, the Group transforms the earth's bounty into the ingredients of life. It holds leadership positions which place it among the major players in the world's food industry. In 1996, Eridania Béghin-Say boosted consolidated net sales of approximately FF 55 billion with staff totalling 19,400 people, in more than 25 countries.</p>		<p>ESSILOR Essilor is the world leader in corrective lenses, generating four-fifths of total sales outside France, its country of origin. The Group is also active in contact lenses, instruments for opticians and eyeglass frames.</p>	

The Financial Times Annual Report Panel Service is appearing on 24, 25, 26 & June 27 1997

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Invitation to participate in wireless spectrum auctions

**Comisión
Federal de
Telecommunicaciones**

Comisión Federal de Telecommunicaciones de Mexico

The Government of the United States of Mexico, advised by J.P. Morgan Securities Inc., is seeking national and international investors to participate in wireless spectrum auctions for Personal Communications Services (PCS) and Wireless Local Loop (WLL). The auctions are organized by Mexico's Comisión Federal de Telecommunicaciones ("COFETEL") and will be conducted through simultaneous multiple rounds. COFETEL calls upon interested parties to begin the qualification process for the auctions.

Interested parties will receive an information package, may conduct on-site due diligence and may bid in the auctions. COFETEL is the Mexican Federal Telecommunications Commission, regulating all issues pertaining to telecommunications in Mexico and is responsible for administering and managing the electromagnetic spectrum.

Personal Communications Services (PCS) and Wireless Local Loop (WLL) Auctions

Available frequencies: 1850-1990 MHz, 3.4-3.7 GHz, 440-450 and 485-495 MHz
Key dates: Auction terms published June 30, 1997; Bidders submit qualification documents September 17-19; Bidders notified of qualification October 6, 1997; Auctions begin October 20, 1997.

The attention of interested parties is drawn to the following features of the auctions:

- Interested parties must register their interest with COFETEL at Bosque de Radianos #44, Bosques de las Lomas, Mexico, D.F. C.P. 05120 Telephone: (525) 261-4150, (525) 261-4154 Facsimile: (525) 261-4169
- Bidders must fill out a qualifications form provided by COFETEL and submit a minimal bid bond, based on the number and type of licenses for intended bid
- International investors can participate on the terms established by the Federal Telecommunications Law of 1995

Parties interested in participating in the auctions should make a written request for information to:

J.P. Morgan Securities Inc.
Attn: Philip Weymouth, Vice President
60 Wall Street, New York, NY 10260-0060
Facsimile: (212) 648-5218

COMPANIES AND FINANCE: EUROPE

Both sides win in German digital TV deal

Compromise ends a year of bickering between Kirch and CLT-Ufa, writes Frederick Stidemann

The world of German television proved this week that events behind the scenes are often more gripping than those displayed on screen. The country's two biggest commercial television companies, KirchGroup and CLT-Ufa, finally reached a compromise last Sunday over the development of digital pay-TV.

The deal, which is subject to regulatory approval, marks a possible end to an expensive year of bickering between KirchGroup, run by media magnate Mr Leo Kirch, and CLT-Ufa, which is 50 per cent owned by media group Bertelsmann, as both sought to grab pole position in the new frontier of broadcasting.

Under the terms of the deal, which was brokered by politicians from the states of Bavaria and North-Rhine Westphalia - two of the leading media locations in Germany - Kirch and CLT-Ufa will develop digital pay-TV around Premiere, an analogue subscription channel in which both have stakes but where CLT-Ufa has management control.

Kirch will supply Premiere, which will move over to digital, with popular US films and television programmes, in return, Premiere's 15m subscribers mean that Kirch can meet subscriber number guarantees given to Hollywood studios in a DM1bn (\$1.8bn) rights spree last year, which will give Kirch the rights to 80 per cent of US movies, beginning in 1998.

CLT-Ufa may not be facing such immediate financial problems, but it too needed to reach a deal to save its interest in Premiere, where it holds a 37.5 per cent stake.

This is especially true for pay-TV, which involves managing millions of subscribers and which is one of core

The growth of pay-TV in Germany



worriesome. The rights to key sporting events, such as German league football, are coming up for renegotiation at the same time as Kirch's lock on US movies is due to take hold.

The deal also makes clear where the talents lie in German broadcasting. Kirch, which has a background in programme distribution, has proved less able in the more cumbersome business of running a network.

This is especially true for pay-TV, which involves managing millions of subscribers and which is one of core

competencies of Bertelsmann, which made its fortune in the 1950s in book clubs.

As Mr Michael Dornemann, head of Bertelsmann's entertainment division (in which the company's CLT-Ufa stake is grouped) points out, it was not for nothing that the company chose Mr Bernd Kunkun, who came from the book clubs, to head Premiere.

Outside Germany, last Sunday's deal could produce a significant shift in the Italian pay-TV market. To realize their ambitions for Premiere, Kirch and CLT-Ufa will have to buy out the

third shareholder, the French group Canal Plus, which holds a 37.5 per cent stake.

Many believe this will probably be achieved by Canal Plus taking all or part of Kirch's stake in Teleglobe, an Italian pay-TV network in which both companies currently own 45 per cent.

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While CLT-Ufa's ambitions are clear, realizing them has proved difficult. The other shareholders in the smaller RTL channels, which include Disney and TeleMünchen, have made any sale of their shares conditional on prices or conditions - such as equity stakes in the main holding company - which CLT-Ufa says are unacceptable.

Lower financial costs help Danisco advance 12%

By Hilary Barnes in Copenhagen

which some 72 per cent came from outside Denmark.

Redemption of a convertible bond last year was the main factor behind a reduction in net financial costs from DKK1.65bn to DKK1.63bn in the year ended March 31, as net financial costs declined and operating profits climbed.

Operating profits were ahead 9 per cent from DKK1.79bn to DKK1.95bn on sales up 5 per cent from DKK16.18bn to DKK17.02bn, of

which some 72 per cent came from outside Denmark.

Last year was the final one under the management of Mr Palle Marcus, in charge of the group since it was formed by the merger of Danish Sugar, Danish Spirits and Danisco in 1989. He was succeeded on May 1 by Mr Alf Duchi-Pedersen, formerly chief executive of Prøya-Balta.

Sales and operating earnings in the group's largest sector, beet sugar production, in Denmark,

in the dividend of 19 per cent, to DKK5 a share.

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Sales and operating earnings in the group's largest sector, beet sugar production, in Denmark,

with sales ahead 12 per cent to DKK2.68bn and operating profits ahead 20 per cent to DKK22m. A further "considerable improvement" is expected this year.

At the food and beverages division, which includes snacks, frozen vegetables and production of alkavit, the Danish national spirit drink, sales were ahead 5 per cent.

The food ingredients division, which produces enzymes and flavours for the food industry, was particularly the year's strongest performer, in Germany.

NOTICE OF 1997 ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Alliance International Technology Fund (the "Fund") will be held at 2:30 pm (Luxembourg time) on Friday, July 25, 1997 at the offices of ACM Fund Services S.A., 35, boulevard Prince Henri, L-1724 Luxembourg for the following purposes:

- To approve the annual report incorporating the auditors' report and audited financial statements of the Fund for the fiscal year ended March 31, 1997.
- To discharge the Directors with respect to the performance of their duties during the fiscal year ended March 31, 1997.
- To approve the payment of a dividend of US \$.10 per share payable to shareholders of record on July 25, 1997.
- To elect the following persons as Directors, each to hold office until the next Annual Meeting of Shareholders and until his or her successor is duly elected and qualified:

Dave H. Diebler, Chairman

John D. Carle

William H. Henderson

Hiroaki Ichiki

Yves Prusson

John M. Williams

- To appoint Ernst & Young as independent auditors of the Fund for the forthcoming fiscal year.
- To transact such other business as may properly come before the meeting.

The Annual General Meeting of shareholders of the Fund will be followed by an Extraordinary General Meeting of shareholders for the following purpose:

- To approve the change of the name of the Fund from Alliance International Technology Fund to ACM International Technology Fund and to amend article 1 section 1 of the articles of incorporation accordingly.

Shareholders are advised that no quorum is required for the Annual General Meeting and resolutions will be passed by a simple majority of the votes cast.

For the Extraordinary General Meeting of shareholders, a quorum of 50% of the shares outstanding is required and the resolution will be cast by a majority of 2/3 of the shares represented at the meeting.

If the quorum is not reached, it is expected that a further meeting will be convened at which no quorum will be required.

Only shareholders of record at the close of business on July 23, 1997 are entitled to notice of, and to vote at, the Annual General Meeting of Shareholders and at any adjournments thereof.

By Order of the Board of Directors

June 30, 1997

Dave H. Diebler

Director

Mauritius

on Monday, September 15

For further information, please contact:

Gareth Jones

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July 1997

digital TV deal
Frederick Niedermayr

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EURISYS GROUP
In France and around the world, the Eurisy Group continues to help clients optimize their plant life cycle costs and outpace change by providing customers with engineering solutions and support services. The Group's strength in Engineering, Maintenance, Mechanical Systems, Support Services, Information Systems, Consulting and Nuclear Measurement enable it to cover each stage in the plant life cycle. In 1996, the Eurisy Group had consolidated sales of around FF 6 billion, and net income of FF 158 million.

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GTM-ENTREPOSE is a diversified construction and related services group involved in design work, construction, and management services for industry and local authorities. With operations in over 90 countries, GTM-ENTREPOSE now generates 40% of sales outside France and is continuing with its drive for international expansion. Apart from the building and public works sector which accounts for half of sales, GTM-ENTREPOSE is a leader in engineering consultancy, shipbuilding, industrial projects, energy, construction and offshore activities, and has developed a substantial business in transport infrastructure concessions. Chairman of the board and Chief Executive Officer: Jean-Jacques BRAULT. Key figures: Turnover 1996: FRF 43.5 billion. Staff: 67,000. <http://www.gtm-entrepose.com>

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HAVAS was created in 1837 and is now the world's fifth media and communications group. Present in over fifty countries, Havas operates through five divisions: Audiovisual (Canal+, CLT-UFA), Havas Intermediate, Communications consultancy (Havas Advertising), Information and Publishing (CEP Communication), Local media (Havas Media Communication) and Travel and Leisure (Havas Tourisme). 1996 consolidated highlights (in FF millions): 1996-1995 change

Revenues	48,477	+8.4%
Income from operations before taxes	2,072	+8.3%
Non-operating income before taxes	266	+6%
Net income, group share	1,217	+9.4%

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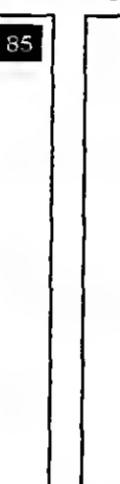
IMS is a federation of national companies organised on a human scale which comprises 23 subsidiaries and 55 operating centres in 12 European countries. The Group has developed specialisms in specific markets and is represented in all major European industrial centres. As a European technical distribution group, IMS sells, in some fifty countries, special metallurgical products for the automotive, mining and construction industries, engineering machinery, mining plants, oil fields, semi-finished plastic products. With a workforce of nearly 1,200 persons, IMS recorded in 1996, a turnover of FRF 2.5 billion and FRF 115 million of net income. TMS: 35, rue du Pont, 92322 Neuilly-sur-Seine Cedex - France Tel: 33-1-41 92 04 44; Fax: 33-1-46 24 05 90 Internet: <http://www.ims-group.com>

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LAFARGE Lafarge is one of the world's foremost producers of building materials. The Group holds leading positions in each of its core business areas: cement, concrete and aggregates, gypsum and specialty products. Active in 45 countries and employing over 35,000 people generating sales of FRF 35 billion, Lafarge is committed to the development of materials and the advancement of the construction industry by bringing greater safety, comfort and aesthetic appeal to our everyday lives.

LAFARGE, MATERIALS FOR BUILDING OUR WORLD



LECTRA SYSTEMES Set up in 1973 and publicly traded on the Second Marché of the French Stock Exchange, the Lectra Systems technology group is one of the world's two leading manufacturers of Computer Aided Design and Manufacturing (CAD/CAM) systems for the industries that transform fabrics, leather and technical textiles, notably those in apparel, footwear, home textiles, leather, upholstery, automotive and aeronautics. Employing 1,250 people worldwide, Lectra Systems earns 85% of its revenue - totalling FF 928 million in 1996 - outside France, with 6,200 customers, 290 installed systems and 70,000 trained users spread over 80 countries. In 1996, Lectra Systems, which included Lectra Systems to move into 1997 with an entirely renewed product range, a dominant position in its new market sectors and a reinforced worldwide presence based on its sales and service network of 32 subsidiaries.



MECATHERM 1996 turnover of MECATHERM showed an increase of 50.3% at FRF 302.4 million with 78.4% made on export. The net income showed an increase of 47.5% at FRF 42.7 million. MECATHERM reinforces its worldwide leadership in designing and providing industrial equipment for bread production. After a 340% growth in 1995 and 70% in 1996, the share price went up 30% during the first 4 months of 1997. The Chairman René VOEGTLIN, forecasts a 1997 turnover of around FRF 365 million and a net income above FRF 50 million.

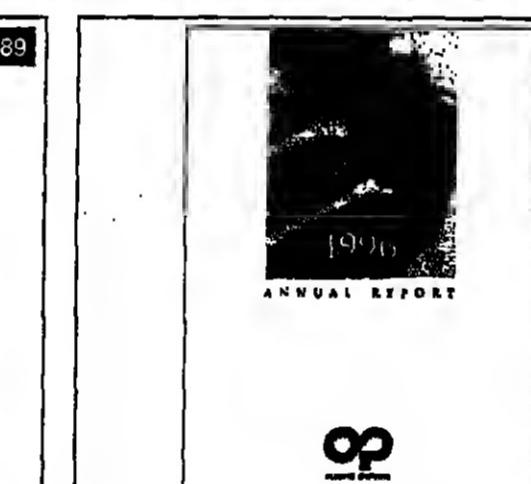


NORBERT DENTRESSANGLE Norbert Dentressangle is a European transport and logistics services group. Total 1996 turnover: FRF 1.1 billion. The Group owns and operates a fleet of 3,200 vehicles and a warehousing area of 450,000 sq.m. The Group's structure is divided into 2 activities: transport on the one hand and warehousing and distribution on the other hand. With an international network of 75 offices (63 in France, 6 in the UK, 1 in Italy, 3 in Spain, 1 in the Benelux area and 1 in Portugal), Norbert Dentressangle Group is today considered a major operator in the European market of logistics services. 1996 consolidated key figures: Turnover: 2,785.2 MF Net Result: 77.5 MF

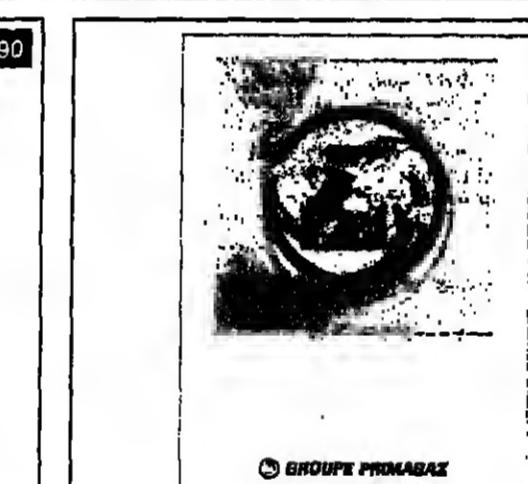
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PINAULT - PRINTEMPS - REDOUTE Pinault-Printemps-Redoute is a leading multi-line distribution specialist in France and across Europe. The PPR share ranks fifteenth on the Paris Bourse in terms of capitalization. The Group is structured in four operating divisions - Retail, Wholesale, International Trade and Financial Services. The central two-fold strategy of the Group is to marry growth and improve profitability in each of its businesses. In 1996, the Group continued to invest in its future development while maintaining a sound financial position. 1996 consolidated information: Sales: FF 80,394 million. Operating Income: FF 2,540 million. Net income for the year: FF 2,065 million. Chairman of the Management Board: Serge Weinberg.



PLASTIC OMNIUM Fifty years after its foundation in Paris in 1947, Plastic Omnium is a European leader in the manufacture of engineered plastic products, with operations in four core business units: • Automotive components: bumpers, instrument panels and fuel systems • Municipal equipment and services in the environmental and leisure fields • Performance Plastics Products - 3P • Plastic components for the medical and pharmaceutical industries. 1996 highlights: Consolidated turnover: 7,224 million French francs, of which 51% is from outside France = 8,700 employees = 50 factories worldwide, with facilities in 20 countries on four continents. Chairman and Managing Director: Jean Burelle Innovators in Plastic



PRIMAGAZ GROUP The development strategy followed by Primagaz Group over several years has made it today the European leader in liquid petroleum gas (LPG). In the 14 countries where it has business activities, the Primagaz Group controls 21% of the distribution of LPG, mainly in the household and business sectors in Europe and around the Mediterranean basin. The group intends to develop its activities in new countries, keeping such external growth under control as experienced in previous years. Key Figures (in millions of francs): 1996 1997 Turnover 9271 7376 Shareholder equity, group share 4057 3807 Net profit, group share 371 334 President: M.Jean-Charles INGLESSI



PROMODES Measured by the sales generated through its trading networks, (FRF 16.8 billion in 1996, 5.2% increase over 1995 - USD 3.4 billion), the Promodes Group ranks among Europe's ten leaders in its business sector. Its diversified structure is organised around three main segments of the retail food trade: Hypermarkets, Continents, Supermarkets. Champion - limited assortment discount stores: Dia - Convenience Stores: Shopi, Codex, 8 à Huit, Prod - Cash & Carry and institutional wholesale: Promodes, Purocash, Prodrest. The rapid growth of the Group in domestic trade has been accompanied by expansion into foreign markets. In particular: Spain, Greece, Italy, Portugal, Belgium, Turkey and Argentina (in 1997). Promodes WEB SITE: <http://www.promodes.fr>

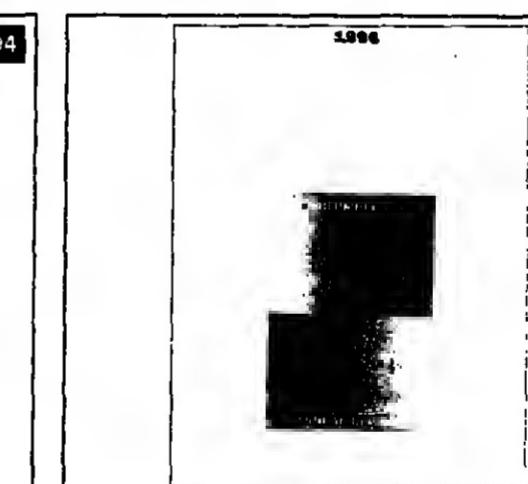
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PSA PEUGEOT CITROËN IN 1996 In 1996, the PSA Peugeot Citroën group confirmed its position as the third largest European car manufacturer in the passenger car market because the European leader on the light commercial vehicle market. This year, the Peugeot and Citroën car ranges were completed with the new Clio, Saxo, Xantia, Picasso 106, the Peugeot 206 station wagon, the V6 engine, the Citroën Berlingo and the Peugeot Partner. In 1996, PSA Peugeot Citroën was once again the leading French exporter, with exports accounting for 80.6 billion French francs of total sales. Total group sales rose by 5.2% to 172.7 billion FF with worldwide sales reaching 2 million cars. Group net profit amounted to 734 million FF. Its financial position was strengthened, a surplus in working capital provided from operations was raised and debt was reduced.



SANOFI In 1996, Sanofi registered major successes in the clinical development of new pharmaceutical products. On the pharmaceutical front, Sanofi registered for the year totalled FF 1,763 billion, up by 11.5% over the previous year. Once again, sales of Sanofi's major international pharmaceutical products increased during the year. Sanofi continued its Research and Development efforts and successfully concluded clinical trials on two major compounds in the Beauty sector, the second half of the year was particularly within a basic research programme in the field of dermatology. The Health care sector grew by 5% to FF 19.3 billion at constant exchange rates and comparable Group structure. With no significant launches during the year, the Beauty sector posted sales, of FF 3.8 billion.



SCHLUMBERGER An international company providing products and services in two areas: • Oilfield Services, offer oil companies services to enhance their efficiency in all phases of exploration and production of oil and gas reservoirs. • Measurement and Systems, world leader in manufacturing of water, gas and electricity meters, also provide systems and services for automatic payments and automatic test equipment systems for electronic components. 1996 key figures (in \$ million): Operating revenue 8936 Net income 251



SCHNEIDER After the disposal of Spie Batignolles in February 1997, Schneider refocused its activities in the businesses of electrical distribution, industrial control and automation. These activities are under the authority of SCHNEIDER ELECTRIC which comprises 4 large international brands: MERLIN-GERIN, MODICON, SQUARE D, TELEMECANIQUE. The 1996 consolidated sales (including SPIE BATIGNOLLES) rose to 61.6 billion francs and the net result of the group was 1.32 billion francs. Chairman and Chief Executive Officer: Didier PINEAU-VALENCIENNE

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(the "Bonds")

At the meeting of the holders of the Bonds (the "Bondholders") held on 25th February 1997, the Extraordinary Resolution set out in the Notice of Meeting dated 3rd February 1997 was duly passed. John Mowlem & Company PLC (the "Company"), Mowlem Technology Limited, SCB Group Ltd and The Principal Assurance Company Limited ("the Group") have now fully executed a supplemental Extraordinary Deed dated 10th March 1997 (the "Supplemental Trust Deed") which, inter alia, amends the Trust Deed dated 27th May 1989 constituting the Bonds (the "Principal Trust Deed") and the Conditions of the Bonds in accordance with paragraphs 1 and 2 of such Extraordinary Resolution and provides for the release of the guarantee referred to in paragraph 4 of such Extraordinary Resolution.

NOTICE IS HEREBY GIVEN, pursuant to Condition 5(A) of the Bonds (as amended by the Supplemental Trust Deed), that an SGB Disposal of the Bonds in the Principal Trust Deed, by the Supplemental Trust Deed, occurred on Wednesday, 25th June 1997 and that all of the Bonds are being redeemed in full by the Company on Thursday, 26th June 1997 (the "Redemption Date") in accordance with Condition 5(A) of the Bonds (as so inserted).

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Payment of principal and interest will be made, at the option of the holder, by sterling cheque drawn on, or by transfer to a sterling account maintained by the holder with a branch of a clearing bank in the City of London. Payment will be made against presentation and surrender of the Bonds. Holders of Coupons representing those Bonds due on or after the Redemption Date, at the offices of the Paying Agents listed below if any such unmatured Coupon is not so surrendered, the amount of such Coupon will be deducted from the sum due for payment. Interest on the Bonds will cease to accrue on and from the Redemption Date.

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COMPANIES AND FINANCE: THE AMERICAS

Fast-food group to revamp

By Richard Winters
In New York

Boston Chicken, a company that sprang to prominence in the early 1990s by bringing healthy, home-style cooking to the US fast-food business, refined its expansion plans yesterday and owned up to some of the mistakes that have seen its spectacular growth fizzle.

The company was one of Wall Street's most successful new arrivals of the decade, its formula of roast chicken and ham served with side-orders of spinach and other vegetables, appealed to an ageing Baby Boomer generation which was increasingly health-conscious.

That helped fuel a rapid

rise in its shares, from the \$10 at which they were first sold in 1988 to more than \$40 at the end of last year.

Yesterday, however, Boston Chicken said it would put the brakes on its expansion plans and revise its marketing in an attempt to boost flagging sales at its existing stores.

Concern this year over the company's growing pains has sent its shares tumbling, leaving them yesterday afternoon at \$15½ and valuing the company's

Mr Scott Beck, chairman and chief executive, said yesterday the number of new stores would be scaled back to 150-200 this year, and 150-250 in 1998.

This would allow its franchisees "better to focus on achieving maximum production from the existing stores and on ensuring a great customer experience," he said. The company has faced criticism about food quality flagging and slow service in some quarters.

Mr Mark Stephens, chief financial officer, added that Boston Chicken would reduce its use of coupons to attract new customers at lunchtimes, and instead refocus on promoting its dinner menu. The company's

aggressive use of coupons has suffered as customers used them to get discounts in the evening instead.

Mr Stephens added that store sales were likely to be "choppy" during this "transition period", and that the company was "indeed seeing sales weakness this quarter."

Boston Chicken has come in for criticism on Wall Street for extending low-interest loans to franchisees to enable them to open new stores; and for not recording losses from these operators, which now total more than \$50m, in its own accounts. "Although we've gotten a little off track, our long-term strategy is right on target," Mr Stephens said.

AMERICAS NEWS DIGEST

Digital drops spin-off plan

Digital Equipment has cancelled the planned spin-off of its AltaVista internet software subsidiary and instead will combine the unit with other internet-related segments of its business.

The reversal reflects Digital's misgivings about losing control of a popular and high-profile product line. AltaVista is best known for its internet search service, which is one of the busiest sites on the world wide web. "By integrating AltaVista into Digital, we're able to more effectively put our corporate assets behind the goal of becoming the world's leading provider of internet business solutions," said Mr Robert Palmer, chairman and chief executive. "It is more appropriate to take advantage of the AltaVista brand and technology as part of Digital's overall product portfolio," he said.

Louise Kehoe, San Francisco

Liposome shares plunge

The US bio-tech sector was rocked yesterday by the third high-profile drug failure in two days. Shares in Liposome Company fell 10.6% to 90¢ after it said the phase 3 trial of its drug Venits in acute respiratory distress syndrome showed no significant advantage.

On Tuesday, two other US bio-tech companies, Idec and Cambridge Neuroscience, reported that their drugs had also failed at phase 3. Phase 3 trials are the final and most expensive of clinical trials before a drug is submitted to regulators. Pharmaceutical company statistics suggest that few drugs fail at the last hurdle.

Daniel Green, London

Cinram buys Sony operation

Canada's Cinram International, a leading independent maker of pre-recorded multimedia products, has agreed to buy the manufacturing assets of Sony's VHS video-cassette duplication operations in the UK. Terms of the deal were not disclosed.

With the acquisition, Cinram will supply most of the VHS video-cassette requirements for both Sony Music entertainment and TriStar Home Video in the UK. These services will be provided from Cinram's recently acquired UK subsidiary, which is soon to be expanded.

The deal, made through Cinram's UK unit, is the latest of several in Europe, where Cinram is quickly establishing video production facilities across the continent. The Canadian company last week purchased Polygram's multimedia manufacturing assets in the Netherlands for an estimated C\$25m (US\$18m). Cinram will distribute Polygram products in the Netherlands.

Scott Morrison, Vancouver

Power station venture formed

Four Quebec-based groups have set up a company, known as Corporation Hydro-Energi-Que, to spearhead construction and financing of small power stations in Latin America and the Caribbean.

CHEQ's shareholders, each with a 25 per cent stake, are Hydro-Québec, the provincial government power utility; the Fonds de Solidarité des Travailleurs du Québec, an investment fund controlled by one of Quebec's biggest trade union federations; Bonalex, a private-sector group that operates eight hydro-electric stations; and Hydro-Mécanique Construction, an industrial engineering and construction group presently building a small generating station in Costa Rica.

Bernard Simon, Toronto



George Shaheen: failed to secure election as chief executive

from Andersen Consulting's partners to back their board over the election of a new chief executive – for the second time in a month – exposes the problems of running a firm rather than a company.

As the members of the board fly back to New York today for a meeting to try to find a way out of the mess created by their democratic constitution, they must wish they could simply impose a solution from the top.

But partners – who in effect own the organisation – demand the kind of control that has led to the present impasse – compounded yesterday when Mr George Shaheen, head of Andersen Consulting and the board's nominee as chief executive, failed to win the election.

And Andersen's US roots appear to have given it a particularly inflexible democratic framework.

The failure to back the board also reveals just how deep are the tribal cultures that now separate the two firms under the Andersen

umbrella – the "senior" accountancy arm, Arthur Andersen, founded in 1913, and the "junior" wing, Andersen Consulting, spun off in 1989.

Requiring two-thirds of all the partners to give a "super-majority" to the new chief executive is onerous enough – but getting a two-thirds majority when 1,000 partners are from the consulting side and 1,700 from accounting appears nearly impossible.

This failure must signal that neither firm feels confident putting the future of the organisation in the hands of a partner from the other side of the Andersen family – a fact that must again raise the spectre of a complete divorce.

At a meeting in Paris earlier this year, the partners tried to thrash out the problem and had seemed to make progress. Some 97 per cent voted to stay under the Andersen umbrella and looked to the new chief executive to solve the structural problems threatening unity.

These essentially stem

towards the old firm. The majority on the board, for example, is firmly in favour of Arthur Andersen.

The board may well insist that the succession is a sideshow – but the longer it drags on, the more likely it is to undermine Andersen's image of quiet efficiency.

Jim Kelly

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COMPANIES AND FINANCE: THE AMERICAS

Netscape in intranet venture

By Louise Kehoe
in San Francisco

Netscape Communications has formed a partnership with Concentric Network, a networking services company, to offer businesses and individuals the opportunity to create private office spaces on the internet.

The new service, to be launched in August, will enable a business to create a virtual intranet, or private network linking workers in different places, on the public internet, simply by opening an account with Netscape.

The service will provide users with all the advantages of a private intranet, enabling them to communicate, collaborate and store information online, without

the expense and complexity of building, maintaining and managing an internal network.

Under the terms of the agreement with Concentric, Netscape will establish a new section of the Netscape web site called the Netscape Virtual Office by Concentric. This will be the gateway to private intranets with restricted access.

The security of Virtual Offices will be ensured by digital identification technology, as well as by 128-bit encryption software.

Users will need an internet access account and Netscape's latest Communicator software. To create a Virtual Office, the user or office manager will simply sign up for the monthly service on the Netscape web site.

Users can specify lists of people who should be allowed access, and what types of activities are to be conducted.

"Virtual Office will give professionals, small businesses and project groups a private online presence that can be shared with co-workers or other users," said Mr Mike Homer, senior vice-president of marketing at Netscape.

"Our goal is to provide busy professionals and small businesses with affordable and easy access to everything they need to... communicate and conduct business over the internet," said Mr Homer.

Netscape has yet to establish pricing for the Virtual Office service, but Mr Homer said it was likely to be less than \$100 a month to establish the office, plus a monthly charge for each user. "For businesses with up to about 100 users this will be a more economical alternative to building their own networks," he said.

Virtual Office applications will include the ability to publish and organise project documents on a web server, to participate in private discussion forums, to use e-mail, and to create and manage an external internet site.

The companies also plan to add other business applications such as accounting, calendaring, conferencing, human resource handbooks, job postings, timesheet tracking and billing and sales automation applications.

Baton passes on in Brazil

Winning CVRD auction puts Steinbruch firmly in the ascendancy

If anyone personifies the new era in Brazilian corporate life ushered in by privatisation, it is Mr Benjamin Steinbruch, the man who put together the consortium that last month bought a controlling stake in Companhia Vale do Rio Doce, the world's biggest iron ore company.

Three deals in four years, all connected to privatisations, have catapulted Mr Steinbruch from being one of the heirs of a family textiles company to a leading figure in Brazilian industry.

The first step came in 1993 when Viciuna, the Steinbruch family business, took a 9.3 per cent stake in Companhia Siderúrgica Nacional, Brazil's largest steelmaker, when it was privatised. Viciuna later raised its stake to 14.3 per cent and Mr Steinbruch took over the chairmanship.

Last year CSN bought 7.25 per cent of Light, the Rio de Janeiro electricity distributor, and Mr Steinbruch became chairman of the board.

Now CVRD, Brazil's biggest exporter and once the most attractive of state-owned companies, has come into his ambit. His consortium, Valepar, paid R\$3.4bn (US\$3.1bn) for the stake in the iron ore group, in Latin America's biggest privatisation.

It is perhaps symbolic that in winning the CVRD auction, Mr Steinbruch defeated a consortium spearheaded by Mr Antonio Ermírio de Moraes, chairman of Grupo Votorantim, Brazil's largest family company.

Mr Ermírio de Moraes is something of a father figure of Brazilian business. But he built his industrial empire in an era of protected domestic markets, state involvement and limited foreign competition. "It is almost like passing on the baton to a new generation," says a Brazilian banker.

CSN owns only about 10 per cent of the shares its latest purchase. However, as with CSN, CVRD's shareholder structure gives Mr Steinbruch more influence than this holding implies.

The other members of Valepar are all financial investors - four Brazilian pension funds, NationsBank



Benjamin Steinbruch: insists that 'we are not looking to do anything abrupt or to break up CVRD'

Foto: Imagoeconomica

of the US and an investment fund, specially set up by Opportunity Asset Management in São Paulo - leaving CSN as the only industrial shareholder in CVRD.

Mr Steinbruch's modest demeanour, combined with his one-time playboy image - ex-girlfriends include a former Miss Brazil - disguise an aggressive management style. Through cost-cutting and better financial management, CSN has been turned from a sluggish, state-owned behemoth into a profitable operation.

CSN is considering refinancing this loan with a bond issue this year, according to Mr Richard Gross, head of global investment banking at NationsBank.

However, given the political sensitivity of the sale of CVRD, which prompted more than 130 legal challenges, any disposals will have to be handled very carefully. Not surprisingly, Mr Steinbruch and his partners are playing down the prospect. "We are not looking to do anything abrupt or to break up CVRD," Mr Steinbruch insists.

"We want to maximise long-term value and are not committed to any particular strategy," says Mr Persio Arida, a director of Opportunity Asset Management and now a board member of Valepar. "It would be wrong to deduce our strategy from our viewpoint

of CSN's own cash requirements also point in the direction of quick measures to increase dividends from CVRD. The group arranged a \$1.2bn loan from a syndicate led by NationsBank to finance its involvement in the auction, which analysts estimate has raised its annual interest bill by more than \$230m.

The government has already set up an inquiry into allegations that these two groups are operating a price-fixing cartel.

However, this is the one area where Mr Steinbruch could come into conflict with CVRD's other controlling shareholders. The Brazilian pension funds in Valepar also hold a large stake in Usiminas. Any move at CVRD which attacks the profitability of Usiminas could prompt their opposition.

CVRD represents new territory for Mr Steinbruch, who has little experience of the mining industry. With his new high-profile status at the top of the Brazilian corporate ladder, the pressure is now on him to prove that all the controversy surrounding the sale of CVRD was worth while.

Geoff Dyer

This is the fourth in a series on Brazilian privatisation. Previous articles appeared on April 29, May 14 and May 23

VSE speaks out on Bre-X affair

By Kenneth Gooding,
Mining Correspondent

If Bre-X, the Canadian minerals group, had been listed on the Vancouver Stock Exchange, it would have created only a minor scandal, not one that shook the global mining industry. Mr John Boddy, vice president marketing of the exchange, said yesterday.

"My best estimate is that it would have been a \$30m problem, not a \$4bn problem," he said after a presentation by the VSE in London.

He insisted that the VSE's staff geologists would have been alerted early by a Bre-X technical report which indicated there was alluvial, or surface gold in some samples collected by deep drilling at Bre-X's Busang project in Indonesia. "They would have stopped

trading in the shares until that was cleared up."

For some reason, this information was not acted upon by either the Toronto or Alberta exchanges on which Bre-X was listed.

Mr Boddy pointed out that, as the VSE specialised in "junior", or small, natural resource companies, it had five geologists experienced in hard rock mining on its staff. Toronto and Alberta had no staff geologists but relied on consultants.

"We've learned our lessons from the problems we've had with juniors over the years," he added.

The VSE had a record year in 1996 when C\$12bn (US\$8.6bn) of shares were traded, making it the fourth-largest exchange in North America. Last year, companies raised C\$2.1bn on the

exchange, including C\$1.2bn for mining ventures - 25 per cent of the total mining venture capital raised last year.

The situation had changed dramatically after the Bre-X scandal in April this year. "All junior mining stocks have been hurt. There has been a flight from juniors to blue chips, particularly in the resource sector."

The VSE had suffered a second blow because shares in technology companies had gone out of fashion and it also specialised in raising capital for junior technology companies.

Some finance was being raised, however, and this was encouraging. Mexico was the next "hot" area for mining companies at present, and the exchange had been working with the Mexican government to make exploration more attractive there.

Joy, 1997

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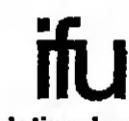
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COMPANIES AND FINANCE: UK

Funds will be used to develop and expand group's network in eastern region of UK.

Ionica seeks up to £144m in placing

By Alan Cane

Ionica, the Cambridge-based fixed radio telephone operator, is planning to raise between £125m and £144m (£228m) of new capital through a placing which will value the company at about £570m.

The pathfinder prospectus, published yesterday, suggests a price range for the shares of between 370p and

390p. The shares will be listed in London and in American Depository Share (ADS) form on Nasdaq in the US.

The new shares, between 34m and 36m, will represent about 28 per cent of the company's enlarged issued share capital. An over-allotment option, amounting to a further 15 per cent of the issue size, will be available. None of the existing shareholders

is selling shares in the offering, and the larger ones have agreed not to sell any for the next 12 months.

The funds will be used to develop and expand Ionica's network which covers about 45 per cent of homes in the eastern region of the UK. At the end of May, the company had 21,750 customers in the eastern and Midlands regions. It had also agreed a £300m

secured debt facility underwritten by Banque Paribas, SBC Warburg, Société Générale and Northern Telecom International. Finances Northern Telecom, the Canadian telecommunications manufacturer, is Ionica's partner in developing the company's fixed radio technology and marketing it on a non-exclusive basis outside the UK. Northern Telecom has sold the technology to

some 20 countries. Ionica receives 5 per cent of the gross sales value.

Mr Nigel Playford, chief executive of Ionica, said the company's aim was to become the principal alternative consumer telephone service supplier in the UK.

Ionica buys capacity to transmit telephone calls in bulk from long-distance operators and then connects customers to their local

exchange through radio signals.

Unlike wire-line or cable connection, Ionica needs only to invest in new infrastructure – including a small antenna – when new subscribers sign up. The company has raised about £40m in private equity.

SBC Warburg is sponsor and co-ordinator for the offer. The offer price will be announced on July 16.

Direct Line chief set for US

By George Graham,
Banking Correspondent

Mr Peter Wood, who transformed the UK motor insurance industry by pioneering the direct sale of policies over the telephone, is to leave Direct Line, the company he founded 18 years ago.

Mr Wood has already handed over day-to-day responsibility for running Direct Line, the UK's largest motor insurer, to Mr Ian Chippendale, but will now relinquish his role as chief executive. He will also step down as director of Royal Bank of Scotland, Direct Line's owner.

Mr Wood will now concentrate on Direct Response, a new US direct insurance venture which he formed in partnership with Mr Jim Stoen and Morgan Stanley, as well as on Privilege, which insures higher risk drivers such as sports car owners and those with motoring convictions.

Privilege is also a joint venture with RBS, though Mr Wood retains 51 per cent of the voting rights. RBS has agreed to inject more money into the company to help its expansion.

Mr Wood has been spending one week a month in Boston, and now expects to spend about half his time on his US ventures, which also include a new home insurance venture called Home Owners Corporation.

He will also remain vice chairman of Linea Directa Aseguradora, another joint venture with RBS in Spain.

Lord Younger, RBS's chairman, said Mr Wood was "an outstanding entrepreneur".

"There are few people who have ever achieved a step change in an industry. Peter Wood has transformed financial services," he said.

No payment will be made to Mr Wood for the remainder of his contract, which would have expired at the end of 1998, but RBS said that "in recognition of his contribution to Direct Line a payment has been made to his pension fund."

Wessex calls for 'fair' windfall tax

By Jane Martinson

Wessex Water pleaded for a "fair" windfall tax yesterday which recognised companies which had not made unwise diversification decisions.

The Bristol-based group made the call as it reported annual pre-tax profits up 8 per cent to £145m (£235m) in the year to March 31, and an 18 per cent increase in its dividend.

The government is expected to outline the scope of

the windfall tax in next week's Budget while Ofwat, the industry regulator, publishes its proposals for the next price review today.

Mr Nicholas Hood, Wessex chairman, said yesterday that a "fair" tax would be one that did not favour companies which have not performed well...at the expense of those which have made shrewd investments outside their core activity." The group wants the government to base its calcu-

tions on initial sell-off prices so as not to penalise companies which have performed well since privatisation.

Unlike several other utilities, Wessex has never made a large provision to cover losses from its non-regulated businesses. The group said it was still looking for further non-regulated acquisitions after its failure to buy South West Water last year. "We have got a healthy balance sheet with quite a lot of capacity," said Mr Hood. The

amount of capacity would depend on the level of windfall tax, he added.

Wessex has appointed Mr Harry Habert as managing director of UK Waste, its non-regulated joint venture with Waste Management International.

UK Waste lifted pre-tax profits 3 per cent to £25.1m despite a fall in waste paper prices, on sales of £150m. Wessex gained £21.6m.

Total sales rose 6 per cent to £254.3m (£340.7m) in the

year while operating profits gained 11 per cent to £128.7m (£116.6m). Operating costs fell 3 per cent.

Net debt, including preference shares, stood at £255m at year-end, giving gearing of 37 per cent, after the group spent £165m on a capital restructuring.

A proposed final dividend of 12.5p makes a total of 18p, payable on earnings of 52.5p.

Wessex shares ended down 1p at 387.4p.



Neville Bain: denied succumbing to shareholder pressure

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends (excluding dividend re-investment)	Total for last year	Total last year
Aeron Int'l	6 mths to Feb 28 0.923	0.746	0.035	0.01 (0.05)	12 Aug 21	8.5	18	12
DBS Management	Yr to Mar 31 111.5	77.1	6.244	6.234	48.21 (51)	3	Sept 2	4.5
SEI Int'l	Yr to Mar 31 84.6	55.4	0.524	0.488	3	4.5	4.5	4.5
Grange Kings	Yr to Mar 31 253.6	21.3	24.7	25.61	40.1	11.8	Sept 4	16.35
Hogg Robinson	Yr to Mar 31 297	24.7	20.3	16.971	(20.63)	6.1	Aug 6	5.45
John Lucy	Yr to Mar 31 *	17.7	15.7	0.753	0.52	0.28	n/a	0.1
Lambert Fenchurch	Yr to Mar 31 103.4	89.8	1.76	1.49	0.91	5.5	Oct 3	8.4
Levvel (V)	6 mths to Mar 31 107.7	12.9	1.54	1.78	5.1	n/a	-	8.4
ML Laboratories	6 mths to Mar 31 5.61	2.04	2.9	0.083	1.89	0.06	-	-
MTI	Yr to Mar 31 187.4	10.7	0.589	0.589	1	1	Aug 12	2
Smiths	Yr to Mar 31 4.8	4.45	0.438	0.438	16.67	0.47	1.75	3
Toms (John)	Yr to Mar 31 27.3	23.9	1.92	0.219	4.6	2.04	2.41	4.01
TII	Yr to Mar 31 51.5	44	2.41	2.21	6.3	0.81	2.35	3.2
Thrapston Prof	6 mths to Apr 30 0.861	0.229	0.602	0.593	0.94	0.266	n/a	2.2
Vocalis	Yr to Mar 31 2	0.535	1.88	1.21	6.1	4.03	Aug 22	2.2
Wessex Water	Yr to Mar 31 254.3	240.7	145	133.9	52.2	47.7	12.3	15.2
Investment Trusts	NAV (p)	Attributable Earnings (p)	EPS (p)	Current payment (p)	Date of payment	Dividends (excluding dividend re-investment)	Total for last year	Total last year
Link	Yr to Mar 31 *	128.5 (112.3)	44.7 (10.4)	15.92 (3.72)	4.231	2.3	67	3.4
Murray Smaller	Yr to Mar 31 551.5	43.3 (4.17)	7.8 (7.5)	4	Oct 2	3.45	5.8	5.05

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. Fresh currency. *After exceptional charge. \dagger After exceptional credit. \ddagger On increased capital. \star Comparative restated. \ddagger Following technical problems relating to share capital, an interim dividend of 0.13p will be paid out of 1996 profits on October 1. \ddagger Special of 6p also proposed.

Hogg Robinson plans sale of transport side

By Seherazade Daneshku

Hogg Robinson yesterday said it was in talks to sell its troubled transport business after blaming the strength of sterling for a 48 per cent fall in the division's full-year operating profits.

The business travel and financial services group also announced management changes and said it was considering a share buy-back. Mr Neville Bain, deputy chairman, said transport would be sold because of the lack of synergies with its remaining businesses. He denied succumbing to shareholder pressure.

Last year, UK Active Value Fund, which holds 3 per cent of the equity, urged a break-up of the group and a share buy-back.

The group plans to acquire travel management companies for its business travel division, which will account for two-thirds of group profits after the sale of transport, and would expand its financial services operations.

Analysts valued the transport business at between £25m and £35m (£37.5m).

The news cheered the shares, which rose 3p to 205.4p – still below the level to which they tumbled after January's profits warning which wiped almost 30 per cent off their market value.

Hogg said sterling's strength had had a "major adverse impact" on its northern European trailer business leading to the fall in transport operating profits from £25.8m to £23m in the year to March 31.

Profit in business travel

rose 22 per cent to £20m (£16.4m) on turnover of £116m (£95.5m).

The financial services division reported a 12 per cent rise in profits to £9.2m on turnover up 10 per cent to £49.7m.

Profit in business travel

rose 22 per cent to £20m (£16.4m) on turnover of £116m (£95.5m).

The financial services division reported a 12 per cent rise in profits to £9.2m on turnover up 10 per cent to £49.7m.

In addition, British Aerospace, which is also bound to the same limits on foreign ownership, announced yesterday that its foreign shareholdings stood at 29.03 per cent.

NEWS DIGEST

US ruling hits T&N shares

Shares in T&N, the engineering company, slid 16.4p to 149p yesterday after a US court ruling that appeared to create uncertainty over compensation payments to victims of asbestos-related diseases. T&N insisted the ruling was already allowed for existing provisions and insurance to settle its asbestos liabilities, but investors reasoned the company might eventually be exposed to higher-than-expected payments.

In yesterday's judgment, the US Supreme Court ruled against an appeal by T&N and other former asbestos producers against an earlier court verdict changing an agreed procedure – the Georgia settlement – for channelling payments to US sufferers of asbestos and related diseases.

From now on, victims will have to fight legal cases on a one-off basis, as opposed to settling payments as part of "class actions" involving a network of claimants.

Theoretically, this could open the company to bigger future payments, even though one adviser to T&N said the judgment could just as easily help the company by making future legal procedures more complex and slowing down the rate at which payments were made.

Peter Martin

Rolls shares limit exceeded

The number of foreign shareholdings in Rolls-Royce has exceeded the 29.5 per cent maximum allowed by 10.6m shares – or 0.72 percentage points – the company revealed yesterday.

Rolls-Royce said it "regretted" having to notify the registrar that the excess shares would have to be transferred by July 16. In May, the company said it would be asking the Labour government to change the articles of association set up by the Conservative government in 1987 at the company's flotation which limits its foreign ownership.

In addition, British Aerospace, which is also bound to the same limits on foreign ownership, announced yesterday that its foreign shareholdings stood at 29.03 per cent.

Investors attack YTT bid

Institutional investors in Yorkshire-Tyne Tees Television had said they do not believe that the management of the Leeds-based ITV company has negotiated the best deal for shareholders from Granada Group. The comments came after Granada published its formal, recommended and final offer for YTT of 51.17p per ordinary share and 97.5p per warrant, that values it at £711m (£1.17bn).

Shareholders said that they would be closely watching the reaction to the offer from Lord Hollick, chief executive of United News & Media and holder of nearly 15 per cent of YTT.

Mr Gerry Robinson, chairman of Granada, said of the "final" offer: "This is it. This is where we stand." He said if shareholders did not accept the recommended offer, Granada would walk away from the deal. If Granada were to pull out, a fall in the YTT share price would be likely.

Gehe sells Lloyds offshoot

Pet care is booming according to Mercury Asset Management which yesterday funded a £52m (£35.8m) management buy-out of a veterinary drugs business from Lloyds Chemists, now owned by Gehe of Germany.

Mr Trevor Bayley of MAM's private equity division said the market for veterinary products had achieved 13 per cent annual growth in the last four years. The business specialises in the wholesale distribution of pharmaceuticals, instruments and other products to veterinary practices.

MAM's results were the first to include profits from the trust's own underwriting activities at Lloyds. The insurance market first admitted corporate capital in 1994 and syndicates publish their accounts three years in arrears.

The investment trust reported a jump in pre-tax profits from £21.3m to £70.3m for the year to March 31.

COMMENT
Buses

TECHNOLOGY

JPK/col152

Peter Marsh reports on a breakthrough in the compressor industry

Revolution in the air

When jumbo jets of the Scandinavian Airlines System airline need their tyres blown up after touching down at Copenhagen airport, the air comes from a novel compressor claimed to represent the biggest advance in this technology for 30 years.

The compressor is said to use a quarter less energy than comparable machines. It has been designed by CompAir, part of the UK engineering group Siebe and number three in the worldwide compressor industry after Atlas Copco of Sweden and Ingersoll Rand of the US.

Siebe claims that use of its new Cyclon compressors could save tens of millions of pounds a year in electricity costs. If overnight all the compressors in the UK were converted to the new technology, Siebe reckons, Britain could afford to switch off the Sizewell B nuclear power station.

The Cyclon has been devised by a UK engineering team led by John Sinker, engineering director at CompAir's Broomwade division, based in High Wycombe, Buckinghamshire.

Jerry Sorrow, CompAir's president, says that over the next few years the ideas behind Cyclon could form part of two-thirds of

the compressors the company sells around the world under various brand names. "The system is unique - it has the potential to change the game plan of the industry," he says.

Compressors are the unsung workhorses of industry. With \$5bn (£3bn) worth of them produced each year, they are found in most factories, from potteries to car plants, which require compressed air for powering pneumatic equipment. They also play a role in jobs as diverse as paint spraying and printing, while road construction would seize up without compressors for powering drills.

But most compressors are profligate users of energy. A typical system costing \$22,000 will cost the same amount in electricity in just a year.

In nearly all plants the systems are continuously being adjusted according to varying requirements. While a typical compressor's efficiency - the proportion of electric power converted into usable energy - can be as high as 90 per cent at peak load, the figure can drop to as little as 40 per cent when the system is being throttled up and down.

The job of "squashing" air molecules together to provide the compressed air is usually done by a

In a field of their own

pair of rotors which whirl at up to 5,000 rev/min, under the control of an induction motor.

This is where CompAir, in a five-year development programme, believes it has made a big technical leap. It has used digital techniques to even out the supply of energy to the compres-



Changing the game plan: John Sinker, (left) and Jerry Sorrow with the Cyclon

and Switched Reluctance Drives, a specialised Yorkshire-based motor company which is part of Emerson Electric of the US, the world's biggest maker of electric motors.

CompAir has licensed from SRD some of the technological know-how which enables energy to be pulsed under close control into the coils of a motor to enable the device to use electricity at optimal levels.

Another benefit of the project is that the Cyclon system has been engineered to take up roughly half the space of a conventional system while its better system of energy control should also make it quieter for most applications.

The Cyclon will probably be priced between 30 per cent and 40 per cent bigger than rival systems to reflect its lower running costs. It has so far been trialled mainly in Belgium and Scandinavia. Companies testing prototypes of the system include ITT, the US vehicle components group, which has a Cyclon in one of its large European brake systems plants; Tubes Souffles, the Belgian extruder of aluminium for use in toothpaste tubes; Danish Crown, the bacon producer; and German diesel engine producer MAN.

CampAir believes it will sell 200 of the systems in the first year, and that longer term the technology could enable it to close the gap with its two bigger compressor rivals, Atlas and Ingersoll - both of which are estimated to account for around one-fifth of worldwide compressor sales, making them each almost twice the size of the UK company.

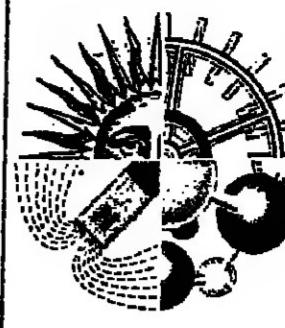
Components that produce motion. Unlike the pattern in conventional motors, the forces produced by the fields can be made continuous, rather than being continually switched on and off. This makes the motor capable of generating large amounts of power and pushes up the energy efficiency.

SRD's motors would not be practicable but for cheap, high-power semiconductors made mainly by Japanese companies such as Mitsubishi and Toshiba.

Companies working with SRD need to think long-term, however. CompAir, for instance, after having worked on the concepts for five years, is only now starting to sell machines based on the technology.

PM

Worth Watching • Andrew Baxter



Antibiotic with line of least resistance

Antibiotics occur naturally in plants, animals and fungi - from which the therapeutic variety are derived - but in humans only one such substance has been found, in the urogenital tract and the lungs.

Now Jens Schröder and colleagues from the University of Kiel's dermatology department have discovered that human skin is protected from infection by an antibiotic produced when it comes into contact with micro-organisms, according to today's *Nature*.

The antibiotic, human beta-defensin-2, is a peptide which is made when and where it is needed and seems to kill the attacking micro-organisms by creating pores in their cell membranes. It is very like the protective antibiotic made by the superficial cells of the tongues of cattle, says the Kiel team.

The finding could have therapeutic implications, as these naturally occurring antibiotics may avoid the problems of acquired resistance. They also appear to be particularly effective against infection by the e-coli bacteria, a common cause of serious illness, and the yeast *Candida Albicans*.

University of Kiel, Germany; tel 4315971536, fax 4315971611.

Lightweight carbon fibre at full gallop

Tendon injuries are one of the big problems for the racing industry - at full gallop a horse's front flexor tendons have to withstand about three tonnes of force each time a hoof lands.

Andrew Daly, a postgraduate student at London's Royal College of Art, has designed an ultra-lightweight carbon fibre boot which prevents the fetlock joint extending to the point where there could be a risk of injury.

It has been developed over the past six years in conjunction with tendon specialist John Hyde. RCA (Aubrey Green), UK; tel (0171) 590 8127 or e-mail a.green@rca.ac.uk

Iron bond beats cobalt for cutting

For 50 years, circular saws and wire heads used in the stone-cutting and construction industries have relied heavily on cobalt to act as a bonding agent for the particles of diamond abrasives that do the cutting.

But cobalt has been compromised, most seriously

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COMMODITIES AND AGRICULTURE

Opec members to return to export quotas

By Robert Corzine in Vienna
and Gary Mead in London

Some of the world's biggest oil exporters last night agreed to return to their Opec quotas after several days of campaigning by Saudi Arabia and Iran for greater production discipline within the Organisation of Petroleum Exporting Countries.

The ministers meeting in a three-hour informal session with-

out their aides also agreed to roll over for six months the present production ceiling and to maintain individual national quotas. But they also agreed on certain "undertakings" pledging them to adhere to those quotas, according to Mr Kilwanan Lukman, Opec's secretary general.

The initial statements about the decision elicited some scepticism from traders and analysts attending the Vienna meeting. But Mr

Abdalla El-Badri, Libya's oil minister, said it would be up to the markets to decide whether the Opec action was credible or not.

The message that is thought to have been delivered at the meeting was that only relatively small cutbacks would be needed in Opec output to help prop up prices.

Unlike at previous meetings, Saudi Arabia has deliberately adopted a higher profile this week. Mr Ali Naimi, the Saudi oil

minister, has clearly decided his delegation should be seen to be taking a more active part in this week's talks.

Over the past few days Mr Naimi has moved frequently between the various hotels housing the 11 delegations, meeting different combinations of Opec member states. Oil traders and analysts doubted, however,

whether the change of style would result in any substantive action.

Another topic of speculation yesterday was the timing of Iraq's return to the oil markets under the second phase of the UN's oil-for-food programme.

Baghdad is angry that the bulk of the funds raised from the Opec meeting left the price of \$2bn worth of oil in the past six months is still languishing in western escrow accounts, instead of being used to purchase food, medicine and other humanitarian items.

Traders fear that an early resolution of the dispute could trigger a sudden return of Iraqi exports to the oil markets and lead to weaker prices.

Lack of firm news from the Opec meeting left the price for Brent oil on London's International Petroleum Exchange little changed yesterday. Brent for August delivery was up 38 cents at \$16.18 a barrel in late trading.

Coffee row rocks Liffe

By Gary Mead

A dispute has erupted between some large coffee traders and the London International Financial Futures Exchange over the new quality-grading scheme for robusta coffee operated by the exchange.

Liffe is today due to make an announcement concerning the clash.

Traders have complained that the rules in effect mean that at least 24,000 tonnes of coffee that had received a Liffe three-year quality certification must be regraded.

"Coffee traders are angry that they potentially stand to lose about \$50 a tonne on coffee that passed the old quality tests but might fail the new," said one trader. "People who had that three-year certification face a financial loss not of their own making."

The change in the grading rules was announced by Liffe in March 1996 after two years of deliberation and consultation. It takes effect next month and was introduced to take account of the growing importance of non-African robusta producers, such as Vietnam.

The most important change in the grading process concerns tests for mould.

Under the old rules, examination for mould was a sub-

jective process, but the new rules have introduced a measure of objectivity, by stating that the presence of 10 or more mouldy beans in any 50g sample means that it fails the quality test.

Given that there are about 8,500 beans in 500g, it is proving much easier to fail this more rigorous test.

One coffee trader said: "In the case of Ivory Coast robusta, which normally sees around 80 per cent of its produce meeting the grade, only 20 per cent is currently passing. These changes were announced two years ago in order to reflect the growth in the robusta business, but ironically they have ended up by restricting it."

Liffe officials have so far argued that the more stringent mould test is essential, as moisture and mould have been linked by scientists to the presence of ochratoxins, micro-organisms which in turn have been connected to the development of cancer.

It is too early to tell how big the losses might be for traders stuck with beans that fail to meet Liffe's new tests.

But they are deeply unhappy. One said yesterday: "There is a growing feeling among the trade that Liffe has become too big and that the powers that be there don't understand physically-deliverable markets."

GMS strikes a rich seam in Sardinia

After a gap of some 400 years, gold is being poured again today on the Italian island

A little Russian-built, four-wheel drive vehicle manoeuvres around a boulder on the narrow track along a hillside near Cagliari, in the north of the Italian island of Sardinia. "That rock is worth \$100,000," says Mr John Stockley, a consulting geologist working for Gold Mines of Sardinia, a company managed by Australians which last year was listed on London's Alternative Investment Market (Aim) and the Luxembourg stock exchange.

In 1988, gold was discovered by students from the University of Cagliari, the capital of Sardinia. This was starting because, although Italy is Europe's biggest consumer of gold, it has not produced any for at least 400 years, when the Spanish tentatively mined for gold along the coast of Sardinia.

Although there is a long history of mining on Sardinia – silver, lead, zinc and copper have been produced in the past and today silica sand, kaolin, felspar and bentonite – no new mine has been developed in Italy for 20 years.

The gold at Oslo was missed over the centuries because it is virtually invisible and finely disseminated through the rock. After the discovery, Sardinia's

regional government decided to go into partnership with a company that could provide the experience and expertise to identify and extract the gold. It chose Gold Mines of Sardinia.

Nevertheless, some local people showed a great deal of scepticism when the Australians arrived.

"Some people won't believe there's any gold on Sardinia until they know it has actually been produced," says Mr Pietro Piuma, president of Emsa, Sardinia's domestic mining group.

The wait is over. Today the first gold will be poured at the Furtei mine, 40km from Cagliari in the south of the island.

GMIS owns 70 per cent of Sardinia Gold Mining, the company that has developed Furtei and has the exclusive rights to explore for gold anywhere on the island – roughly 280km long and 120km wide. An Emsa subsidiary, Progesima, owns the remaining 30 per cent.

When GMS was listed on Aim a year ago, it said it would produce a modest 25,000 ounces of gold annually from four open pits at Furtei for about three years to generate cash flow for further exploration.

However, Mr Bill Humphries, SGM chief executive, says so much gold is being collected that he expects to produce 45,000 oz a year, possibly rising to 70,000 oz. In addition, exploration in the area in the past six months has been so successful it has doubled the mine's expected life.

Mr Humphries wants to push ahead with exploration at Ostoli, on the other side of the island, so a bankable feasibility study can be ready by the end of next year.

SGM also needs to explore the rest of the island so it can put other prospective areas under license; it has already tied up nearly 300,000 hectares. The company's exclusive right to explore for gold expires next April, but, given its warm relationship with the regional government and Emsa, Mr Humphries expects that an extension will be granted.

GMS was founded by Mr John Morris, its managing director, and Mr John Chapel, a consulting geologist and non-executive director, who had been responsible for the discovery and development of a clutch of mining projects in Australia.

But it has not been all plain sailing. Mr Morris admits that a full year was lost while GMS negotiated a grant from the Italian government. There were further delays when heavy rain

held up construction work at Furtei for about three months.

SGM spent US\$13m to get Furtei up and running. About \$1m a year has been spent on exploration near the mine, and this is likely to be increased. Another \$4m was spent exploring and drilling elsewhere on the island last year. Running costs are expected to be low at Furtei, under \$200 an ounce.

John Morris: wants GMS to be a pure gold play

At the close, three-month copper had recovered slightly to end at \$2,373 a tonne, still \$64 down from Tuesday's close.

The recent rise in cocoa on the London International Financial Futures Exchange ran out of steam yesterday as profit-taking halted a rally that took the September future to a one-year high at the start of the week. The September contract was down \$10 a tonne to \$1,136 – having peaked at \$1,150.

A similar pattern was seen on the New York Coffee, Sugar and Cocoa Exchange, where the September contract had lost \$27 a tonne by midday to \$1,888.

On coffee, also failed to sparkle, though the September future finished up \$35 at \$1,850 a tonne.

Kenneth Gooding

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

■ ALUMINUM, 99.7% METAL (\$ per tonne)

Close 1535-36 1559-60

Previous 1561.5-2.5 1565-6

High/Low 1570/1543

AM Official 1553.5-53.5 1573.5-70

Kerb close 1569-70

Open int. 2505.564

Total daily turnover 103,900

■ LEAD (\$ per tonne)

Close 604.5 618.8

Previous 605.5-6.0 620-1

High/Low 604.5 621/618.13

AM Official 604.5 620-6

Kerb close 604.5 618-8

Open int. 33,749

Total daily turnover 7,708

■ TIN (\$ per tonne)

Close 6925-35 7040-50

Previous 7025-65 7170-80

High/Low 7165/7010

AM Official 7005-10 7135-35

Kerb close 7040-50

Open int. 51,734

Total daily turnover 22,926

■ ZINC, Special high grade (\$ per tonne)

Close 6925-35 7070-80

Previous 6950-55 7100-85

High/Low 6950/6950

AM Official 6930-35 7075-85

Kerb close 6960-65

Open int. 14,074

Total daily turnover 3,352

■ COPPER (\$ per tonne)

Close 2820-30 2970-80

Previous 2850-55 2910-85

High/Low 2850/2850

AM Official 2850-51 2921-82

Kerb close 2872-73

Open int. 120,026

Total daily turnover 151,498

■ LME TIN Official (\$/tonne)

Close 1359-60 1378-79

Previous 1368-7 1403-4

High/Low 1400/1398

AM Official 1370-10 1373-35

Kerb close 1398-95

Open int. 95,023

Total daily turnover 34,636

■ COPPER Grade A (\$ per tonne)

Close 2491-95 2581-92

Previous 2623-5 2496-7

High/Low 2552/2494 2433/2355

AM Official 2500-51 2431-32

Kerb close 2527-73

Open int. 120,026

Total daily turnover 151,498

■ LME Zinc Official (\$/tonne)

Close 1369-60 1384-65

Previous 1370-7 1394-5

High/Low 1370-7/1394-5

AM Official 1370-20 1390-100

Kerb close 1395-95 100-100

Open int. 120,026

Total daily turnover 140,740

■ LME Lead Official (\$/tonne)

Close 1369-60 1384-65

Previous 1370-7 1394-5

High/Low 1370-7/1394-5

AM Official 1370-20 1390-100

Kerb close 1395-95 100-100

Open int. 120,026

Total daily turnover 140,740

■ LME Copper Official (\$/tonne)

Close 2491-95 2581-92

Previous 2623-5 2496-7

**Copper
falls on
selling by
futures**

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LONDON SHARE SERVICE

LONDON STOCK EXCHANGE

UK stocks extend rehabilitation process

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The equity market's confidence, badly dented in recent sessions by worries about next week's Budget, the possibility of another rate rise, and Wall Street's 12-point slide on Monday, recovered strongly yesterday.

Wall Street's stunning overnight rally, which saw the Dow Jones Industrial Average recoup much of the previous day's loss - it rose 153.8 - was the prime motivation behind London's performance. The US market's rather erratic performance yes-

terday - it opened slightly lower and slipped away before embarking on a strong run and then coming off again as London closed - had only a minor impact on UK trading.

But there was also a growing feeling around the market place that the heavy losses in UK shares since the stories of the abolition of the 20 per cent tax credit on dividend payments first impacted may have been overdone.

Some market observers are increasingly taking the view that the new chancellor might reduce the tax credit in a series of steps, of possibly 5 percentage points a year. This, it was pointed out,

could mean that the market had already factored in the first year's reduction.

A firm showing by gilts, which recovered after a slow opening, also helped to galvanise share prices. The auction of £2bn of 10-year gilts was deemed satisfactory and covered 2.7 times. Two sets of trade figures, total trade for April and non-EU trade data for May, came in slightly worse than expected, but had little impact of sentiment, dealers said.

Another strong bull point for stocks was the continuing takeover buzz in the banks and insurance stocks, which showed no signs of abating. Bid stories hummed across the sector.

encompassing Abbey National and Bank of Scotland among others. News that Mr Tan Sri Khoo Teck Puat had taken his long-standing stake in Standard Chartered above the 15 per cent mark saw the latter's shares build on recent strength.

And the talk that a bid might materialise for Norwich Union refused to die down.

The FTSE 100 index made rapid progress after an initial opening burst of strength and eventually finished the day a net 43.7 higher at 4,640. Over the past two days the index has recouped 64.2, or 1.4 per cent.

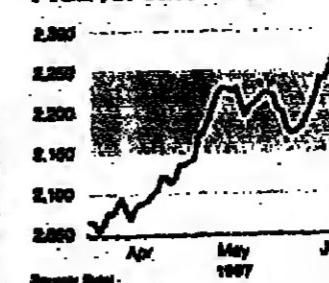
The concentration of activity in the leaders meant that the sec-

ond-liners and smaller stocks once again took back seat, substantially underperforming the front-line stocks. Both managed small gains, however. The FTSE 250 moved up 6.2 to 4,435.5 and the FTSE SmallCap 3.8 to 2,232.8.

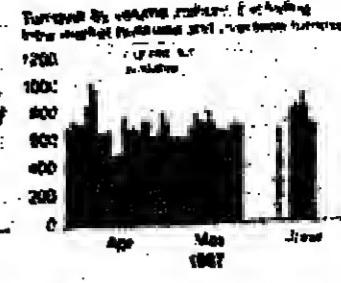
Wall Street's big gains imparted substantial strength to all the market's US favourites, which included the oil stocks. They were also helped by a feeling that all the bad news in the sector is already in the prices. Drug stocks, keenly sought by American funds, also made good progress.

Turnover kept up with recent good levels, eventually reaching 625m shares at 8pm.

FTSE All-Share Index



Equity shares traded



Indices and ratios

FTSE 100	4640.0	+4.7	FT 30	794.1
FTSE 250	4452.5	+6.2	FTSE Non-Fins p.e.	1114.5
FTSE 350	2244.0	+2.0	FTSE 100 ex Jun	4164.5
FTSE All-Share	2199.97	+16.07	10 yr yield	7.13
FTSE All-Share yield	3.33	0.55	Long gilt equity val. adj.	1.14

Best performing sectors

1 Gas Distribution	+4.6	Worst performing sectors
2 Pharmaceuticals	+2.1	2 Building & Construction
3 Oil Exploration	+1.9	3 Transport
4 Banks: Retail	+1.4	4 Engineering: Vehicles
5 Oil Integrated	+1.1	5 Diversified Industrials

FUTURES AND OPTIONS

H FTSE 100 INDEX FUTURES (£100 per £100 index unit)						
	Open	Sett price	Change	High	Low	1st chg
Sep	4650.0	4645.0	-30.0	4671.0	4619.0	-30.0
Dec	4712.0	4720.0	+8.0	4720.0	4704.0	+8.0

M FTSE 250 INDEX FUTURES (£100 per £100 index unit)						
	Open	Sett price	Change	High	Low	1st chg
Sep	4324.0	4324.0	+0.0	4324.0	4324.0	+0.0

H FTSE 100 INDEX OPTION (£100 per £100 index unit)						
	Open	Sett price	Change	High	Low	1st chg
Jul	4475	4485	+60.5	4485	4475	+60.5
Aug	4472	4472	+0.0	4472	4472	+0.0
Sep	4475	4475	+0.0	4475	4475	+0.0
Oct	4475	4475	+0.0	4475	4475	+0.0
Nov	4475	4475	+0.0	4475	4475	+0.0
Dec	4475	4475	+0.0	4475	4475	+0.0

M EURO STYLE FTSE 100 INDEX OPTION (£100 per £100 index unit)						
	Open	Sett price	Change	High	Low	1st chg
Jul	4475	4485	+60.5	4485	4475	+60.5
Aug	4472	4472	+0.0	4472	4472	+0.0
Sep	4475	4475	+0.0	4475	4475	+0.0
Oct	4475	4475	+0.0	4475	4475	+0.0
Nov	4475	4475	+0.0	4475	4475	+0.0
Dec	4475	4475	+0.0	4475	4475	+0.0

LONDON RECENT ISSUES: EQUITIES

Issue	Amount	Latest	Close	Net	Dv	P/E
p. up	£m	Price	p. up	div.	yield	adj.
F 100	85.0	1200.70	1200.70	1200.70	1.5	13.46
F 250	102.42	204.8	204.8	204.8	0.0	14.17
F 350	147.32	270.0	270.0	270.0	0.0	17.09
F 100 ex IT	112.47	98.5	98.5	98.5	0.0	11.09
F 250 ex IT	121.25	124.5	124.5	124.5	0.0	12.45
F 350 ex IT	147.32	147.3	147.3	147.3	0.0	15.51
F 100 Lower Yield	188.05	188.0	188.0	188.0	0.0	16.16
F 250 Lower Yield	218.1	216.1	216.1	216.1	0.0	17.85
F 350 Lower Yield	231.45	228.1	228.1	228.1	0.0	18.23
F 100 SmCap	220.22	220.2	220.2	220.2	0.0	17.03
F 250 SmCap	221.29	221.2	221.2	221.2	0.0	17.22
F 350 SmCap	221.29	221.2	221.2	221.2	0.0	17.63
F 100 SmCap ex IT	219.37	217.8	217.8	217.8	0.0	17.04
F 250 SmCap ex IT	220.35	219.3	219.3	219.3	0.0	17.24
F 350 SmCap ex IT	220.35	219.3	219.3	219.3	0.0	17.64
F 100 SmCap ex IT	219.37	217.8	217.8	217.8	0.0	17.04
F 250 SmCap ex IT	220.35	219.3	219.3	219.3	0.0	17.24
F 350 SmCap ex IT	220.35	219.3	219.3	219.3	0.0	17.64

RIGHTS OFFERS

Issue	Amount	Latest	Price	Div.	Net	P/E
p. up	£m	Price	p. up	div.	yield	adj.
F 100	107	241.0pm	241.0pm	180.0pm	1.00	13.46
F 250	157	120.0pm	120.0pm	100.0pm	0.0	14.17
F 350	117	75.0pm	75.0pm	60.0pm	0.0	15.51
F 100 ex IT	107	241.0pm	241.0pm	180.0pm	1.00	

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

	-/-	High	Low	Yld	Prc		-/-	High	Low	Yld	Prc		-/-	High	Low	Yld	Prc		-/-	High	Low	Yld	Prc		
EUROPE																									
AUSTRIA (Jun 25 / 52w)		4,214	-113	4,252	2,024	10	178	1,253	707	1,257	1,247	10	178	1,253	707	1,257	1,247	10	178	1,253	707	1,257	1,247	10	178
BELGIUM (Jun 25 / 52w)		31,70	+10	320	194	12	153	203	194	203	194	12	153	203	194	203	194	12	153	203	194	203	194	12	153
BNR	1,200	1,200	1,198	1,200	1,200	10	178	1,200	1,198	1,200	1,198	10	178	1,200	1,198	1,200	1,198	10	178	1,200	1,198	1,200	1,198	10	178
Denmark	7,70	7,70	7,68	7,70	7,70	10	178	7,70	7,68	7,70	7,68	10	178	7,70	7,68	7,70	7,68	10	178	7,70	7,68	7,70	7,68	10	178
Finland	7,40	7,40	7,38	7,40	7,40	10	178	7,40	7,38	7,40	7,38	10	178	7,40	7,38	7,40	7,38	10	178	7,40	7,38	7,40	7,38	10	178
France	3,175	3,175	3,170	3,175	3,175	10	178	3,175	3,170	3,175	3,170	10	178	3,175	3,170	3,175	3,170	10	178	3,175	3,170	3,175	3,170	10	178
Germany	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Iceland	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Ireland	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Italy	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Latvia	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Lithuania	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Norway	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Portugal	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Spain	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Sweden	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Switzerland	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
United Kingdom	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
Yugoslavia	7,20	7,20	7,18	7,20	7,20	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178	7,20	7,18	7,20	7,18	10	178
CZECH REP (Jun 25 / 52w)		1,000	-100	1,050	950	10	178	1,000	-100	1,050	950	10	178	1,000	-100	1,050	950	10	178	1,000	-100	1,050	950	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,98	2,00	1,98	10	178
Croatia	2,00	2,00	1,98	2,00	2,00	10	178	2,00	1,98	2,00	1,98	10	178	2,00	1,										

NEW YORK STOCK EXCHANGE PRICES

4 pm close June 2

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— 1 —

urses climb

JEP, 1997

Landmark retirement deal at VW

By Andrew Fisher
in Frankfurt

The German motor company Volkswagen has agreed an early retirement and two-year wage deal with the IG Metall trade union which could open the way for further such agreements intended to help younger people enter the workforce.

VW's 85,000 workers at six plants in west Germany will receive a 1.5 per cent pay rise in August, with a further 2.5 per cent in August, 1998.

The early retirement plan could affect about 10,000 employees in the next five years, with VW making up part of their lost income.

Mr Klaus Zwickel, head of IG Metall, called the scheme "an excellent example of a socially acceptable contract between governments".

However, Mr Stefan Schneider, economist at Paribas Capital Markets, said the deal was "generous", reflecting VW's financial strength, and not necessarily applicable elsewhere.

The German employers' federation also said smaller companies could not finance such a deal.

It follows the ending of previous early retirement arrangements in Germany under which the government bore much of the cost. The accord is also the latest to show a greater move towards labour flexibility -

mainly through integration of Saturday working in normal shift patterns - at a time of high unemployment, though VW said it had achieved less than it wanted in this direction.

The Bayer chemical concern has just signed a cost-cutting deal with its workforce in return for a promise to avoid heavy job losses before the year 2001. Ford of Germany also agreed a cost-reduction agreement in return for investment commitments.

Under the VW retirement deal, employees will be able to continue working while receiving 85 per cent of net pay from the age of 55 to 57 and six months. After that, they will stop work but still receive 85 per cent of pay until 60 when they retire early. VW will top up pension contributions.

The plan, backdated to the start of 1997, will cost DM150,000 (\$87,000) for each worker involved. It will enable the company to employ all the 1,200 apprentices it takes on yearly. Employees will also receive a DM500 bonus.

Mr Stephen Reitman, motors analyst at Merrill Lynch, said VW had struck a balance between the need for flexibility and moderate pay rises and its desire to agree an acceptable retirement deal.

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Japan's prime minister Ryutaro Hashimoto welcomed to The Hague yesterday by his Dutch counterpart Wim Kok for talks on relations with the European Union

'Grain barons' warned as annual farm price package is agreed EU ministers throw out plan to cut aid for cereal growers

By Neil Buckley
in Luxembourg

European Union farm ministers yesterday threw out plans to cut aid to cereal farmers to fund support for the beef sector, but warned the "grain barons" that their generous subsidies would be under the spotlight in the coming overhaul of EU farm policy.

The annual farm price package, agreed after three days of talks, excluded a proposal from Mr Franz Fischler, the farm commissioner, to cut arable aid by Ecu1.4bn (\$1.6bn) next year, after four-fifths of EU states rejected it. But the final text implicitly accepted the Commission's claim that grain farmers were over-compensated by Ecu8.5bn during the past four years for price falls

that never materialised, and that reform was overdue.

"The council recognises that the level of compensatory payments for arable crops since the 1992 [agricultural] reform has not been amended to take account of market developments," the agreement said. "Market prices have been higher than foreseen."

Ministers undertook to "address this matter in the context of the forthcoming discussions" on farm reform.

Mr Jacques Santer, Commission president, will present proposals for revamping the Union's Ecu11bn-a-year common agricultural policy next month, before consultations begin in the autumn.

In a sign of the sensitivity surrounding the issue, however, Germany managed to keep out of the final text a

planned reference to Brussels' call for arable cuts as "premature" - arguing that this presupposed an eventual aid reduction.

Mr Jack Cunningham of the UK, who with Sweden and Denmark, was one of only three ministers to back Mr Fischler, welcomed the commitment to return to the matter. "The issue remains on the table," he said. "A decision is going to have to be taken."

Mr Fischler had called for the cut in cereal aid to fund an Ecu1.5bn programme to help beef farmers hit by the "mad cow" crisis. It was unclear last night where the beef funding would now come from. Finance ministers, who will debate the EU budget next month, may call for cuts across the board in all farm payments, or take

the money from export subsidies to farmers.

The arable aid payments, fixed in 1992, were intended to compensate farmers for expected price falls, but world cereal shortages have kept prices high. Smaller farmers complain that most of the money goes to large, wealthy "grain barons". Brussels estimates that 80 per cent of subsidies go to 20 per cent of farmers.

A UK minister revealed last week that one British grain farmer received £2m in EU aid last year, £230,000 of it for land set aside, or compulsorily uncultivated.

Some officials suggested that despite Mr Fischler's defeat this week, a rethink of the system was now inevitable. "We have jammed open the door to reform," said one.

Poles aim to slash next year's budget deficit

By Christopher Bobinski
in Warsaw

Poland's government, concerned about a rising trade deficit which is set to reach \$12bn this year, is aiming to slash its 1998 budget deficit, Mr Marek Belka, the finance minister, said yesterday.

Next year's budget would see the deficit cut to "below 2 per cent of gross domestic product" from this year's

planned 2.8 per cent. The minister was speaking after Mr Witold Kozinski, deputy head of the central bank, had called for a balanced budget in 1998.

Mr Kozinski warned that Poland's trade deficit would grow to \$16bn next year, even if the budget deficit were cut to around 1.7 per cent of gross domestic product, as apparently envisaged by the government. Such a fiscal deficit, according to

the central bank, would mean the current account deficit would reach 8 per cent of GDP, the level at which a recent run on the Czech koruna forced the Prague government into emergency measures.

The first four months of this year have seen Poland's current account deficit reach \$2.2bn, as imports have grown by 28 per cent and exports by a mere 8 per cent. This, said Mr Belka, whose govern-

suggested that the payments deficit for the year would reach \$6bn, or 4 per cent of GDP, which was still a safe level.

"No one, including the International Monetary Fund, envisages that Poland should balance its budget next year," he added. Next year's budget projections foresee export growth of 12 per cent and import growth of 16 per cent.

Mr Belka, whose govern-

ment faces elections in three months' time, said that spending on policing and education would remain a priority. He failed to mention the health service, where doctors are campaigning for wage increases.

The Solidarity Electoral Action, the main opposition movement, led by the Solidarity trade union, has already promised to spend more on all three areas.

Mr Belka was speaking as

parliament's lower chamber approved laws establishing a pension reform, which will gradually switch employees from the present pay-as-you-go system to a scheme under which Poles will be forced to save for their retirement through private pension funds. The programme, to be initially financed through sales of state assets, should increase the level of savings in the economy.

French shareholders more ready to flex their muscles

By Andrew Jack in Paris

French individual shareholders are taking companies' annual general meetings far more seriously and questioning directors on how far outside directors were involved in the companies on whose boards they sat.

Many posed questions about the number of shares held by directors, and about the honoraria they received for sitting on boards. They also criticised

directors for a lack of independence and those who sat on a large number of different boards.

A second element identified by the study was growing criticism over the dilution of a company's capital through rights issues.

"Shareholders are asking more and more questions," said Mr Olivier Aziz, director of audit and accounting at Deloitte & Touche. "The era of the 1970s and 1980s when they came just for the present or the cocktail at the end of the meeting are over."

Shareholders were also begin-

ning to ask a wide range of questions at AGMs relating to their companies' future strategy and international expansion plans.

"Shareholders are asking more and more questions," said Mr Olivier Aziz, director of audit and accounting at Deloitte & Touche. "The era of the 1970s and 1980s when they came just for the present or the cocktail at the end of the meeting are over."

He argued that the change over the past few years reflected the growing numbers of individual shareholders since a programme of privatisation of state enterprises in the mid-1980s, and the increasing pressure on fund managers to vote at annual meetings.

The growing importance of AGMs has also been highlighted by unprecedented levels of opposition in shareholder votes to resolutions proposed by several companies in the past two years. It is even possible next month that Eurotunnel shareholders will have sufficient votes to block a restructuring plan.

It argued that investors wanted greater clarity and transparency in information provided by companies, indications of a clear strategy, and greater efforts at communication, rather than treating annual general meetings simply as a formal legal necessity.

NEWS: THE AMERICAS

SEC win in battle against insider trade

By John Authers and Richard Waters in New York

The US Supreme Court yesterday overturned a lower court decision that, if it had stood, would have seriously dented attempts by the Securities and Exchange Commission to crack down on insider dealing.

The case, which sprang from Grand Metropolitan's takeover of Pillsbury in 1988, has been the most closely watched insider trading case of recent years. If the earlier appeals court decision had been allowed to stand, between 40-45 per cent of all prosecutions launched in the past five years would have been affected, said Mr William McLucas, director of enforcement at the SEC.

The case stemmed from the \$4.5m profit made by Mr James O'Hagan, a partner at the Minneapolis law firm which Grand Met had hired to advise it on its bid for Pillsbury. Mr O'Hagan remortgaged his house to buy shares and call options in Pillsbury in the weeks before Grand Met's interest was made public.

Despite a conviction on 57 counts, however, an appeals court ruled that the lawyer was not technically an "insider" at Pillsbury. It also ruled that Mr O'Hagan had no fiduciary duty to Pillsbury, since he did not act for the company. The Supreme Court yesterday upheld this judgment, in the process upholding the SEC's argument that its advisers acting for the SEC, "insider" trading is profoundly inconsistent with the American public's sense of fairness.

The SEC made clear that this decision did not expand its powers as they have evolved over the past 10 years, but prevented any erosion of them. Lawyers agreed. "Now, for the first time, the [misappropriation] theory is established everywhere and concretely - it is one of the biggest criminal securities cases in a generation," said a partner at a top Washington law firm.

US orders for durable manufactured goods declined by a seasonally adjusted 0.6 per cent last month, as demand for commercial aircraft and new cars fell sharply, the Commerce Department reported yesterday. Gerard Baker in Washington writes.

The fall followed a 1.6 per cent rise in April, revised up from a previous estimate of 1.3 per cent. The figures were broadly in line with the picture seen in recent weeks of the US economy slowing from its rapid pace of growth in the first three months of the year to a more sustainable pace in the second quarter.

Opinion, but three dissented in part.

By siding with the SEC, the Supreme Court upheld the Commission's so-called "misappropriation theory," which has been widely used in insider trading prosecutions in the last decade. This holds that anyone who trades on information about a tender offer before it is announced should be held accountable, not only those

who have a direct fiduciary duty to companies involved.

"This decision reaffirms the SEC's efforts to make the stock market fair to all people, whether you're a Wall Street veteran or Main Street newcomer," said Mr Arthur Levitt, chairman of the SEC. "Insider trading is profoundly inconsistent with the American public's sense of fairness."

The SEC made clear that this decision did not expand its powers as they have evolved over the past 10 years, but prevented any erosion of them. Lawyers agreed. "Now, for the first time, the [misappropriation]

Martin Broughton sees little hope of meeting main public health targets

BAT chief fumes at US tobacco deal

By Richard Tompkins
in New York

Mr Martin Broughton, chief executive of Britain's BAT Industries, is fuming over the US tobacco industry's \$66.5bn settlement with its foes. Words like "stupid" and "ridiculous"

figure in his comments on the deal - even though he is one of its main signatories.

The industry's big win from the settlement, if Congress approves it, will be immunity from multi-million dollar litigation. But Mr Broughton protests bitterly over some of the concessions

he has been wrung out of the industry in return, some of which he sees as misguided.

Indeed, he puts himself on the same side as the deal's critics by suggesting that its main public health measure

the restrictions on cigarette advertising, the targeted cuts in teenage smoking and regulation by the Food and Drug Administration - are likely to fall short of delivering the desired benefits.

On the advertising restrictions, which are so severe as to come close to a ban, he says: "All of our experience is that a ban on advertising makes absolutely no difference to the number of smokers or the number of cigarettes smoked."

Last week's signing of the deal seems to have done little to alleviate his concerns. In particular, the

advertising cuts doesn't suddenly make somebody who couldn't drive, before decide he's going to pass the test and go out and buy a car."

Instead, Mr Broughton says, the restrictions will simply limit cigarette makers' ability to compete with one another. "If we agreed voluntarily to do what we are doing here, without Congressional approval, we would be up before the Justice Department on an antitrust charge that said we were deliberately preventing competition."

Mr Broughton is a 50-year-old qualified accountant who joined BAT Industries as a travelling auditor in 1971. He worked his way up through the ranks to become senior finance director in 1980 and chief executive in 1983.

He found himself drawn into the US tobacco negotiations when Philip Morris and R.J.R. Nabisco, BAT's two bigger rivals in the US market, agreed to start talks with anti-tobacco lawyers at the beginning of April. As the talks neared their climax, he was identified as a stumbling block to a deal because of his strong opposition to some of the concessions being demanded by the anti-tobacco side.

Last week's signing of the deal seems to have done little to alleviate his concerns. In particular, the

assumption that the tobacco companies can control smoking by unprece-

dented stupid thing for anybody to suggest" that a product should be prohibited if that merely led to a black market in which people kept on consuming the product but the government received no tax from it.

"It's not a loophole at all: it's the one practical thing in there to say that if we are going to eliminate nicotine, at least only do it when there is going to be consumer acceptance of a product without nicotine. Doing it now flies in the face of reality."

Although Mr Broughton appears to see little impact from the public health measures contained in the deal, he expects smoking to decline in the US because of the price increases that will be introduced to fund the settlement.

"Market analysts are seeing a fall of 10-12 per cent, and that doesn't look like an irrational forecast to me," he says. He says that BAT's US profits will suffer. "Only time will tell by how much."

But he is not too worried that other countries will seek similar deals. "I think there will be a lot of noise from people in other countries, but when you look at this coolly, this is a uniquely American situation and a uniquely American solution to it."

"Fortunately, most other countries are not blessed with the same legal structures and systems that the Americans have."

Foreign investment in the satellites will be limited to 49 per cent and several international groups are understood to be interested, including Hughes Electronics, which originally built the satellites.

The government will separately auction slots it holds for other satellites, with the first sale taking place this autumn for a satellite to be launched next year.

However, it will retain the satellites' teleport capacity, which can be used to run private data networks.

The Mexican government has begun the sale of almost all of its satellite interests, in a privatisa-

tion process that began in 1992 and which were launched this decade, have been grouped together into a newly formed company known as SatMex. The satellites have annual sales of \$100m.

The government will privatise 60 to 75 per cent of SatMex, a process it expects to conclude by October. It plans to sell off the remainder as shares during the next five years, after it hopes, benefiting from an appreciation in the company's market value.

"It's a good time for the sale. In another couple of years it may not be, since the deal will have settled

which many companies may have acquired the satellites they want," said Mr Andrew Fyfe, a consultant at Price Waterhouse, which formerly advised the Mexican government on its satellite assets.

"We decided to privatise the three satellites together so that the sale is attractive to foreign investors who can make the satellites competitive on world markets," said Mr Lozano who expected the primary market for the satellites' services to be open access rather than pay television.

Foreign investment in the satellites will be limited to 49 per cent and several international groups are understood to be interested, including Hughes Electronics, which originally built the satellites.

NEWS: INTERNATIONAL

Illicit drugs trade is put at \$400bn

UN report seeks to assess scale of global narcotics industry

By Stephen Fidler
and Jimmy Burns

Illicit drugs generate turnover estimated at \$400bn a year - about 8 per cent of world trade and more than the trade in either iron and steel or motor vehicles, according to a report published yesterday by the United Nations International Drug Control Programme.

The World Drug Report, the first of its kind to be issued by the Vienna-based agency, says traffickers are taking advantage of increased trade and free capital flows. "In ways not dissimilar to their counterparts in legal enterprise, criminal organisations involved in illicit drugs respond to opportunities created by a globalising market economy," it says.

In a report based on indirect indicators of the drug cycle such as the known quantities of drugs seized, numbers of laboratories discovered and numbers of drug related deaths, the agency has estimated total figures to provide a global picture of the drug situation.

The report says drug traffickers are making gross profit margins of up to 300 per cent, while drug seizures are only a small proportion

Up to 53 per cent of Bolivia's export revenues are estimated to come from drugs, and a fifth of Pakistan's

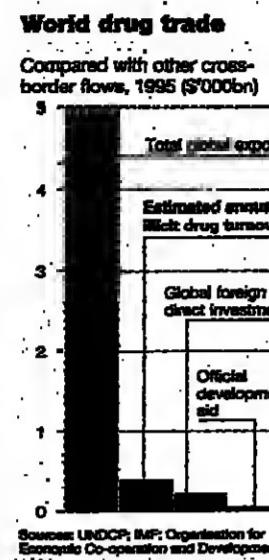
of estimated output. Worldwide, 251 tonnes of cocaine were seized in 1995 against an estimated 1,000 tonnes of production, and of the 300 tonnes of heroin estimated to be produced a year, 31 tonnes were seized.

At these levels, the report implies, there is very little impact on the profitability of drug organisations. It says that at least 75 per cent of international drug shipments would need to be intercepted to substantially reduce the profitability of drug trafficking.

The report says many drug users are switching from drugs such as heroin and cocaine to ecstasy and meth-amphetamines.

The most widely abused drug remains cannabis, consumed by about 2.5 per cent of the world's population, 140m people. An estimated 8m people, some 0.14 per cent of the world population, take heroin, debatably the most serious drug of abuse.

The most pronounced



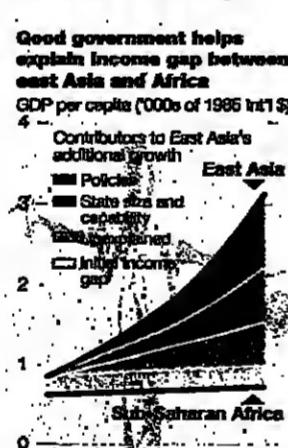
increase of drug abuse in recent years has been of synthetic amphetamine-type stimulants. About 30m people consume such drugs worldwide. Seizures of these drugs increased ninefold between 1978 and 1993, an average annual increase of 16 per cent.

The report identifies two trends in the laundering of drug money. First, it is becoming more professional, with a steady increase in the fees paid to money launders from 6.8 per cent in the early 1980s to 20 per cent by the mid-1990s. Secondly, it is becoming more internationalised, potentially undermining the integrity of the international financial system.

The report says countries where plant-based drugs are grown benefit little from the trade, while their economies can be damaged. The economies most affected are Bolivia, where 10 per cent of the workforce and more than 9 per cent of gross domestic product is generated by drugs; Peru, 3 per cent and 7 per cent respectively; Colombia, where the employment effect is small but almost 6 per cent of GDP is generated; and Pakistan, where nearly 4 per cent of GDP comes from drugs. Between 28 and 53 per cent of Bolivia's export revenues are estimated to come from narcotics, and one-fifth of Pakistan's.

The report is careful to avoid political controversy, by avoiding any direct criticism of individual countries, or taking sides in the continuing debate over prohibition and law enforcement.

Good government helps explain income gap between east Asia and Africa



Contributions to East Asia's additional growth in 1995

Source: World Bank

Prequalification will be open to firms and joint ventures from eligible source countries as defined in the Guidelines: Procurement under IBRD loans and IDA credits.

Applicants may prequalify for one or more contracts.

Interested eligible bidders may obtain the prequalification documents for each contract upon payment of a non refundable fee of Argentine \$ 150 or its equivalent in US Dollars. Prequalification documents may be requested personally, by post or fax by contacting: SECRETARIA DE OBRAS PÚBLICAS Y TRANSPORTES, COORDINACION PROYECTO DE TRANSPORTE URBANO DE BUENOS AIRES, HIPÓLITO Yrigoyen 250, PISO 12, OFICINA 1201, C.P. 1310, BUENOS AIRES, REPUBLICA ARGENTINA, FAX 54-1-348 7418.

The method of payment of the non refundable fee may be in cash (Pesos or Dollars) or by certified check in favor of MINISTERIO DE ECONOMIA Y OBRAS Y SERVICIOS PÚBLICOS, in the Departamento TESORERIA of such Ministry, H. Yrigoyen 250, Piso 3rd, Oficina 311, Capital Federal, between 1000 and 1330, or by bank money transfer (Postal or Postal) to the Banco de la Nación Argentina, Sucursal Plaza de Mayo, Current Account N° 1969/08 M.E. - Directorio General de Administración.

The request must clearly specify "Request for prequalification documents for the contract/contracts: Modernización del Subsistema de Transporte Urbano de pasajeros (Line A) - (specifying name of the contract/contracts)". The Secretary of Public Works and Transport will send without any delay the requested documents by registered air mail, but in any case it will not be responsible of loss or late reception.

The main condition to prequalify is to have satisfactorily carried out at least ONE (1) work of an equivalent nature and volume in the last 5 years.

Submission of Applications for Prequalification shall be in sealed envelopes, delivered personally or sent by registered letter to: SECRETARIA DE OBRAS PÚBLICAS Y TRANSPORTES, HIPÓLITO Yrigoyen 250, PISO 12, OFICINA 1220, C.P. 1310, BUENOS AIRES, REPUBLICA ARGENTINA, no later than July 15th, 1997.

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World Bank report says an effective state is vital for development

'Dazzling' growth versus stagnation

By Andrew Balls

Africa faces a "crisis of statehood" which cannot be resolved without international help, the World Bank warns in its annual World Development Report published yesterday.

"Countries that have concluded that the role of the state should be less prominent ought to consider how the dazzling growth of East Asia [was] made possible by an effective state," says Mr James Wolfensohn, the bank's president.

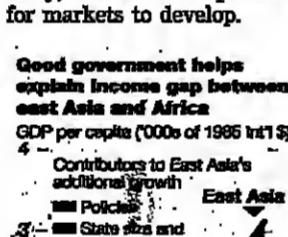
In 1964, income per head was virtually the same in the two regions. Today, income per head is more than five times higher in east Asia. The report suggests that the limits set on the growth of the east Asian state, the soundness of the policies it has introduced and the effectiveness with which it has delivered services have played an important part in the growing gap between the two continents.

The bank's 1997 World Development Report survey looked at the relative importance of state size and capability, and the policies governments pursued, in the growing gap between east Asia and Africa, taking into account initial income and education levels. The state was the same size in the two regions in 1964, although African governments were already spending more on consumption, largely as a result of greater public sector employment.

Today, government consumption in Africa is one and a half times the east Asian level. The evidence points to the effect of good government policies: openness to trade and investment, lack of price distortions, relative lack of black market exchange rate premiums and higher levels of education and investment, says the report.

The reliability and effectiveness of institutions upholding the rule of law and protecting property rights have allowed faster development in East Asia. Without protection from theft and violence, protection from arbitrary state actions and protection from a fair and predictable judiciary, it is all but impossible for markets to develop.

Good government helps explain income gap between east Asia and Africa



Source: World Bank

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ment is impossible. A "minimalist state would do no harm, but neither could it do much good," said the World Bank president, Mr James Wolfensohn, launching the report. "Markets and governments are complementary. The state is essential for putting in place the appropriate institutional foundations for markets," said Mr Joseph Stiglitz, the World Bank's chief economist.

Critics have accused past reports of concentrating too much on the World Bank's recommended reforms, and too little on the constraints on states and governments that must implement them.

This latest report puts greater emphasis on the environment in which reformers must operate, and on rules and institutions, reflecting a shift among academic economists.

Drawing from examples of successful and unsuccessful states from around the world, the Bank sets out a two-part strategy for greater efficiency, urging governments to become "better focused on the core public activities that are crucial to development" while looking for ways to improve the state's capability by "reinvigorating public institutions".

Although the Bank stresses that all states need to improve efficiency, its toughest comments are reserved for Africa. "An institutional vacuum of significant proportions has emerged in many parts of Sub-Saharan Africa, leading to increased crime and an absence of security, and an absence of accountability without international assistance."

"Even in the worst situations, very small steps toward a more effective state can have a large impact on economic and social welfare. The challenge for states is neither to shrink into insignificance, nor to dominate markets, but to start taking those small steps," said Mr Wolfensohn.

Editorial Comment, Page 13

Africa's crisis of governance

Andrew Balls on the proper size and role of the public sector in an economy

A state that can be trusted helps build prosperity

Creditability index

High-Income OECD = 1.0

High Income

OECD

South and SE Asia

Middle East & North Africa

Central and Eastern Europe

Latin America and Caribbean

Sub-Saharan Africa

CIS

- 3,000 enterprises in 60 countries were asked to judge performance of the state on its core functions, such as maintaining law and order, protecting property and applying rules and policies predictably. The creditability ranking of high-income industrialized countries was expressed as 1.0

Source: World Development Report

Basic environmental protection

For human welfare to be advanced, the state's capability - the ability to undertake and promote collective actions efficiently - must be increased.

Governments cannot provide growth, says the report. But they must provide an institutional framework to underpin the markets that do. East Asian governments have done a good job in managing economic development. Chile and Mauritius, too, have been successful in getting the fundamentals right. Others have been less successful.

The World Bank says that, despite some encouraging exceptions, notably Botswana and Uganda, most African states now have lower "state capability" than 50 years ago at independence. Countries with weak state capability increased income per head by only half a per cent a year over the last three decades. During the same period, income per

head in countries with strong capability, such as in East Asia, grew on average by 3 per cent.

"Globalisation [greater world economic integration] is a threat to weak or capriciously governed states. But it opens the way for effective, disciplined states to foster development and economic well-being," the report says.

The application of predictable rules and policies - state credibility - is vital if developing countries are to attract private investment. The report's survey of 69 countries shows that poor state credibility results in lower investment and growth and undermines development.

Private investors steer clear of countries where the state fails to fulfil its core tasks. In central and eastern Europe, Latin America, and in Sub-Saharan Africa, 60 per cent of companies surveyed reported that policy unpredictability seriously hampered business and

investment. In the Commonwealth of Independent States, 80 per cent of entrepreneurs voiced the complaint.

More than half of managers surveyed in the CIS said they spent more than 15 per cent of their time negotiating with government officials over rules and regulations.

"Low state capability in many of the countries of the CIS is a serious and mounting obstacle to further progress in most areas of economic and social policy," the report warns.

While geographical and political diversity means there can be no simple blueprint to guarantee effective government, the World Bank says countries should adopt a two-part strategy to increase state effectiveness.

First, governments must match their role to their capabilities. Developing countries must concentrate on getting the basics right, rather than trying to do too much, and must safeguard property rights and guarantee

the rule of law. Development in south Asia is strained by over-regulation and excessive state consumption, says the report.

Secondly, governments must increase state capability by ensuring that effective rules and restraints check public authority and prevent corruption. Increasing competition and lowering barriers to trade reduces the state's discretionary power and, in turn, corruption. Public officials should be appointed on merit, not on political patronage. In addition, governments must seek to decentralise power and to involve the population in decision-making. Democratisation and decentralisation have, for instance, led to a "quiet revolution" of reform in Latin America.

Africa, on the other hand, is experiencing a "crisis of statehood", undermining the credibility and legitimacy of government. It warns that the costs of failure to ensure state effectiveness and credibility is not simply stagnation and delayed growth.

Rather, the danger is of relentless downward spirals and collapsed states. Between 1985-95 income per head fell by 1.3 per cent between 1985-95 in Burundi, by 5.4 per cent in Rwanda, and by 3.6 per cent in Sierra Leone. The state has collapsed in Somalia and in Liberia, which is locked in a "no war, no peace" equilibrium, torn apart by fighting factions.

The report concludes that "if governments cannot grasp the nettle of improving their effectiveness and re-inventing public institutions, the prospects for significant improvement in economic and social welfare, in some countries, may be bleak indeed".

World Development Report 1997: *The State in a Changing World*. Published by Oxford University Press for the World Bank, 1818 H Street NW, Washington DC 20433, US

Netanyahu puts off promotion of hardliner

By Judy Dempsey

in Jerusalem

as Netanyahu owes him favors," a foreign ministry official said.

But promotion to the finance ministry of a man found by a state inquiry of being indirectly responsible for the murder of hundreds of Palestinians in the Sabra and Chatila camps near Beirut in 1982, when Mr Sharon was defence minister, has stunned moderate Likud deputies in more ways than one.

Mr Sharon is insisting he retain control over land and water - responsibilities transferred to the infrastructure ministry which Mr Netanyahu created last year in order to fit the Likud right into the cabinet. While these are central issues in future settlements with the Palestinians, Mr Sharon is also insisting he be part of the inner cabinet which discusses security and the peace talks, a move which Mr Yitzhak Rabin, the pragmatic defence minister, staunchly opposes.

"He knows what kind of signals that would send to the Arab world," a senior diplomat said.